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The World Conservation Union

Introduction

Key Result Area 1: Effective management and restoration of ecosystems

Key Result Area 2: Institutions, agreements, processes and policies

Key Result Area 3: Incentives for conservation of biodiversity and sustainable use of natural resources

Key Result Area 4: Sustainable sharing of the costs and benefits

Key Result Area 5: Assessment of biodiversity and of related social and economic factors

Key Result Area 6: Information management and communication systems

Key Result Area 7: Effective, efficient and accountable management and monitoring

2002 Annual Workplan

Regional and Thematic Programmes Annual Results by Key Result Area

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Introduction

The IUCN Workshop for 2002 builds on the 2001 workshop, and draws on the guidance from the IUCN Programme as approved during the 27th Asian Conservation Congress in Bangkok. The 2001 workshop was held in Chiang Mai, Thailand in February 2001, and was supported by a network of support groups and Key Result Area (KRA) working groups concerning the contribution of conservation resources to each individual government's work with the national IUCN Programme. This document summarizes the workshop's findings and recommendations.

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IUCN Workplan – 2002

Introduction

The IUCN Workplan for 2002 builds on the 2001 workplan, and draws strategic guidance from the IUCN Programme as approved during the 2nd World Conservation Congress in Amman. The 2001 Workplan, as presented to Council in February 2001, was organised both by component programme and Key Result Area (KRA), providing detail concerning the contribution of component programmes to each individual quadrennial result with the overall IUCN Programme. This document accurately reflected both the breadth and complexity of the IUCN Programme, as well as projected results and activities for 2001.

The IUCN Council welcomed the presentation of this detailed workplan, particularly as it reflected for the first time the organization of the new IUCN Programme. The Programme Coordination Team is acutely aware, however, of the large volume of information the workplan entails. As a result, and building on efforts already invested in this area during 2001, a great deal of effort is being invested in the development of the IUCN programme database – the Programme Information Management System (PIMS). The PIMS database will allow users to review the overall IUCN workplan by key results from individual programmes or across programmes in a user-friendly virtual environment. Moreover, PIMS will be capable of generating reports based on a variety of criteria, such as programme or geographic criteria, KRA, KEGO, theme, or any combination thereof as requested by the user.

In future, it is expected that the IUCN annual workplan will be distributed electronically to Council, either by CD-ROM or directly via on-line access to the database itself. A narrative summary, of course, will be provided, focusing on major programme highlights and drawing out analysis across programmes. The primary advantage of this approach will be the availability of the entire IUCN work programme accessible and searchable from a variety of perspectives and at varying degrees of detail. Council members will be able to obtain an overview of the entirety of the IUCN Programme, or alternatively “drill down” to any particular aspect of the programme, whether geographic, result based, or thematic, which may be of particular interest. Moreover, it will no longer be necessary to distribute lengthy reports in advance of Council meetings, which is both a costly and environmentally dubious practice.

In addition to the above, a summary report providing an overview and analysis of the workplan was recommended by Council. In response to this request, a summary overview of each KRA is provided in this document. Finally, please note that at the time of preparation of this report the financial data coded by individual result and KRA was not available for the Asia Programme. Moreover, the table of results for the Environmental Law Programme was also not available. Consequently, please note that in the graphic summaries presented within the summary narrative sections for each Key Result Area data related to the Environmental Law Programme and Asia has not been included.

The Ecosystems and Sustainable Livelihoods Group, comprising the Species, Ecosystem, Forest Conservation, Wetlands and Water, Marine and Emerging Ecosystems) and Protected Areas Programmes will provide the operational focal points for SSC, CCM, CSESP and WOPs. They will provide technical and, where possible, financial support to Regional Programmes and develop projects that provide financial support for the work located in the Policy, Strategy and International Agreements Group.

Introduction

The IUCN Workshop for 2002 builds on the 2001 workshop and draws strategic guidance from the IUCN Programme as approved during the 2nd World Conservation Congress in Athens. The 2001 Workshop, as presented to Council in February 2001, was organized both by component programme and by Habitat Area (HRA), involving expert consultation, the contribution of component programmes to each individual questionnaire, with the overall IUCN Programme. This document accordingly reflects both the individual component of the IUCN Programme, as well as project results and activities for 2002.

The 2001 Council workshop was the occasion of the detailed workshop, particularly with regard to the first time the organization of the new IUCN Programme. The Programme Coordination Team is actively aware, however, of the large volume of information the workshop entails. As a result, and building on efforts already devoted in the past during 2001, a great deal of effort is being invested in the development of the IUCN Programme database - the Programme Information Management System (PIMS). The PIMS database will allow users to review the overall IUCN workshop by key results from the individual programmes of various programmes in a user-friendly and interactive manner. PIMS will be capable of generating reports based on a variety of criteria, such as programme or questionnaire, HRA, AEG, theme, or any combination thereof as requested by the user.

It is thus expected that the IUCN annual workshop will be distributed electronically to Council, with the 2002-2003 in direct line to the website in the database itself. A narrative summary of course will be provided, focusing on major programme highlights and drawing out analysis across programmes. The primary objective of this document will be the availability of the entire IUCN work, and, where appropriate, will be able to provide a variety of perspectives and at varying degrees of detail. Council members will be able to obtain an overview of the entire of the IUCN Programme, or alternatively, drill down to any particular aspect of the programme, whether programme, report, or document, which may be of particular interest. Moreover, it will no longer be necessary to distribute individual reports in advance of Council meetings, which is both a costly and environmentally unfriendly practice.

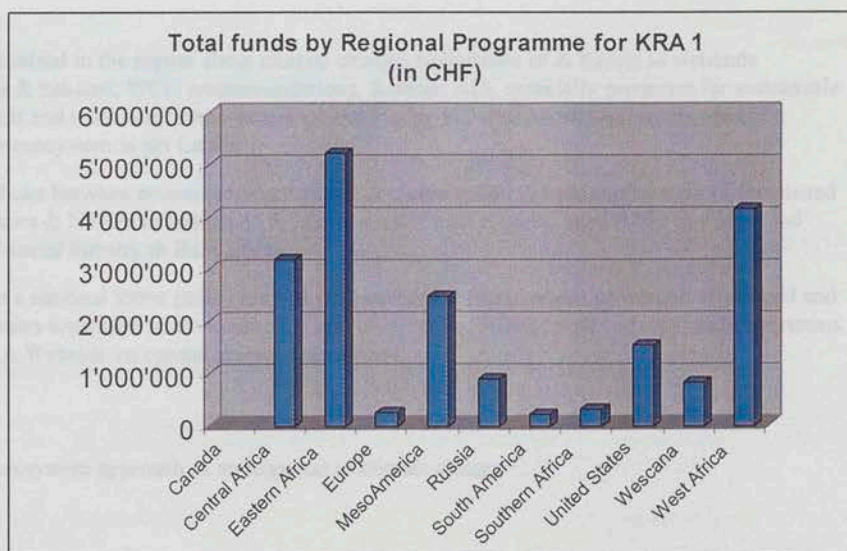
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Key Result Area 1: Effective Management and Restoration of Ecosystems

Many of the results accruing from the work undertaken by the Ecosystems and Sustainable Livelihoods group will be achieved within this Key Result Area. As a result, this will continue to be a major area of investment within the IUCN Programme. The Wetlands and Water Programme has recently concluded a contract with the Dutch Government for initial financing for the Water and Nature Initiative (WANI). Implementation will begin in 2002, in conjunction with our regional offices in Mesoamerica, Asia, East, Southern and Central Africa, as well as Europe.

The Commission on Ecosystem Management will focus on developing its membership to enhance the Union's technical capacity to understand and manage the spectrum of ecosystems embraced in the IUCN programme. Effort will be made to link the network membership to the various initiatives and activities pursued by the Ecosystem and Sustainable Livelihoods Group.

Within the regional programmes, work will continue on putting the Mesoamerican biological corridor concept into practice. In addition, the regional ECONET programme in Europe will be moving forward, wherein IUCN experts are working closely with government and member partners in the establishment of a regional network of



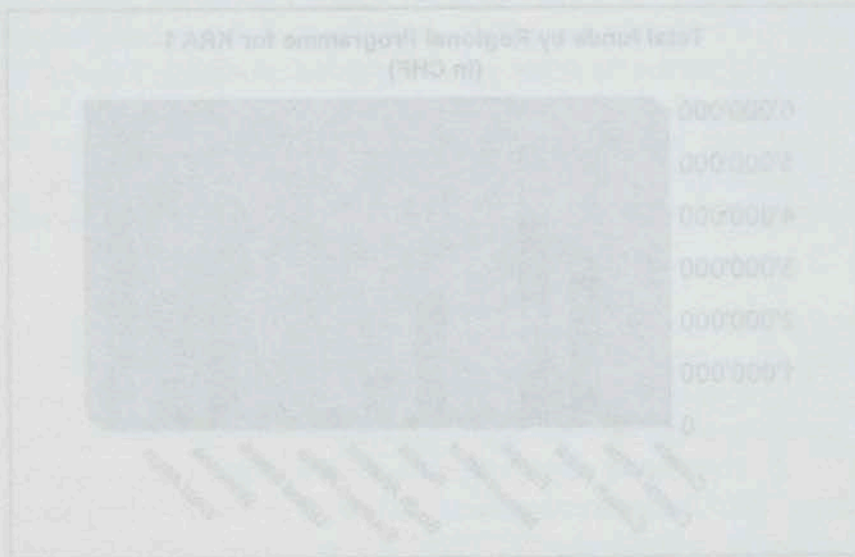
ecological areas. Major sub-regional initiatives in ecosystem conservation in Asia include the Mekong River Basin as well as Coastal and Marine management and poverty alleviation in South Asia. Major new and ongoing initiatives in Eastern Africa include the Jakarta Mandate for conservation of the Western Indian Ocean, support for the Nile perch fishery in Lake Victoria (phase II), and the Regional Wetlands Programme for Eastern Africa. Concomitantly, a series of new wetlands and water conservation projects will get under way in a number of our regional offices as WANI begins implementation during 2002.

The Forest Programme will continue with development of the conceptual framework and methodologies for implementation of the landscape approach to forest conservation at field level. Within the Protected Areas Programme, increasing focus and energy within the 2002 workplan will be devoted to the organisation of the 2003 World Parks Congress. This is a critical global event both for the PPA as well as for IUCN as a whole.

The Ecosystems and Sustainable Livelihoods Group, comprising the Species, Ecosystem (Forest Conservation, Wetlands and Water, Marine and Emerging Ecosystems) and Protected Areas Programmes will provide the secretariat focal points for SSC, CEM, CEESP, and WCPA. They will provide technical and, where possible, financial support to Regional Programmes and develop projects that provide financial support for the units located in the Policy, Biodiversity and International Agreements Group.

One of their key roles will be to generate and disseminate cross-sectoral knowledge on the conservation and sustainable/equitable use of species and ecosystems, particularly in relation to underlying causes of ecosystem decline. In addition, the group will work with field projects operated by Regions and Commissions to test and demonstrate practical approaches for biodiversity conservation and sustainable livelihoods, to build capacity of key actors in the use of these approaches, and to support and influence the development of good governance, agreements, processes and policies.

The Heads of the individual cost centres grouped under Ecosystems and Sustainable Livelihoods will continue to be responsible for sectoral policies that are directly related to their programmes (e.g. CITES, IWC, WHC, UNFF, RAMSAR etc). They will work in close collaboration with the Policy, Biodiversity and International Agreements Group in relation to the multilateral environmental policies (CBD, FCCD, FCCC etc) and other international and cross sectoral policies such as those related to globalisation, financial flows, and trade.



The Forest Programme will continue with development of the conceptual framework and methodology for a pilot study of the landscape approach to forest conservation at field level. With the Forest Programme, forestry focus and energy within the 2002 strategy will be devoted to the organization of the 2003 World Parks Congress. This is a critical global event for the PPP as well as for UNON as a whole.

The Ecosystems and Sustainable Livelihoods Group, comprising the Species, Ecosystem (Forest Conservation, Wetlands and Water, Marine and Emerging Ecosystems) and Protected Areas Programmes will provide the regional focal points for SSC, CEM, CEEEP, and WCPA. They will provide technical and where possible financial support to Regional Programmes and develop projects that provide financial support for the units located in the Policy, Biodiversity and International Agreements Group.

The Ecosystems and Sustainable Livelihoods Group, comprising the Species, Ecosystem (Forest Conservation, Wetlands and Water, Marine and Emerging Ecosystems) and Protected Areas Programmes will provide the regional focal points for SSC, CEM, CEEEP, and WCPA. They will provide technical and where possible financial support to Regional Programmes and develop projects that provide financial support for the units located in the Policy, Biodiversity and International Agreements Group.

Key Result Area: 1: 1 **Guidelines, tools and policies in support of effective ecosystem management and restoration**

Asia

Result Approaches, tools and methods analysed and developed for the conservation and restoration of ecosystems, habitats and the conservation of species

Annual Result

- Support provided for preparation, analysis and dissemination of: economic tools for conservation of marine and freshwater ecosystems, forest rehabilitation policy and practice in South Asia, environmental profile for selected coastal ecosystem in Sri Lanka

Result Information (including the likely impacts of such things as pollution, Alien Invasive Species, Genetically Modified Organisms, Climate Change, etc.) gathered, analysed and shared on ecosystems, habitats and species

Annual Result

- Awareness raised in the region about climate change, importance of & threats to wetlands ecosystems & habitats, WCD recommendations, Ramsar, AIS, especially processes for sustainable development and traditional ethno-botanical knowledge in Nepal, ecological assessment of a mangrove ecosystem in Sri Lanka;
- NTFPs & links between economic development & conservation in Lao: exploitation of threatened timber species & NTFPs in Indochina & Hindu Kush Himal Region, local BAPs in China, and impacts of social forestry in Bangladesh
- In Pakistan a national forest policy revised with consensus from various provinces, developed and forest planners sensitised to environmental and biodiversity management concepts and ecosystems approach. A Website on coastal resource developed

Biodiversity

Result Analysis of the ecosystem approach as an response to climate change

Annual Result

- Analysis of the ecosystem approach as it relates to climate change completed

Result Support provided for the development of tools and policies on the linkages between biodiversity, climate change and restoration. [US,CEL, CEM]

Annual Result

- Support provided for the development of tools and policies on the linkages between biodiversity, climate change and restoration.

Central Africa

Result Les conditions nécessaires à l'engagement des sociétés d'exploitation forestière à l'application des principes de gestion durable des concessions forestières en Afrique centrale sont connues

Annual Result

- Les grandes sociétés d'exploitation forestière du Cameroun et du Congo adhèrent au Code de déontologie de la gestion durable des concessions forestières.

Key Result Area: 1: 1 Guidelines, tools and policies in support of effective ecosystem management and restoration

Result Les ressources forestières du Bassin du Congo et les changements qui les affectent sont mieux connus

Annual Result

- Les ressources forestières des concessions du Cameroun, du Gabon et de la Guinée-Equatoriale sont évaluées;
- La gestion durable des ressources de la biodiversité de la forêt guinéenne basse du Cameroun est appuyée.
- Les ressources forestières des concessions du Cameroun, du Gabon et de la Guinée-Equatoriale sont évaluées;
- La gestion durable des ressources de la biodiversité de la forêt guinéenne basse du Cameroun est appuyée.

Eastern Africa

Result Customary and local knowledge better understood with respect to local community and resource user interests in conservation in at least 4 biomes and three countries

Annual Result

- Customary and local knowledge better understood with respect to local community and resource user interests in conservation in drylands

Result Guidelines and best practise developed for alternatives to, and substitutes for the over use of natural resources in at least 4 biomes

Annual Result

- Guidelines and best practice developed for alternatives to, and substitutes for the over use of natural resources in at least 2 biomes

Result Management procedures for the wise use of wetlands developed and made available for managers and wetland users in at least four countries in EA

Annual Result

- Management procedures for the wise use of wetlands developed in Uganda and promoted for KE, TZ and ET

Result Models/mechanisms for the conservation and sustainable use of marine resources developed through documentation and analysis of experiences (lessons learned) on collaborative management of marine and coastal resources in the region

Annual Result

- Models/mechanisms for the conservation and sustainable use of marine resources developed through documentation and analysis of experiences on collaborative management of marine and coastal resources

Result Threats and opportunities affecting dryland biodiversity conservation and management systems assessed in at least two countries and disseminated.

Annual Result

- Projects for assessing threats and opportunities affecting dryland biodiversity conservation and management systems Somaliland, Eritrea and Sudan developed and funds raised

Result Wetland inventories facilitated so that the types, extent and distribution of wetlands in Eastern Africa are better known and available for use by decision-makers and wetland managers

Annual Result

- Wetland inventories completed in Uganda (for all available districts) and promoted in Tanzania, Ethiopia and Kenya (and possibly Rwanda & Burundi)

Education and Communication

Result The need to manage and integrate education and communication in programmes, projects and policies is recognised by IUCN members and Commissions.

Annual Result

- CEC supported to be integrated in project development and implementation of other Commission programmes

Europe

Result Best Practice Guidelines on biodiversity conservation and sustainable use in small scale fisheries in marine and freshwater systems in Central Europe developed and disseminated

Annual Result

- Scoping paper drafted and distributed, follow up multicountry project prepared to develop best practice guidelines

Result Development of strategy for preventing species diversity loss due to alien species invasions

Annual Result

- Support IUCN network

Result Guidelines for improving connectivity of national and international corridors and networks in Central and South East Europe

Annual Result

- Handbook produced and distributed, also during Kiev EfU Conference in 2003

Result Management plans for the integration of Biodiversity conservation issues into model farms developed

Annual Result

- Activities and partners identified

Forests

Result Guidelines to support the process for establishing and reviewing protected area systems developed.

Annual Result

- Possible input for World Parks Congress 2003

Result Innovative approaches to forest management supported.

Annual Result

- Conceptual framework and methods for the practical implementation of the ecosystem approach at a landscape level documented and refined on the basis of field experience with stakeholders from all levels.

Result Methodologies and forest quality indicators for sustainable forest management at a landscape level produced and tested.

Annual Result

- Forest quality methodologies further developed and capacity built for implementation.

Key Result Area: 1: 1 Guidelines, tools and policies in support of effective ecosystem management and restoration

Result Traditional and modern forest management practices documented, and their effectiveness assessed.

Annual Result

- Lessons learnt from IUCN collaborative forest management projects synthesised and documented.

Marine

Result Ecosystem integrity restored where natural functioning of the marine environment has been impaired and restoration is cost-effective

Annual Result

- Pilot projects developed for habitat restoration under the framework of the Global Program of Action for the Protection of the Marine Environment from Land-Based Activities, the UNEP Regional Seas Programme or similar regionally focussed multi-stakeholder initiatives
- A substantial improvement in the knowledge of and capacity to restore degraded ecosystems through guidelines, best practices, and case studies

MesoAmerica

Result Se han sistematizado, documentado y difundido las principales experiencias de manejo comunitario integrado de recursos naturales (MCIRN) en: Ecosistemas de agua dulce, Areas Protegidas, Ecosistemas boscosos, Ecosistemas marino-costeros

Annual Result

- Trabajo conjunto con CIFOR para la evaluación global de las experiencias de manejo comunitario de bosques iniciado (ATCBAP)
- Diagnóstico socio-ambiental participativo, con enfoque de género, de la situación de 3 ACG en Mesoamérica ha sido elaborado (ATS)

Result Se ha generado conocimiento y difundido información sobre el manejo sostenible y equitativo de los ecosistemas clave de Mesoamérica (costas, humedales y bosques).

Annual Result

- Desarrollar guías metodológicas para vincular el componente social y de equidad al manejo de ecosistemas clave específicos (ATS).
- Inventario sobre los ecosistemas de agua dulce en Centroamérica se ha iniciado en dos países (ATHZC)
- "Proceso de implementación de la "Iniciativa de Agua y Naturaleza" en Mesoamérica continúa exitosamente. (ATHZC)
- Se ha producido información sobre los caudales ecológicos mínimos de ecosistemas de humedales de agua dulce en Centroamérica. (ATHZC)
- Se ha producido un documento base con el estado de las acciones sobre Agua y Cambio Climático en la región Centroamericana. (ATHZC)
- Se ha producido un documento sobre experiencias de herramientas económicas para valoración de ecosistemas de agua dulce en Costa Rica. (ATHZC)
- Coordinación de todas las actividades de la Iniciativa de Agua y Naturaleza de la UICN (WANI) en Mesoamérica. (ATHZC)

Key Result Area: 1: 1 **Guidelines, tools and policies in support of effective ecosystem management and restoration**

Result Se ha generado conocimiento y difundido información sobre aspectos fundamentales relacionados con la vulnerabilidad social y ambiental de la región.

Annual Result

- Elaboración de mapas para dos países de Centroamérica para el análisis de las implicaciones entre deterioro de ecosistemas, restauración de bosques, vulnerabilidad y pobreza
- Sistematizar experiencias de proyectos de implementación conjunta en la región como apoyo al proceso de formulación de políticas sobre cambio climático y conservación de bosques

Protected Areas

Result Best Practice Guidelines on Assessing Management Effectiveness of MPAs prepared and widely distributed

Annual Result

- Marine Effectiveness Guidelines prepared and distributed.

Result Criteria and indicators developed and tested for assessing management effectiveness of at least 10 WH sites on a bio-geographic basis through the implementation of the UNF Project on Monitoring WH sites

Annual Result

- Expert Meetings implemented; World Heritage Training Strategy developed; and Operational Guidelines for the WH Convention revised and distributed.
- Training Workshops implemented in Latin America and Asia to identify criteria and indicators for WH sites for those regions.

Result IUCN/WTO/UNEP Best Practice Guidelines on Sustainable Tourism in PA prepared and widely distributed

Annual Result

- Increased awareness of approaches to tourism and protected areas.

Russia

Result Best practices and experience in ECONET development are available Russia

Annual Result

- Translating and publishing of 2 books from the series "Best Practice PA Guidelines: Economic Values of Protected Areas and Financing Protected Areas"

Result Conservation of mountain forest integrity and sustainable use of forest benefits

Annual Result

- Experts and stakeholders network established, Analytical Review prepared

Result Contribution to the conservation and sustainable use of biodiversity on agricultural land in the NIS countries

Annual Result

- Report on the status of biodiversity on agricultural land, conservation problems and possible policy responses and management solutions in NIS countries as an input to the Pan-European Conference on Agriculture and Biodiversity in 2002

Key Result Area: 1: 1**Guidelines, tools and policies in support of effective ecosystem management and restoration**

Result Demonstration of sustainable use practices and management capacity

Annual Result

- Tested Guidelines on sustainable use of effective organic fertilizer of new generation from dying vegetation organisms

Result Development of global, regional and national community forest management policy and practices supported.

Annual Result

- Opportunities for NTFP development assessed in the Russian Far East.

Result Increased awareness of the importance of and benefits of mountain forests conservation and sustainable use in CIS

Annual Result

- Draft Strategy for Conservation of Mountain forests in CIS

Result Red Data Books, Red Lists at CIS-regional, national and local levels, Annexes to the Strategy on Rare Species of Russia and informational-analytical materials and computer data base in the field of rare species conservation prepared and published

Annual Result

- CIS Red Data Book. Volume I. Vertebrates.

Result Strengthened national and regional institutional and management capacity in the field of rare species conservation

Annual Result

- The Strategy and the Action Plan approved by the Ministry for Nature Resources of the Russian Federation

Result Strengthening IUCN CIS capacity in the field of Species Conservation in CIS-region

Annual Result

- Developed Species Conservation Programme for IUCN CIS Office

Result Support for institutional and legal frameworks for conserving biodiversity in and outside protected area systems

Annual Result

- Submission of the synthesis report to the Pan-European Conference on Agriculture and Biodiversity (2002)
- Laying the basis for further work on biodiversity conservation on agricultural land in NIS countries by governments and other stakeholders

Result To enrich the experience of ecologically balanced forest utilisation in the regions with the pristine boreal forests

Annual Result

- Review on state of art of biodiversity in forest industrial units of the Republic of Komi and Arkhangelskaya Oblast

South America

Result Technical assistance for the development of Criteria and Indicators for forest management developed in 4 countries provided

Annual Result

- System of Criteria and Indicators for forest management developed in 4 countries, which are appropriate for the national scale and inserted in the processes of Montreal and Tarapoto

Southern Africa

Result Conservation and sustainable management regimes for miombo woodlands developed and demonstrated in five locations across in the region

Annual Result

- IUCN ROSA Regional Forestry Programme developed and funded
- Understanding of key issues in the forest sector in southern Africa improved

Result Diagnostic research on current TBNRM experiences in the region implemented

Annual Result

- Ongoing SADC regional TBNRM experiences assessed and documented

Result Sustainable management regimes for wildlife (large mammals, fisheries, marine turtles) reviewed and improved

Annual Result

- Conservation Management Regimes for black and white rhinoceroses improved in SADC Range States
- Management regimes for sustainable wildlife utilization in Mozambique reviewed and assessed.
- Elephant Management Plan (BEMP) formulated for Botswana

Species

Result By 2003: All Action Plans in the pipeline in 2000 completed

Annual Result

- Action Plans, Occasional Papers and Specialist Group newsletters published

Result By 2005: At least 10 regional case studies assessing specific use practices compiled and disseminated

Annual Result

- Field projects implemented, and policy implications of results communicated to national agencies and to CITES
- Initiative on medicinal species ready for implementation
- Commercial captive breeding project initiated

Result By 2005: At least 2 sector-based analyses examining issues and challenges related to natural resource use completed and disseminated

Annual Result

- BEING IMPLEMENTED THROUGH SUI

Key Result Area: 1: 1 Guidelines, tools and policies in support of effective ecosystem management and restoration

Result By 2005: Exploration of the development of quantitative indices for non-detriment finding guidelines

Annual Result

- Participate in CITES NDF workshops

Result Starting in 2001: Policies developed and promoted as required by emerging issues

Annual Result

- Precautionary principle project nearing completion

Result Starting in 2002: At least one Action Plan on selected priority topic produced every two years (in printed and electronic form)

Annual Result

- Agreement on the topic for the first problem-oriented, interdisciplinary action plan

West Africa

Result Des lignes directrices et des manuels pour la gestion durable des écosystèmes humides (par exemple, pour les zones humides côtières et la gestion intégrée des ressources en eau) sont produits/

Annual Result

- L'ouvrage sur la "Gestion durable des plaines d'inondation Sahéliennes" et les lignes directrices sont largement connus et distribués auprès du public concerné ; Du matériel de sensibilisation et d'information est produit.

Result Des processus de planification intégrée des écosystèmes côtiers sont promus au Sénégal et en Mauritanie.

Annual Result

- Des outils d'aide à la décision sont mis en place en Mauritanie et une base de données sur le littoral est disponible

Result Les lignes directrices permettant de réduire les effets pervers des prospections et de l'exploitation minière et pétrolière en milieu aride et semi-aride, sur la biodiversité, sont prises en compte au Burkina, Mali, Niger et d'autres pays de la région.

Annual Result

- Les lignes directrices globales sont soumises pour approbation au Conseil et au COP6

Result Un programme de conservation du grand écosystème marin (LME) du courant des Canaries est développé.

Annual Result

- Le programme LME des Canaries est développé et soumis aux bailleurs de fonds

Result Un programme régional pour l'utilisation durable des écosystèmes pastoraux et sur le renforcement de la société civile pastorale est mis en place dans cinq pays de la région.

Annual Result

- Le projet pastoral régional est complété par des initiatives prévues dans les plans d'action de développement de l'élevage dans les pays du Sahel.
- Un concept sur l'utilisation durable des ressources pastorales au Burkina Faso est rédigé
- Le programme SUPE a démarré par la collecte de données de base.

Key Result Area: 1: 1

Guidelines, tools and policies in support of effective ecosystem management and restoration

Wetlands and Water

Result Case studies and guidelines prepared and disseminated on an ecosystem approach to catchment management

Annual Result

- Project to develop guidance on participation and empowerment of local groups in basin management prepared.

Central Africa

Result Un programme de conservation des zones humides de Bioko sud (Guinée Equatoriale) est développé.

Annual Result

- Les axes prioritaires et les actions de conservation et d'utilisation durable des ressources de la biodiversité de la forêt guinéenne basse de la Guinée-Equatoriale sont identifiés

Eastern Africa

Result Awareness for conservation and the role of BCAs created through various media, fora, and publications;

Annual Result

- Awareness for conservation and the role of BCAs created through various media, fora and publications;

Result IUCN - WCPA "Best Practices Guidelines for the management of PAs promoted and adapted to regional, national and local needs

Annual Result

- IUCN - WCPA "Best Practices Guidelines for the management of PAs" promoted and adapted to regional, national and local needs

Result Knowledge and understanding of the diversity and range of BCAs and management approaches in Africa enhanced

Annual Result

- Knowledge and understanding of the diversity and range of BCAs and management approaches in Africa enhanced

Result Management of MPAs improved through facilitation of the development of principles, indicators, mechanisms and regional guidelines for increasing 'management effectiveness' of MPAs,

Annual Result

- Management of MPAs improved through facilitation of the development of principles, indicators, mechanisms and regional guidelines for increasing 'management effectiveness'

Result Monitoring and reporting on at least three World Heritage Sites facilitated in three countries

Annual Result

- Monitoring and reporting on at least three World Heritage Sites facilitated

Result Relevant scientific information on ecological functions of ecosystems and their socio - economic implications, necessary for BCA management generated and disseminated;

Annual Result

- Relevant scientific information on ecological functions of ecosystems and their socio - economic implications, necessary for BCA management generated and disseminated;

Result The impacts of invasive species on biodiversity in wetlands assessed and mechanisms for their control promoted

Annual Result

- The impacts of invasive species on biodiversity in wetlands assessed and mechanisms for their control promoted

Key Result Area: 1: 2 Assessment of the effectiveness of measures to establish, manage and restore protected areas

Result Tools, mechanisms and approaches for ecosystem planning and biodiversity conservation developed in conservation areas

Annual Result

- Tools, mechanisms and approaches for ecosystem planning and biodiversity conservation developed in conservation areas

Result Traditional knowledge, experience and practices in management of BCAs synthesized and documented

Annual Result

- Traditional knowledge, experience and practices in management of two community conservation areas synthesized and documented

Forests

Result Experiences with reforestation and forest ecosystem restoration, including enabling policy, legal and regulatory frameworks, and of their socio-economic ecological impacts reviewed and documented.

Annual Result

- The ecosystem approach to forest restoration, as a tool for ensuring livelihood security, conserving biodiversity, and ameliorating lost or impaired ecosystem functions at a landscape level, developed and promoted.

Result Reports assessing the adequacy of current protected area systems in a number of key forest biogeographic regions prepared and disseminated.

Annual Result

- Initial development and testing of methodologies for assessing adequacy of PA systems in Russia, contributions to WCPA WG. Possible input for WPC

MesoAmerica

Result Se ha generado conocimiento y difundido información sobre aspectos fundamentales para el manejo de las Areas Protegidas de la región, con énfasis en aquellas que integran el Corredor Biológico Mesoamericano.

Annual Result

- Experiencias de manejo participativo de las áreas protegidas sistematizadas y difundidas (ATCBAP)
- Implementar las acciones responsabilidad del ATCBAP en el Plan de Trabajo negociado con el proyecto Laguna Lachuá. (ATCBAP)
- Sistema de Monitoreo de Sitios de Patrimonio Mundial validado en Centroamérica como colaboración al Programa Global de Areas Protegidas de la UICN (ATCBAP)
- Diagnóstico sobre el estado de conservación y manejo del SICAP.(ATCBAP)
- CCAP ha sido apoyado en la realización del I Congreso Mesoamericano de Areas Proegidas (ATCBAP)

Protected Areas

Result State of Conservation of at least 20 WH sites is evaluated and recommendations provided to the WH Cte to enhance management and conservation

Annual Result

- IUCN State of Conservation Report prepared highlighting key conservation issues in WH sites.

Key Result Area: 1: 2 Assessment of the effectiveness of measures to establish, manage and restore protected areas

Russia

Result Methods for assessing the effectiveness of protected area systems developed

Annual Result

- Rapid Assessment methodology adapted to Russia and applied to Federal Level protected areas; WCPA methodology for Russia elaborated

Wescana

Result Information and knowledge on effective protected areas management in the region assessed, results shared with IUCN/WCPA members and management plan developed for the region

Annual Result

- Support provided to the review and sharing of results with WCPA members

Result Inventory of traditional water conservation techniques for local application and appropriate water technology published

Annual Result

- Inventory initiated

Result MPA activities reviewed and inventoried and MPAs established or planned for the region

Annual Result

- Review and inventory of MPAs initiated

Result Review and inventory of marine and coastal ecosystems of the region (Red Sea, Gulf, Mediterranean)

Annual Result

- Review initiated

Result Review and inventory of past and ongoing training projects and activities and identification of training needs

Annual Result

- Training needs identified

Key Result Area: 1: 3

Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas

Asia

Result Capacity of stakeholders to better manage and restore ecosystems in and outside protected areas enhanced

Annual Result

- Capacity strengthening support provided to selected stakeholders in the region for forest restoration, establishment & management of PAs and wetlands, and to study transboundary environmental impacts especially in Nepal, Sri Lanka, Pakistan, Lao and Bangladesh

Biodiversity

Result Members and partners assisted to design methods to assess the effectiveness of protected areas in minimizing the impacts of, and adapting to, climate change

Annual Result

- A program on protected areas and climate change designed as well as program on climate change

Result Support provided to the regions to address the linkages between biodiversity, climate change and restoration. [US, CEM, SSEA, ORMA]

Annual Result

- Support provided to the regions to address the linkages between biodiversity, climate change and restoration.

Central Africa

Result Au moins trois structures nationales (ICCN, INECN, ORTPN) ou locales (COGEREN-Conkouati) ont bénéficié d'un appui dans le cadre de la gestion des conflits et de la bonne gouvernance pour la gestion efficace des écosystèmes

Annual Result

- Les expériences sur la gestion dans le Parc National de Koukouati sont appuyées.
- Les expériences sur la gestion des conflits dans les aires protégées des Virunga, des Volcans et de la Kibira sont documentées et diffusés;

Result La capacité des écoles forestières (ENEF Gabon, Université de Dschang-Cameroun, ERAIFT-RDC) et de faune (Garoua-Cameroun) de la région a adapter leurs curricula au contexte est soutenue pour une gestion efficace des écosystèmes

Annual Result

- Les ressources humaines des écoles forestières sont en mesure de mettre en œuvre les acquis de la gestion et les futurs apprenants sont conscients des enjeux.

Key Result Area: 1: 3**Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas**

Result La collaboration régionale pour la gestion durable de la faune sauvage par l'amélioration du suivi des prélèvements et de la circulation de la viande de brousse est appuyée.

Annual Result

- La mise en cohérence des politiques, lois et législations nationales sur la faune d'au moins trois pays d'Afrique centrale est initiée.

Result Les aires protégées de la Kibira (Burundi), des Virunga (RD Congo) et des Volcans (Rwanda) sont promues en réseau de Parcs pour la Paix.

Annual Result

- Le code de conduite pour la protection et la gestion des parcs nationaux des Virunga, des volcans et de la Kibira en temps de troubles armés est disponible;

- Un appui est apporté aux populations sinistrées pour la satisfaction de leurs besoins d'urgence.

Result Les capacités des parties prenantes au Processus de Brazzaville sont renforcées par l'organisation de modules de formation sur la gestion des écosystèmes forestiers

Annual Result

- Les capacités des Correspondants Nationaux en planification forestière sont renforcées dans les dix pays concernés par la CEFDHAC.

Result Un programme de formation des responsables des collectivités décentralisées de la région de Waza-Logone est mis en œuvre

Annual Result

- Les capacités des maires des communes de Waza Logone dans la gestion des terroirs villageois sont renforcées.

Eastern Africa

Result Broader training for biodiversity management in and around conservation areas promoted and supported

Annual Result

- Broader training for biodiversity management in and around conservation areas promoted and supported

Result Capacity built for the wise use of wetlands at district and community levels in 4 countries of EA

Annual Result

- Capacity built for the wise use of wetlands at district and community levels in Uganda & Tanzania and promoted for KE, ET (& in IGAD?)

Result Capacity built in government agencies for effective environmental planning practices that ensure biodiversity conservation and sustainable use of natural resources in at least three countries

Annual Result

- Environmental Performance Planning facilitated in Eastern Africa as requested

Key Result Area: 1: 3**Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas**

- Result** Capacity of local, national and regional institutions built for drylands biodiversity conservation
- Annual Result**
- Project for capacity building of local, national and regional institutions for drylands biodiversity conservation and management developed and funds raised
- Result** Development/Establishment of local/national ICM policies and programmes facilitated in 2 countries
- Annual Result**
- Development/Establishment of local/national ICM policies and programmes facilitated in at least 2 (possibly 3) countries
- Result** Dryland managers and communities trained in drylands biodiversity conservation through at least one field project.
- Annual Result**
- Project for training of dryland managers and communities in drylands biodiversity conservation and management developed and funds raised
- Result** Effective management of new and existing BCAs in under-represented ecosystems (marine, wetlands/freshwaters) facilitated and supported
- Annual Result**
- Effective management of two MPAs promoted and supported
- Result** Enhanced development and more effective application of economics tools for biodiversity into environment and natural resource planning through the specification of valuation, incentives and financing plans at ecosystem level
- Annual Result**
- Support provided to the case-study application of biodiversity economics tools to forest, marine and wetland systems
- Result** Establishment of a regional network of MPAs facilitated, through assistance with (a) the production of regional guidelines (b) establishment of new MPAs and (c) establishment of trans-boundary conservation areas in 2 countries
- Annual Result**
- Establishment of a regional network of MPAs facilitated through the development of regional tools and promotion of establishment of new MPAs
- Result** Linkages created between environmental NGOs and CBOs and IUCN's Programme in order to enhance their capacity in a wider range of ecosystems
- Annual Result**
- Linkages created between environmental NGOs and CBOs and IUCN's projects and programme activities
- Result** Management of MPAs improved by promoting the implementation of pilot programmes to test mechanisms for improving 'management effectiveness' in at least 2 sites
- Annual Result**
- Methodologies for improving 'management effectiveness' of MPAs tested in selected sites
- Result** Managers equipped with skills for ecosystem level planning and management of BCAs;
- Annual Result**
- Managers equipped with skills for ecosystem level planning and management of BCAs;

Key Result Area: 1: 3

Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas

Result National government agencies responsible for wetlands identified and support provided for their capacity to be built in wetland conservation and management - in most EA countries

Annual Result

- National government agencies responsible for wetlands identified and support provided for their capacity to be built in wetland conservation and management in most East Africa countries

Result Participatory management systems promoted for wider stakeholder participation in BCA management

Annual Result

- Participatory management systems promoted for wider stakeholder participation in BCA management

Result Preparation and implementation of recovery plans for threatened marine species (turtles and dugongs) facilitated in 2 countries.

Annual Result

- Preparation and implementation of a recovery plans for threatened turtles facilitated in at least one country

Result Principles of Integrated River Basin Management made available to members and partners and capacity developed for the preparation of at least two basins to be subjected to IRBM

Annual Result

- Principles of Integrated River Basin Management made available to members and partners in Eastern Africa

Result Promotion of biodiversity conservation through demonstrated forest restoration activities carried out in at least 4 countries

Annual Result

- Detailed case studies of selected ecosystem types with respect to forest restoration

Result Rangeland biodiversity conservation procedures that build on local knowledge and principles of scientific range management promoted in at least two countries and shared with stakeholders

Annual Result

- Preliminary guidelines for establishing of in situ drylands biodiversity conservation areas developed.

Result The establishment of at least three trans-boundary BCAs promoted and facilitated

Annual Result

- The establishment and management of two trans-boundary BCAs promoted and facilitated

Education and Communication

Result The development of educational programmes for and with influential sectors towards implementing IUCN's Programme is supported

Annual Result

- Feasibility of undertaking education programmes as part of a virtual university concept for external audiences assessed

Key Result Area: 1: 3**Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas****Europe**

Result Best practice guidelines for agriculture and forestry in regard to abandonment of land and its impact on biodiversity developed

Annual Result

- Scoping paper drafted and distributed, follow up multicountry project prepared to develop best practice guidelines on agriculture

Forests

Result Demonstration projects that test innovative mechanisms for community involvement in forest management developed and supported.

Annual Result

- Existing field projects supported through information and communication services.

Result Practical approaches for environmentally sound, economically viable and equitable reforestation and forest ecosystem restoration programmes promoted.

Annual Result

- Results of S.E. Asia, Eastern Africa and Mediterranean forest restoration study publicised and promoted. Forests Reborn fundraised. Project concept for Forests Reborn China developed

Result Regions and partners supported in implementing PA Assessment methodologies

Annual Result

- WCPA and WWF methodologies tested and analyzed in Russia.

Result Support provided to regions and partners in implementing a landscape approach to sustainable forest management.

Annual Result

- Landscape approach integrated into forest program field projects. The ecosystem approach as a tool for addressing underlying causes of forest fires developed and promoted. (EU project result 4)

Marine

Result MPAs are effectively managed

Annual Result

- Continued preparation of materials for use in building capacity for, and promoting the establishment and management of MPAs
- Capacity-building efforts at regional levels are developed in conjunction with at least two IUCN regional offices

MesoAmerica

Result Distintas organizaciones de la región adoptan métodos y herramientas, con enfoque de ecosistema y perspectiva de género, para el manejo de costas, humedales y bosques.

Annual Result

- II fase del proyecto "Uso sostenible de los recursos de los manglares de la costa pacífica de Guatemala" se inicia con la participación técnica de UICN (ATHZC)
- Colaborar con el CBM en el análisis de herramientas de manejo eficiente de áreas protegidas. (ATCBAP)
- Primer año de la II fase del proyecto "Conservación del Parque Nacional Laguna Lachuá y consolidación de su área de influencia" ha sido implementado. (ATHZC)
- Fase I del proyecto "Participación Comunitaria" finalizada exitosamente (ATBAP).
- Apoyar al Área temática Social de UICN-Mesoamérica en la adaptación y validación de campo de los indicadores de género y equidad. (ATBAP)

Result Distintos grupos y organizaciones de la región han implementado, en forma participativa y con equidad de género, distintas experiencias de manejo de ecosistemas clave.

Annual Result

- Propuesta sobre proyecto "Microcuencas Volcán Tacaná elaborada y negociada. (ATHZC)
- Propuesta sobre proyecto "El Imposible - La Paz" elaborada y negociada. (ATHZC)
- Propuesta sobre proyecto "Complejo Lago Güija" elaborada y negociada. (ATHZC)
- Propuesta sobre proyecto "Canal de Panamá" revisada y negociada (ATHZC)
- Propuesta sobre proyecto "Contaminación en Hol Chan, Belice" elaborada y negociada. (ATHZC)
- Propuesta sobre proyecto "Capacidad de carga en Hol Chan, Belice" elaborada y negociada. (ATHZC)

Result Se han apoyado y facilitado distintos mecanismos participativos de elaboración de propuestas técnicas, con perspectiva de género, para el manejo de ecosistemas en la región.

Annual Result

- Definir con la CCAD el Plan de negociación de la Estrategia Regional sobre Restauración de Bosques ante ITTO (ACTBAP)
- Apoyar a la CCAD/CCAB-CCAP en la formulación de un proyecto regional sobre Bosques Nubosos (ATCBAP)
- Plan de negociación de la iniciativa para el Control y la Prevención de Incendios Forestales en Centroamérica ha sido negociado con la CCAD (ACTBAP)
- Desarrollar una guía metodológicas sobre manejo equitativo con perspectiva de género sobre el tema de agua (ATS)

Protected Areas

Result Clear technical guidance provided on the application of IUCN system of PA categories to FPAs

Annual Result

- Development of guidance on PA certification.
- Guidance provided to key sectors, with priority given to the mining sector

Key Result Area: 1: 3

Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas

- Result** Enhanced capacity of national/local institutions to assess management effectiveness of MPAs through capacity building
- Annual Result**
- Professional advice and input on MPAs provided by WCPA Marine to CBD, World Heritage Convention and Jakarta Mandate.
 - Assessment of potential marine World Heritage sites.
- Result** Project on MPAs management to enhance sustainable fisheries through local communities participation in Samoa effectively implemented.
- Annual Result**
- Second phase of MPA project in Samoa effectively implemented.
- Result** Technical support provided by WCPA Marine Theme to implement pilot projects in Tanzania and Vietnam on MPAs management and sustainable fisheries
- Annual Result**
- Effective support provided through WCPA Marine for the Vietnam MPA project (IUCN -- Reef check -- NOAA).

Russia

- Result** Action Plan for Conservation of Sturgeon as species of special concern
- Annual Result**
- Sturgeon conservation programme is supported and expanded
- Result** Development of protected areas system in CIS is carried out according to unified and coordinated plan
- Annual Result**
- Draft of the review
- Result** Guidelines, tools and policies in support of effective ecosystem management developed and ecosystems restored
- Annual Result**
- Elaborated a Project portfolio on the issue; published project portfolio; informed donors; agreements with donors about further financial support for some of projects from the portfolio.
- Result** Strengthened management in Russian Fishery
- Annual Result**
- Developed Sustainable Fishery Programme for Russia/CIS
- Result** Strengthened national and regional institutional and management capacity in the field of invasive species impacts preventing
- Annual Result**
- Guidelines on stopping the degradation of native biodiversity by the invasive species
- Result** Strengthening national and regional institutional and management capacity in the field of genetic resources and native Livestock conservation
- Annual Result**
- Red Data Book of Threatened Domestic Animals of Russia, Demonstration of sustainable native Livestock use practices and management capacity

Key Result Area: 1: 3

Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas

Result Traditional and modern forest management practices documented, and their effectiveness assessed.

Annual Result

- Capacity-building for local community development of sustainable NTFP harvesting provided.

South America

Result Awareness improved in the role of coastal and marine protected areas in conservation and sustainable use of marine resources

Annual Result

- Concept paper (Marine Biodiversity- Oceanic Corridors)

Result Awareness improved in the current problems and solutions for the management of coastal resources and of marine biodiversity in the region

Annual Result

- Concept paper - Land Bases Sources of Pollution

Southern Africa

Result Application of ecosystems based approaches to E&NRM supported in at least five wetlands and two river basin systems

Annual Result

- Development and implementation of ecosystems based approaches to E&NRM in two wetland types and one river basin.

Species

Result Starting in 2001: Specific advice delivered to support at least 20 important initiatives/projects annually

Annual Result

- Advice delivered as required

Protected Areas

Result Management plans for protected areas developed and implemented

Annual Result

- Management plans for protected areas developed and implemented

Key Result Area: 1: 3**Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas****United States**

Result Support IUCN global network

Annual Result

- IUCN represented
- Coordinate IUCN-Globe MOU
- links enhanced between IUCN and US based scientific and technical community and members
- Contribute to IUCN management
- effective infrastructure for communications, management, programming
- Facilitate exchanges between HQ, RCOs, Commissions, and Networks
- membership base supported and expanded in the US and Caribbean
- effective communication of messages of Union to US based constituents, media
- Effective US office administration and management
- Project Financial Administration Services provided to RCOs, thematic program, Commissions and members.

Wescana

Result Continued assistance to members on monitoring and managing coastal ecosystems (e.g. to Saudi Arabia and Kuwait on coral damage and recovery resulting from the Gulf War), and on protection of marine environment from habitat degradation

Annual Result

- On going assistance continued

Result Environmental Law training supported

Annual Result

- Training programme completed

Result Information on "rethinking" rangeland ecology made available to key stakeholders

Annual Result

- Provide support to the initiation of a study of available information

Result Pilot protected areas activities developed to ensure effective establishment and management of Protected Areas in the region

Annual Result

- Gaps analysis completed for Palestine, Yemen and Kuwait

Result Regional training programme supported

Annual Result

- Training courses for IUCN Government agencies in the region designed and funding identified for pilot training course

Key Result Area: 1: 3**Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas**

Result Technical assistance provided to country projects in the implementation of Protected Areas Management Plans

Annual Result

- On-going technical assistance continued in Egypt for the Al Fayoum project
- On-going technical assistance continued in Lebanon

West Africa

Result Au Sénégal et en Mauritanie, des programmes de conservation des ressources halieutiques sont développés en ciblant le renforcement des acteurs.

Annual Result

- Un document de projet sur la conservation des ressources halieutiques de la région de Dakar est disponible

Result Des plans de gestion participatifs des écosystèmes côtiers et marins sont élaborés et appliqués en Guinée Bissau dans au moins deux aires protégées.

Annual Result

- Quatre (4) plans de gestion des aires protégées (PNO, PNTC, Joã Viera et Poilão) sont restitués aux différents partenaires
- La forêt classée de Sangako et les parcs arborés de zone de transition sont enrichis
- Les connaissances du milieu et des populations animales sont améliorées
- Les vallées de Mansarinko, de Bétenty et de Falia sont aménagées ; l'érosion hydrique est atténuée dans les terroirs villageois

Result La capacité de gestion communautaire des ressources naturelles au Ferlo (nord Sénégal) est renforcée grâce à l'utilisation de nouvelles technologies d'information et de communication.

Annual Result

- Une stratégie d'information et de communication est définie; des supports multimédia sont installés et vulgarisés ; les connaissances et les capacités de gestion des RN des populations sont améliorées

Key Result Area: 1: 3

Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas

Result La gestion participative des aires protégées et de leurs zones d'influence est démontrée à travers un réseau de sites tels : le Djoudj, et le Delta du Saloum, le Diawling et le Banc d'Arguin, les Bijagos, Cufada, Cacheu et Orango

Annual Result

- En Guinée Bissau, le processus de décentralisation de gestion participative est consolidé dans les villages partenaires (PNO, PNTC, Canhabaque, RBBB)
- L'aménagement et la gestion participative des aires protégées sont en cours de réalisation au Djoudj et dans le delta du Saloum
- Le processus de décentralisation de gestion participative est consolidé dans les villages partenaires (PNO, PNTC, Canhabaque, RBBB)
- Deux aires protégées sont gérées de façon participative
- En Guinée-Bissau, un programme de gestion participative est mis en place dans l'archipel des Bijagos, à Cufada, Cacheu et Orango
- L'équipe et les infrastructures au Mole ParK sont fonctionnelles avec la collaboration du wildlife département Ghana
- Le programme régional sur les aires protégées a démarré.
- Un programme de conservation des oiseaux migrateurs au Sourou (nord-ouest du Burkina) est élaboré
- Un concept d'appui à la conservation des hippotames est élaboré
- L'UICN poursuit son appui aux gouvernements de la Côte d'Ivoire et du Burkina Faso pour la mise en œuvre du projet GEPRENAF
- Un concept d'appui au suivi d'impact des programmes nationaux de conservation est élaboré et soumis à un bailleur
- L'accord de collaboration entre les trois aires protégées de Mauritanie est formalisé à travers l'élaboration et l'exécution d'un plan de travail commun.
- Un document sur l'impact du coton et les alternatives des terres arides et semi-arides est élaboré
- Une convention pour la gestion des réserves de faune du Bafing est établie.

Key Result Area: 1: 3

Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas

Result La gestion participative des zones humides est démontrée à travers un réseau de sites tels qu'au Mali (Delta intérieur du Niger) au Sénégal (Saloum et Djoudj, Anambe), en Mauritanie (Diawling, Banc d'Arguin, Chat Boul), au Niger (Dallols Bosso et Mauri)

Annual Result

- Les communautés villageoises de la périphérie du Parc national des oiseaux du Djoudj prennent part à la gestion durable du parc
- Un plan d'écodéveloppement est mis en œuvre dans la RBDS
- Des projets de gestion participative relatif à deux fleuves d'importance nationale et internationale (la Comoé et le Mouhoun) sont soumis
- Deux expériences types de gestion participative des zones humides sont mises en œuvre au Niger
- Les plans de gestion sur les deux sites dans le delta (Akkakoun et Dentaka) sont opérationnels et la mise en œuvre a commencé
- Un observatoire socio-écologique a démarré dans le Delta intérieur Niger
- Des expériences pilotes de gestion intégrée des écosystèmes de zones humides sont partagées avec les partenaires et entre les différents projets. Des nouvelles initiatives et programmes sont développées. (BRAO)
- Des projets de gestion participative relatif à des plans d'eaux naturels ou artificiels (Basgré, Komienga, Petits Barrages du Centre Nord) sont promus
- Les associations villageoises de pêcheurs dans le PNBA et le Diawling sont sensibilisées ; la participation des populations à la gestion du bas Delta Mauritanien est effective
- Le programme National Zones Humides est promu

Result La mise en défens des écosystèmes côtiers et marins importants et fragiles est promue avec l'appui de l'UICN

Annual Result

- Le projet GEF planification côtière en Guinée Bissau est approuvé par le Conseil d'administration de la Banque Mondiale.
- Des sites conservation sont créés et un programme de repos biologique est adopté
- Un plan de gestion du Parc National de Joao Vieira - Poilao est mis en oeuvre (GBX)
- Les axes d'intervention sont identifiés et la mise en œuvre commencée

Key Result Area: 1: 3

Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas

Result Les capacités des nouvelles structures de décentralisation en matière de gestion des ressources naturelles sont renforcées au Mali (PADEC), au Burkina Faso (GRN Banfora & Diapaga), au Niger (Nord Dakoro), en Mauritanie (Lac Mal) et au Sénégal.

Annual Result

- Le JPO finlandais développe un programme de renforcement des capacités en gestion des RN
- La commune de Maal est engagée pour une gestion durable de ses zones humides
- Le concept sur la gestion décentralisée des ressources naturelles dans la zone de Banfora est rédigé par le bureau et ses partenaires, et soumis pour financement
- Les capacités des institutions partenaires et des communautés de base sont renforcées.
- Les capacités des institutions partenaires et des communautés de base sont renforcées en matière de conservation décentralisée des ressources
- Les capacités des institutions partenaires et des communautés de base sont renforcées en matière de conservation des ressources phytogénétiques
- Le concept "décentralisation et gestion des ressources naturelles" est développé et soumis aux partenaires

Result Un appui technique à la création d'une filière universitaire d'études de la gestion intégrée des zones humides est apporté aux universités de Nouakchott et de Ouagadougou.

Annual Result

- Les cours de formation sont organisés.
- Le processus de création d'un DESS en gestion durable des écosystèmes naturels est lancé à l'Université de Bobo-Dioulasso
- Des enseignants de la faculté des Sciences et Techniques de Nouakchott sont formés dans le domaine de la gestion des écosystèmes
- Les modules pour la gestion des zones humides sont réalisés.
- En Mauritanie, un appui technique répondant aux attentes de l'université est apporté.

Wetlands and Water

Result A communication and exchange programme to increase the capacity of IUCN members and partners in research, management and monitoring of wetlands and water resources is developed

Annual Result

- Regional communications on wetlands and water resources improved.
- Communication strategy and systems for improved sharing of knowledge and information put in place.
- Communication products are developed and disseminated.
- Publication plan prepared for 2002-2003 including Blue Series, WANI Series, White papers.

Result Decision makers advised in the design and implementation of incentive measures for wetlands and water resources conservation

Annual Result

- Project to develop economic valuation of water resources in catchments set-up.

Key Result Area: 1: 3

Assistance and capacity-building for better ecosystem management and restoration in and outside protected areas

Result IUCN effectiveness to influence water resources management decisions is enlarged through further developing the Freshwater Programme

Annual Result

- Dialogue on Water, Food and Environment established with IUCN participation.
- IUCN Water and Nature Initiative established.

Result Technical advice on improved catchment and coastal zone management is provided to regional and national programmes of the IUCN secretariat, commissions, members and selected partners

Annual Result

- Effective programmes and projects on catchment and coastal zone management in Africa, Meso America, South/East Asia, Mediterranean.

Result The technical capacity and effectiveness of regional and national networks of scientists and experts on wetlands and water resources management is strengthened

Annual Result

- Partnerships established with relevant scientific networks at global and regional levels including IUCN commissions.
- Expert guidance from Regional Advisory Committees to improve performance of networks.
- Technical and strategic external advice provided to the global WWRP and WANI.

Key Result Area: 1: 4

Capacity-building to provide ecologically and socially relevant tools to minimize the impacts of invasive species

Asia

Result Capacity of relevant authorities to manage AIS (detect and prevent entry of) is strengthened in at least two countries

Annual Result

- Capacity of key Sri Lankan stakeholders enhanced for the prevention and spread of AIS and preparation of a black list in Pakistan

Biodiversity

Result As a partner in the GISP, possible global mechanisms explored to strengthen the implementation of environmental instruments that have a mandate to work on invasive species (e.g., CBD, Ramsar, WHC). [ELC; SSC]

Annual Result

- Global Strategy on Invasive Species implemented regionally and nationally

Marine

Result Prevention and control of biological introductions in the coastal and marine environment incorporated into ecosystem-based management approaches

Annual Result

- A substantial improvement in the knowledge and capacity to manage incidental introduction of alien invasive species into marine and coastal systems to ensure marine biodiversity conservation and sustainable use

Russia

Result Heightened awareness among decision makers and the local population in the field of GMOs

Annual Result

- "GMO: Food solution or food pollution?" roundtable and briefing, awareness publications

Species

Result By 2002: Invasives early warning system established and operational

Annual Result

- Invasive species data base available

Key Result Area: 1: 5 Support for institutional and legal frameworks for conserving biodiversity in and outside protected areas

Asia

Result Collaborative management agreements developed and supported in forests, mountains, rangelands and wetlands, including two in Protected Area Landscapes

Annual Result

- Use of Ecosystem Management approach for conservation and sustainable use of biodiversity supported and technical assistance provided to projects that promote collaborative management of natural resource especially wetlands in Bangladesh, Cambodia, China and Lao PDR

Result Key organisations identified and reform facilitated (including their institutional capacity) for conserving biodiversity in and outside protected areas

Annual Result

- Partnerships established with Mekong River Commission and the establishment of a Northern Indian Ocean secretariat supported

Result Technical assistance provided for the preparation and or review of plans and strategies for conserving biodiversity in situ including protected areas systems, protected areas, and natural World Heritage sites

Annual Result

- Technical assistance provided for the review of PA system in Himal, preparation of special area management plans in Sri Lanka and watershed management & participatory protocols for sustainable use in Nepal

Biodiversity

Result Members and partners assisted in adopting and implementing policies and measures to address climate change adaptation

Annual Result

- 2-3 national action plans on wetlands and climate change initiated

Eastern Africa

Result Environmental management plans in preparation for key ecosystems, including wetlands, in at least two countries

Annual Result

- Environmental management plans in preparation for key ecosystems, including wetlands, in at least one country

Result Formal policies, and in particular those relating to conservation, informed by the lessons from customary knowledge, rules and regulations about conservation in at least three countries

Annual Result

- Formal policies, and in particular those relating to conservation, informed by the lessons from customary knowledge, rules and regulations in Kenya

Result Integrated River Basin Management established as a process and beginning to be tested in at least two river basins in the region - one that crosses national boundaries, if possible

Annual Result

- Integrated River Basin (or lake basin) Management established as a process and beginning to be tested in at least one drainage basins in the region - one that crosses national boundaries, if possible

Key Result Area: 1: 5 Support for institutional and legal frameworks for conserving biodiversity in and outside protected areas

Result Support continued for the development of wetland management plans at national, district and community levels in at least three countries

Annual Result

- Support continued for the development of wetland management plans at national, district and community levels in at least two countries

Result Support provided for the completion of management plans for all Ramsar sites in the region and new sites proposed with management to follow

Annual Result

- Support provided for the development of management plans for three Ramsar sites in the region and new sites proposed with management to follow

Forests

Result Networks of governments, NGOs, development agencies and the private sector further developed to improve governance relating to forest fires, trade in forest products and restoration of forests.

Annual Result

- NGOs are brought together to discuss opportunities and obstacles related to sustainable forest management issues in relations to UNFF, World Bank and regional processes

Marine

Result Improved protection of coral reef environments

Annual Result

- Improved capacity of governments and communities to address protection and sustainable use of coral reefs and associated ecosystems through IUCN involvement in all elements of the International Coral Reef Initiative

Protected Areas

Result Global Partnerships for Peace Parks established (IUCN; WWF; University for Peace, Peace Parks Foundation) and fully functional to coordinate and promote Peace Parks initiatives

Annual Result

- WCPA Transboundary Protected Area (Peace Parks) initiative commenced.
- Effective implementation of the Tombopata Project (Peru).

Russia

Result Approaches and tools for community involvement in forest management developed, tested and documented

Annual Result

- Guidelines for administrative practice for public involvement in forest management developed and field tested in Russia.
- Proposals for legal reform to support public involvement in forest management in Russia elaborated.
- Institutional and legal frameworks in Russia for the promotion of public involvement in forest management developed

Key Result Area: 1: 5 Support for institutional and legal frameworks for conserving biodiversity in and outside protected areas

Result Follow the general statements of environmental conventions and increase in number of the parties signed the conventions

Annual Result

- Database of protected areas of Northern Eurasia created

South America

Result The formulation of forest policies has been facilitated in a participatory process, including a cross-sectorial approach on the part of each government and civil society, as well as the duties pertinent to the IUCN.

Annual Result

- The facilitation process for the formulation of forest policies has been initiated, considering a participatory process and a cross-sectorial approach.

United States

Result Identify Arctic conservation priorities for IUCN

Annual Result

- Contribute to development of an IUCN Arctic Strategy in cooperation with other offices, programmes and members.

Result Increased protection for marine environment from land-based activities through measures to restore degraded marine ecosystems to ecosystem functioning consistent with sustainable use

Annual Result

- Specific projects identified and promoted
- Strategy developed to support environmental mainstreaming in Executive Board of World Bank
- MOU reviewed and action plan agreed
- Development of relationship with International Finance Corporation
- World Bank sectoral strategy for environment and sustainable development implemented

Result Support development of IUCN marine program

Annual Result

- Represent IUCN at major North American meetings and processes related to oceans and coasts
- Support Coastal Adaptation Partnership network with members, WB, IDB

Result Support for IUCN's forest policy initiatives

Annual Result

- US based institutions strongly connected to IUCN's global forest agenda

Result Support implementation of CCCD in USA

Annual Result

- Provide information on Africa Regional priorities and program opportunities

Key Result Area: 1: 5 Support for institutional and legal frameworks for conserving biodiversity in and outside protected areas

Wescana

Result Prioritised action plans balancing ecological and human needs agreed by stakeholders for at least one targeted catchment in each sub-region within WESCANA

Annual Result

- Catchments for priority action identified

Key Result Area: 1: 7**Strengthening of networks, working groups, partnerships and forums in support of ecosystem management****Asia**

Result Forums supported for discussing key conservation issues

Annual Result

- Support provided for a regional forum on ICZM issue, Sustainable Use Specialist Groups for SA & Central Asia, effective Karst World Heritage Area management in China, forest conservation in Thailand, effective development planning and implementation in Pakistan

Central Africa

Result Des structures de relève des projets UICN au Cameroun et au Congo sont renforcées, pour assurer la durabilité de leurs acquis.

Annual Result

- Le réseau cogestion des ressources naturelles dans le bassin du Congo est fonctionnel.
-
- Les ressources financières additionnelles sont mobilisées par des structures de relève;
-
- Des modules appropriés de formation des structures de relève du projet waza logone sont identifiés au prorata des faiblesses des structures de relève;
-

Result Le suivi des recommandations pertinentes du deuxième colloque panafricain sur l'utilisation durable des ressources naturelles (Ouaga 2000) est appuyé.

Annual Result

- Des échanges d'expériences entre les groupes régionaux africains sur les pratiques d'utilisation durable des ressources naturelles sont effectives.
-

Result Un appui technique est apporté aux groupes de contact nationaux du Processus de Brazzaville pour la production de matériaux nécessaires au pilotage des projets visant la gestion durable des écosystèmes de forêts denses et humides d'Afrique centrale

Annual Result

- Les capacités des groupes nationaux de contact en formulation des projets sont renforcées.
-

Eastern Africa

Result Establishment of a regional network of MPA managers/experts facilitated to improve MPA management and to ensure regional input into global policy making

Annual Result

- Establishment of a regional network of MPA managers/experts facilitated to improve MPA management and to ensure regional input into global policy making

Key Result Area: 1: 7**Strengthening of networks, working groups, partnerships and forums in support of ecosystem management**

Result Capacity built in the media (of at least three countries in EA) to accurately report on wise wetland use and sustainable water management

Annual Result

- Capacity built in the media (of at least three countries in EA) to accurately report on wise wetland use and sustainable water management

Result Improved exchange of information between NGOs, CBOs and the IUCN programme relating to on-the-ground conservation activities

Annual Result

- Improved exchange of information between NGOs, CBOs and the IUCN programme

Result Linkages between the EA Programme and the WG-CIFM and SUI-SUNEAR facilitated in the areas of community involvement in forest conservation and management

Annual Result

- Linkages between the EA Programme and the WG-CIFM and SUI-SUNEAR facilitated in the areas of community involvement in forest conservation and management

Result Linkages between the programme and the WG-CM and CEESP facilitated to work with social issues in conservation, and other sustainable conservation use issues

Annual Result

- Linkages between the programme and the WG-CM and CEESP facilitated to work with social issues in conservation

Result Networks of experts, professionals and managers contribute to improved BCA planning and management through information sharing:

Annual Result

- WCPA, SUNEAR and other networks of experts contribute to improved BCA planning and management through information sharing

Result Regional and national networks of environmental NGOs and civil society facilitated and strengthened in relation to ecosystem management

Annual Result

- Regional and national networks of environmental NGOs and civil society facilitated and strengthened in relation to ecosystem management

Result Regional database for environmental NGOs updated, finalised and disseminated

Annual Result

- Regional database for environmental NGOs updated, finalised and disseminated

Result Regional meetings and networks facilitated to enable decision makers to meet and share information on important forest conservation issues with a focus on the EAC, but also starting work with IGAD

Annual Result

- Regional meetings and networks facilitated to enable decision makers to meet and share information on important forest conservation issues with a focus on the EAC, but also starting work with IGAD

Result Representative and rationalised national BCA networks established, planned and supported

Annual Result

- Representative national BCA networks planned and supported in at least one country

Key Result Area: 1: 7**Strengthening of networks, working groups, partnerships and forums in support of ecosystem management****Europe**

Result Assessment of NGOs working on forestry in Europe (members or not) implemented and gaps in terms of distribution and/or competence identified

Annual Result

- Preliminary database of NGOs working on

Result IUCN networks on fisheries strengthened to improve co-ordination in matters concerning fisheries and biodiversity, including Arctic

Annual Result

- Network of IUCN members, partners and experts identified and established

Forests

Result Networking and advocacy for community involvement in forest management developed and supported.

Annual Result

- Working Group on Community Involvement in Forest Management (WG-CIFM) facilitated and secretariat services provided. Fund-raising for Coalition for Change project. Thematic studies and regional profiles completed and published.

Marine

Result A substantial improvement in the knowledge and capacity to manage human use of marine and coastal systems to ensure marine biodiversity conservation and sustainable use through refinement of a suite of integrated coastal and oceans management and assessment

Annual Result

- Lessons learned assimilated through periodic meetings of practitioners involved in coastal and ocean management and assessment programmes
- The peer network of scientists involved in integrated coastal and ocean management and assessment strategies maintained and consulted in the development of national and regional strategies and action places
- Coastal and oceans management and assessment projects developed in IUCN regions as opportunities present themselves to partner with like-minded organisations and donors

Result Improved understanding of status and conservation needs of seagrasses, coastal marshes, mangrove swamps and other coastal wetlands and the associated communities, leading to greater conservation effort

Annual Result

- Status of seagrasses, coastal marshlands, mangrove swamps and similar coastal wetland biomes assessed through associated international conservation networks

Key Result Area: 1: 7**Strengthening of networks, working groups, partnerships and forums in support of ecosystem management****MesoAmerica**

Result Se han identificado y fortalecido redes y grupos de trabajo relacionados con los temas y áreas geográficas prioritarias de la región.

Annual Result

- Se apoya la consolidación de la red e integran expertos Mesoamericanos en la red mundial sobre género y ambiente (ATS)
- Las redes en género y ambiente en la región tienen su programación semestral establecida. (ATS)
- Redes nacionales y regional de expertos en Bosques Nubosos establecida en forma conjunta con FAO como mandato del año de las Montañas 2002 (ATCBAP)
- Miembros de la UICN participan en las redes nacionales. (ATS)
- Redes nacionales y regional de expertos en restauración de bosques con enfoque de ecosistemas establecida.(ATCBAP)

Protected Areas

Result International cooperation and support to PA issues enhanced through the establishment of the World Protected Areas Leadership Forum

Annual Result

- Third session of the WPALF effectively implemented.

SocioEconomics

Result Secretariat and Commission work plans are reconciled to promote greater capacity to address core programme issues.

Annual Result

- Support provided to SUSG and CEESP to enhance quality of useful and timely advice and information provided to decision-makers and resource managers through better interdisciplinary integration, improved regional coverage.
- Joint project design and implementation with University of Florida.
- Cooperative agreement established with International Association for the Study of Common Property
- Linkages established with counterparts in Cirad; common needs identified; project topics agreed; proposals prepared.

Result SocioEconomics Programme capacity to provide services is developed and maintained.

Annual Result

- Equity and Poverty
- Sustainable use service capacity enhanced.
- Information services and tools provided to assist sustainable use.
- Social and economic services provided to Water and Nature Initiative.

Key Result Area: 1: 7**Strengthening of networks, working groups, partnerships and forums in support of ecosystem management****Species**

Result By 2005: SSC network developed, including the formation of new SGs to address concerns regarding the use of marine species (large pelagic fish and species involved in coastal subsistence fisheries) and timber species (hardwoods of Africa, Asia, America)

Annual Result

- new SGs established

United States

Result Develop relationship with additional multilateral agencies (e.g., UNICEF, UNOPS, IFAD, UNFPA)

Annual Result

- partnerships developed with focal points, MOUs as appropriate

Result Development of relationship with UN Development Programme

Annual Result

- MOU renegotiated and signed
- Workplan developed and implemented under MOU

Result IUCN inputs to regional processes

Annual Result

- Collaborative agreement with Commission on Environmental Cooperation established

Wescana

Result Funding secured and programme developed for the Regional Thematic Centre in Pakistan

Annual Result

- Proposals completed for fundraising

Result Location for the Regional Thematic Centre (RTC) identified, funding secured and centre operational

Annual Result

- Proposal submitted for fundraising

Result Location of Regional Thematic Centre (RTC) identified, agreed, funding secured and centre operational

Annual Result

- Thematic centre identified and Programme document completed

Result Operational funding for the Thematic Regional Centre (RTC) secured, programme developed and activities initiated

Annual Result

- Centre identified and Programme proposal prepared

West Africa

Result Au Ghana, le dialogue entre les institutions gouvernementales et les ONG sur la gestion des écosystèmes naturels est promu.

Annual Result

- Une réunion nationale du "Policy Dialogue Forum" du NRMP/Ghana et une session de formation sont organisées

Result La gestion intégrée des plaines inondables et des bassins versants et la restauration des écosystèmes humides sont promues auprès des agences de bassin et de développement.

Annual Result

- Le doc de projet relatif à la participation du public à la gestion du fleuve Sénégal est finalisé et la recherche de financement a commencé
- Une stratégie régionale pour l'eau et la nature (WANI) est mise en œuvre
- La collaboration réelle est effective avec les agences de bassin ABN, CBLT, OMVS est effective
- Un appui et une participation effectifs sont apportés à la COP8 (Ramsar)

Result La gestion rationnelle des zones humides est promue à travers l'animation des réseaux nationaux et régional des zones humides Sahéliennes.

Annual Result

- Le réseau d'experts en zones humides est opérationnel en Mauritanie
- Le réseau d'experts est actif au niveau national et participe aux activités régionales
- Le bureau national de planification côtière de la GB est consolidé et l'instrument SIG est opérationnel
- Le réseau national des zones humides et le réseau national de planification côtière sont actifs et participent effectivement à la résolution des problèmes de gestion de ces zones
- Le document de la stratégie nationale de gestion des zones humides est disponible
- Les membres du réseau SAWEG travaillent sur les différents axes d'intervention identifiés et une réunion de synthèse est organisée

Result Le réseau régional et les réseaux nationaux pour la gestion durable de la zone littorale dans six pays membres de la Commission sous-régionale des pêches sont opérationnels.

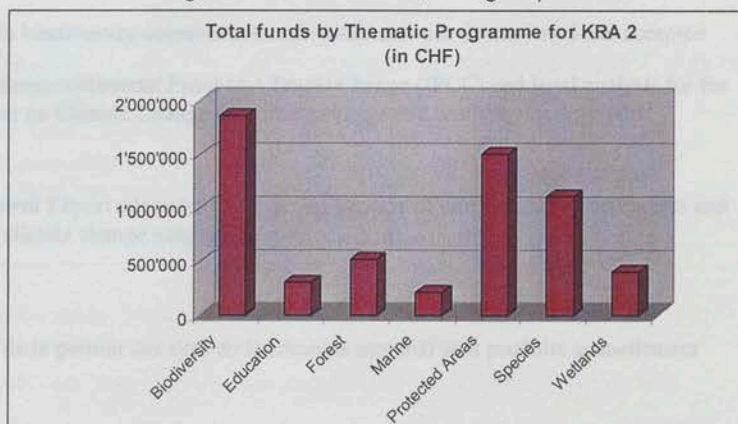
Annual Result

- Le Réseau Mauritanien pour la Planification Côtière est opérationnel
- L'appui au réseau de planification côtière est effectif
- Le document de projet pour la pêche artisanale et aires protégées marines est validé et mis en œuvre

Key Result Area 2: Institutions, agreements, processes and policies

The functional grouping of programme units within the Secretariat, in addition to the reorganisation of others, will result in much more focused and coordinated work being undertaken under this Key Result Area than has been possible over the past year. By incorporating the Environmental Law Programme and the existing biodiversity and climate change related policy work of the BPCD, the new Biodiversity Policy and International Agreements group will coordinate IUCN's input to all global policy processes as these relate to the IUCN Programme. In addition, this group will also act as a clearinghouse for information on all IUCN programme related policies for both global and sectoral policy work undertaken throughout the Secretariat.

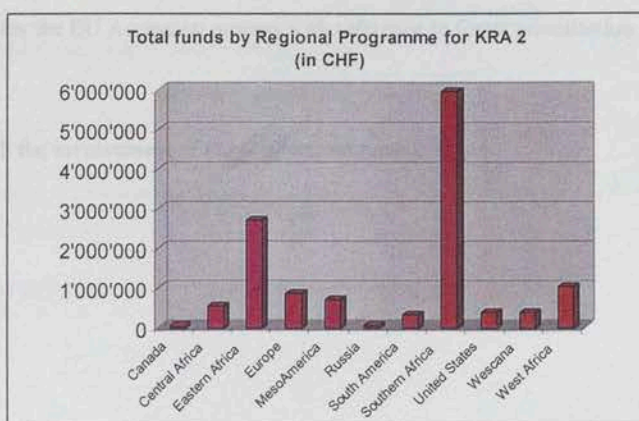
In regard to KRA 2, our policy work will continue to focus on the CBD, FCCC, CCD, as well as the WTO and WSSD. Both regional and thematic programmes will be placing greater emphasis on delivering the biodiversity message in the context of economic development and the environment, particularly in areas such as agriculture, mining, tourism and freshwater resources.



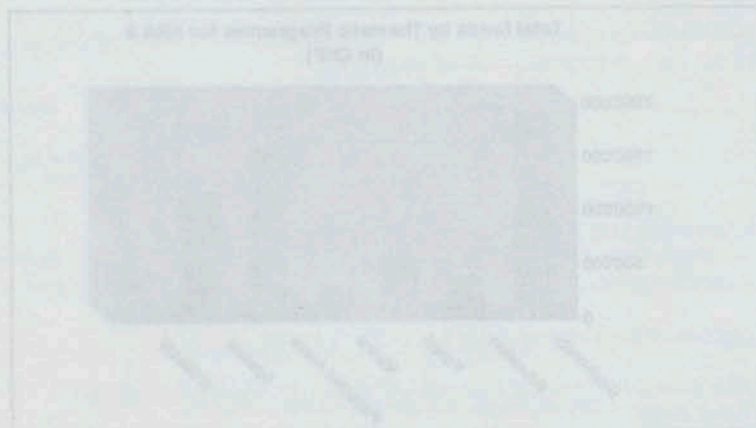
Within the Environmental Law Programme, greater emphasis will be placed on addressing aspects of a number of international conventions and legal instruments which have not received a great deal of attention in the past. These include issues related to biosafety, alien species, and access and benefit sharing under the CBD, various international accords for the conservation of marine species, and the Aarhus Convention to name but a few. The Species Programme will continue to provide technical expertise and input into the implementation of the CBD, CITES, Ramsar, and CMS. Highlights in this area include coordination of a likely 5th meeting of the African Elephant Range States Dialogue and ongoing work related to the conservation of migratory species, such as marine turtles.

In addition to the Species Programme, sectoral policy work will also be carried out by other global thematic programmes. The Forest Programme will maintain its ongoing working relationship with the World Bank in the refinement of its forest policy, as well as continue playing a prominent role within the UN Framework on Forests (UNFF) process. The Water and Wetland Programme will continue to provide expert input into the Ramsar process, as well as a number of regional water conservation dialogues.

Within the Secretariat's overall policy delivery system coordinated by the Biodiversity Policy and International Agreements group, our offices in the US and Europe also play a vital role for the Secretariat in the successful delivery of results under this



KRA. It is envisioned that the European Regional Office of IUCN will soon shift to Brussels, a move which will greatly enhance IUCN's ability to influence and participate in a variety of European and pan-European environmental policy fora. In Washington, our US office will continue to provide a vital link into multilateral organizations based in the United States which play a major role in international environmental governance.



The overall message in the context of economic development and the environment, particularly in areas such as agriculture, mining, tourism and freshwater resources.

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Biodiversity

Result Analytical documents and technical evaluations prepared and advocated for key agreements, in particular: technical contributions to the CBD Secretariat for the preparation of technical papers on key issues.

Annual Result

- Role of agriculture in biodiversity conservation and sustainable use documented and accepted

Result Technical inputs for the Intergovernmental Panel on Climate Change (IPCC) and legal analysis for the UN Framework Convention on Climate Change on climate change and biodiversity developed

Annual Result

- IPCC Third Assessment Report adequately recognizes impacts of climate change on species and limited capacity for climate change adaptation.

Central Africa

Result Des rapports d'évaluation de la gestion des sites du Patrimoine mondial sont produits annuellement

Annual Result

- Des contributions aux rapports relatifs à l'état de conservation des sites du patrimoine mondial des pays d'Afrique centrale sont apportées au Programme global des aires protégées.

Eastern Africa

Result Awareness and understanding on the implications of biodiversity related conventions on natural resources management at national and sub-national levels improved

Annual Result

- Support provided implementation of key biodiversity-related conventions including CBD and CCD

Result Knowledge and understanding of critical issues of some selected biodiversity related conventions improved

Annual Result

- A programme for capacity enhancement on knowledge of CBD and related Conventions developed

Europe

Result Policy recommendations developed for the EU Accession process with reference to forest privatisation issues in the Accession countries

Annual Result

- Recommendations drafted with the involvement of the IUCN constituency

Marine

Result Improved harmonization of economic and sustainable fisheries management policies at the national, regional and global levels in support of effective natural resource management strategies, resulting in reduction or elimination of illegal, unreported and

Annual Result

- Through efforts of IUCN and like-minded international partners, trading states take responsibility for impacts of trade on sustainable fisheries

Result Minimize bycatch and discards

Annual Result

- At global level, identify cases of regulatory measures that have unintentionally increased bycatch, and recommend modifications to promote more sustainable harvesting practices.
- Promote effective policies for regulating fishing effort that minimize bycatch and promote ecosystem-level fisheries management
- Identify and work to institute economic incentives for the elimination of fisheries bycatch and discards, including through national and regional management processes and through certification processes

MesoAmerica

Result Se ha apoyado el análisis de las distintas políticas nacionales de gestión de los recursos naturales.

Annual Result

- Propuesta sobre proyecto "recopilación de información sobre el manejo del agua en cada país de Mesoamérica" elaborada y negociada. (ATHZC)
- Se apoya al gobierno de Nicaragua en la preparación de la Ley de Vida Silvestre. (VP CEL) (DR)

Result Se ha apoyado la evaluación de los marcos legales existentes en Mesoamérica que afectan la conservación y el uso sostenible y equitativo de los recursos naturales.

Annual Result

- Pueblos indígenas y Comunidades Locales. Análisis de los aspectos críticos relacionados con la implementación del artículo 8 (j) del CDB en la legislación nacional.

Protected Areas

Result New nominated sites for WH Listing are effectively evaluated and technical evaluations reports prepared

Annual Result

- IUCN Evaluation Report of nominated sites prepared maintaining IUCN high quality standards as required under the WHC.

Russia

Result Improvement of legislative and normative base for protected areas in CIS

Annual Result

- Accumulating experience to solve a problem of interaction between protected areas and population

Southern Africa

Result National governments and SADC assisted in addressing the legal implications of international conventions and regional protocols at local and national levels

Annual Result

- Existing international and regional instruments and national, and sub-national laws and regulations on water reviewed. The linkages between the water and other sectors, such as forestry, agriculture, tourism reviewed.

Species

Result Starting in 2001: Timely, relevant, high-quality information provided to CITES

Annual Result

- Funding in place for joint project to improve capacity of CITES SAs
- Completed CACT
- Completed Analyses

Result Starting in 2001: Timely, relevant, high-quality information provided to at least two international fisheries agreements

Annual Result

- IUCN input to FAO consultations
- IUCN statement to IWC completed

Key Result Area: 2: 2**Tools and guidelines to assist the implementation of major agreements, processes and policies****Asia**

- Result** Analyses of policies, laws and action plans for the conservation of biodiversity (including Protected Areas and AIS) in at least 2 countries shared with stakeholders
- Annual Result**
- Support provided for a review of policies and laws governing freshwater biodiversity conservation in Lao, development of a policy framework for sustainable coastal management in Pakistan and Regulatory frameworks pertaining to the entry and spread of AIS in Sri Lanka and Nepal
- Result** Guidelines and tools developed to assist in the planning and management of IUCN PA categories V-VI in at least two sites
- Annual Result**
- Support provided to key stakeholders for the establishment of a marine protected area system, guidelines on PA economic valuation for 8 protected areas, assess effects and impacts of sea intrusion on river beds and sustainable livelihoods in Sindh Pakistan

Biodiversity

- Result** Guidelines and tools prepared on the integration biodiversity concerns into sectoral planning (i.e., fisheries, tourism, agriculture, forestry, health, military). [RCOs]
- Annual Result**
- Guidelines and tools prepared on the integration biodiversity concerns into sectoral planning (i.e., fisheries, tourism, agriculture, forestry, health, military). [RCOs]

Europe

- Result** Guidelines on multifunctionality of agriculture developed
- Annual Result**
- EMBAC Phase 1
- Result** Policy guidelines for agrienvironmental measures for biodiversity enhancement and conservation for appropriate policy events (e.g. CBD, EU/CAP, WTO) developed
- Annual Result**
- CAP, Ramsar convention, Pan European Conference and the Water and Food dialogue are influenced on good practice of agriculture
- Result** Policy guidelines for integration of biodiversity in agricultural trade for appropriate policy events (e.g. CBD, EC/CAP, WTO) developed
- Annual Result**
- Activities and partners identified

Forests

- Result** IUCN Forest Policy positions related to the management of forest protected areas developed and coordinated.
- Annual Result**
- Forest protected area policy further developed, particularly with respect to management effectiveness, adequacy of systems, and landscape approach.

Marine

Result Development of strategies to mobilize national, regional, and international institutions and legal instruments to secure their protection

Annual Result

- Promote development of regional fisheries management strategies for selected species and conservation status link with trade rules developed and promoted
- A strategy for assisting the Convention on Migratory Species with marine species protection developed and promoted
- A strategy for assisting CITES with marine species listings developed and promoted
- A strategy for developing policies and measures to mitigate the impact of fishing practices on marine biodiversity devised in consultation with FAO and other major stakeholders

Russia

Result To create informational background for efficient and better coordinated implementation of the PEBLDS and CBD in the NIS

Annual Result

- The Review and Report published and presented at the 5th Ministerial Conference;

Result To strengthen Pan-European NGO capacity in the field of Sustainable Agriculture

Annual Result

- PEBLDS and other Pan-European stakeholders awareness on NIS sustainable agriculture and biodiversity raised;
- Pan-European NGO capacity strengthened;
- Strengthening multi-stakeholder co-operation;
- Established framework for further strengthening co-operation with and involvement of the NIS region in this field

SocioEconomics

Result Advice and assistance provided in support of development of the World Parks Congress.

Annual Result

- Socio-economic issues addressed in the World Parks Congress

Result Advice and assistance provided in support of the Convention on Biological Diversity.

Annual Result

- Assess approach to policy guidance to CBD
- Policy guidance and technical documents prepared for delegates attending the 6th CoP of CBD.
- Workshops developed and convened in support of the CBD.
- Advice and assistance provided to the CBD Secretariat.

Key Result Area: 2: 2

Tools and guidelines to assist the implementation of major agreements, processes and policies

Result Advice and assistance provided in support of the World Summit on Sustainable Development (WSSD)

Annual Result

- Women Ministers of Environment assisted to develop and deliver positions to WSSD that are consistent with IUCN's positions
- Socio-economic inputs incorporated into IUCN's contribution to the WSSD.
- Guidance to IUCN on social dimensions of sustainable development, globalisation, poverty and equity prepared for WSSD focal point in IUCN.

Result Advice and assistance provided to a variety of international institutions on SocioEconomics issues (e.g., World Intellectual Property Organization, Ramsar Convention, World Bank, bilateral assistance agencies).

Annual Result

- Position document presented at WIPO on intellectual property considerations in relation to indigenous and traditional peoples' knowledge and property.

South America

Result Existing information collated about existing knowledge about the desertification issue in the region

Annual Result

- Regional experts network

Result Six-monthly publication disseminated on a regional scale concerning the relation between the Convention of Climate Change and Forests (Kyoto Protocol).

Annual Result

- Bi-annual publication disseminated on a regional scale concerning the relation between the Convention of Climate Change and Forests (Kyoto Protocol).

Result Strategy developed for the preparation of policies and plans of action in the UNCCD and the CBD

Annual Result

- Strategy developed for the preparation of policies and plans of action in the UNCCD and the CBD

Result SUR has facilitated that five policy and action plan documents are formulated

Annual Result

- A document that reflects the regional position and the position of IUCN-Sur in regards to CCD

Southern Africa

Result Standardized EA guidelines development facilitated in the region

Annual Result

- Need for regional approach to EA in southern Africa analysed

Species

Result Starting in 2001: Timely, relevant, high-quality information provided to CCAMLR

Annual Result

- An agreed plan for SSC's contribution to CCAMLR

Key Result Area: 2: 2

Tools and guidelines to assist the implementation of major agreements, processes and policies

Result Starting in 2001: Timely, relevant, high-quality information provided to CBD

Annual Result

- Completed policy advice to COP 6

West Africa

Result Les lignes directrices sur les prospections et l'exploitation minière et pétrolière en milieu aride et semi-aride sont définies et présentées à la Conférence des Parties de la Convention de lutte contre la désertification.

Annual Result

- Les lignes directrices sont valorisées

Wetlands and Water

Result Policies on water, dams, catchment management, ecosystem restoration, deltas, wetland invasives, gender etc. are produced and adoption promoted to the development community, the private sector, international conservation organisations, national resource m

Annual Result

- Significant and effective participation in Johannesburg 2002 on Water and Wetland issues.
- Policies dialogues on Water and Nature established in at least 3 regions.
- Strategic input provided to the organisation of the World Parks Congress 2003.
- Strategic input provided to the organisation of the 3rd World Water Forum 2003.

Key Result Area: 2: 3

Identification of synergies between key agreements, processes and policies through applied policy research and legal analysis

Biodiversity

Result Policy research on synergies between environmental agreements supported. [ELC/ELP; RCOs]

Annual Result

- Guidance to the Ramsar Convention on climate change produced; Synergy between CBD and UNFCCC strengthened

Forests

Result IUCN forest policy positions relating to cross-sectoral impacts developed and coordinated.

Annual Result

- Application of the ecosystem approach to adapting forest conservation, use and management to climate change developed and promoted. Policy on climate change further developed, particularly on mitigation and adaptation.

Result IUCN Forest Policy positions relating to sustainable and equitable forest restoration developed and coordinated.

Annual Result

- Policy on restoration further developed in conjunction with WWF.

Marine

Result measures are adopted internationally to reduce or eliminate illegal, unreported and unregulated fisheries on the high seas

Annual Result

- Public awareness of problems of IUU fishing, including especially flags of convenience, highlighted and linked to biodiversity conservation objectives

West Africa

Result La synergie entre les conventions environnementales (par exemple, CCD, CBD, FCCC et Ramsar) est promue pour une meilleure cohérence entre les stratégies nationales et une utilisation plus rationnelle des ressources humaines, financières et autres.

Annual Result

- Le concept portant sur des programmes d'éducation environnementale mettant l'accent sur la synergie entre les conventions est promu
- La proposition définitive est élaborée et la recherche d'un bailleur de fonds est en cours.

Biodiversity

Result Emerging issues that affect biodiversity identified, such as biotechnology (including biosafety and the impacts of genetically modified organisms) and their relevance to the IUCN programme reviewed.

Annual Result

- IUCN capacity to address biodiversity and energy linkages built
- IUCN understanding and position on GMOs defined
- IUCN capacity to address biodiversity and poverty linkages built
- IUCN capacity to implement the Biosafety Protocol built

Forests

Result IUCN forest policy positions relating to emerging sustainable forest management issues developed and coordinated.

Annual Result

- Policies drafted and developed with regions and networks. Policies documented.

Result Linkages between agreements, processes and policies that impact on forests analysed

Annual Result

- Produce series of theme booklet on policy linkages between agreements, processes and policies at the national, regional and global levels.

Protected Areas

Result A Global Report on the State of Protected Areas, including assessments of emerging issues and trends is prepared and launched at WPC 2002

Annual Result

- Development and communication of guidance and advice in relation to local communities and protected areas.
- Preparation and wide distribution of a professional and credible UN List of Protected Areas.

Key Result Area: 2: 5

Enhanced regional and national legal and institutional capabilities for implementation of key agreements that affect biodiversity conservation

Asia

Result Knowledge and information sharing enhanced on environmental assessment practices and approaches

Annual Result

- Capacity of key stakeholders enhanced in Nepal & Pakistan about EIA planning & compliance monitoring, in Sri Lanka about assessment of status of biodiversity in EIA and in Lao about environmental monitoring of road projects

Result Technical assistance provided to assist with the implementation of MEAs at national level

Annual Result

- Assistance provided with the implementation of Ramsar Commitments, integration of biodiversity in EIA, strategic EA, especially for compilation of baseline information on climate change in a selected country, World Heritage Convention in Nepal and Vietnam, CITES, BONN and Ramsar Conventions in Sri Lanka and development of an MPA system and preparation of NBSAPs in China

Result The development, implementation and revision of biodiversity conservation policies, laws, strategies and action plans (including PAs, species management plans and AIS) supported.

Annual Result

- Support provided for the development, revision & implementation of a regional strategy for conservation of critical marine ecosystems, NBSAPs, biosafety, conservation and management of marine turtles of the Indian Ocean and Southeast Asia; in Pakistan for NCS, NEAP, Rio 10;

Result The voices of Asia strengthened at key international forums in relation to the promotion of conservation of natural resources

Annual Result

- Assistance provided to key partners for their active participation in selected international and regional forums, especially with respect to SBSTTA and protected area management

Biodiversity

Result Enhanced regional and national legal and institutional capabilities for implementation of UNFCCC in relation to biodiversity conservation

Annual Result

- Design a program to improve the capacity of 2-3 regions to effectively participate in the UNFCCC process

Result Experience shared and capacity built in the development and implementation of NBSAPs in particular: applying an ecosystem approach; integrating biodiversity into sectors; monitoring; incentives and financing; communications and sub-national planning.

Annual Result

- Tools on applying an ecosystem approach in NBSAPs developed

Result Regional and national preparatory meetings facilitated to prepare Parties and NGOs for CBD meetings. [RCOs]

Annual Result

- Regional and/or national preparatory meetings for CBD COP6 facilitated

Key Result Area: 2: 5

Enhanced regional and national legal and institutional capabilities for implementation of key agreements that affect biodiversity conservation

Result Sessions of the Global Biodiversity Forum organized to enhance stakeholder participation and improve linkages between science and policy at regional and global levels. [RCOs]

Annual Result

- Sessions of the Global Biodiversity Forum organized to enhance stakeholder participation and improve linkages between science and policy at regional and global levels. [RCOs]

Result Support provided to enhance national level capacities, especially of contracting Parties, to implement the different provisions of the CBD. [RCOs]

Annual Result

- Support provided to enhance national level capacities, especially of contracting Parties, to implement the different provisions of the CBD. [RCOs]

Central Africa

Result Les autorités scientifiques et de gestion à l'échelle régionale sont formées à l'application de la CITES et de la Convention sur le Patrimoine Mondial

Annual Result

- Les ateliers de formation sur la Convention de Washington sont organisés dans au moins trois pays d'Afrique centrale.

Eastern Africa

Result Capacity built in government agencies for the development of appropriate biodiversity policies, strategies, programmes and plans in at least three countries

Annual Result

- Sub-National, regional and district conservation strategies supported in Sudan, Ethiopia and Tanzania

Result Countries assisted in reporting on conventions implementation

Annual Result

- Information and guidelines provided to countries on CBD and CCD reporting

Result Countries supported in enhancing their capacities in implementing biodiversity related conventions in at least three countries in Eastern Africa.

Annual Result

- Countries supported in enhancing their capacities in implementing biodiversity related conventions in Sudan, Uganda and Tanzania

Result Eastern Africa programme/EARO support to conventions implementation coordinated and strengthened

Annual Result

- Programme support to convention implementation coordinated and strengthened

Key Result Area: 2: 5

Enhanced regional and national legal and institutional capabilities for implementation of key agreements that affect biodiversity conservation

- Result** Enhanced biodiversity conservation and improved integration of economics and biodiversity into biodiversity-impacting sectors of the economy through the communication of lessons learned and experiences gained
- Annual Result**
- At least three working papers and toolkits produced and disseminated on the use of economic tools for biodiversity conservation in the forest, marine and coastal and wetland sectors
- Result** More effective participation and contribution of BCA experts from the Region in global conservation processes (WPC V, Rio + 10, COP 7) supported;
- Annual Result**
- Support provided for the preparation of the Vth World Parks Congress and other International fora
- Result** Nations and regions assisted to meet to improve their negotiating positions for regional and global processes concerning social issues in conservation with particular respect to the CBD and CSD
- Annual Result**
- Members and partners assisted to improve their negotiating positions for regional and global processes concerning social issues in conservation with respect to the CBD and CSD
- Result** Nations and the region assisted to meet to improve their negotiating positions for regional and global processes which affect forest conservation
- Annual Result**
- Nations and the region assisted to meet to improve their negotiating positions for regional and global processes which affect forest conservation
- Result** Regional and national capacity built in developing positions and enhance contribution to conventions negotiations through effective participation in conventions events, processes and implementation of key decisions
- Annual Result**
- Regional and national capacity built in developing positions and enhance contribution to conventions negotiations
- Result** Support provided for the development of national wetland policies in at least three countries
- Annual Result**
- Support provided for the development of national wetland policies in at least two countries

Education and Communication

- Result** Communication management expertise provided to support enhancing national-level capacities, especially of contracting Parties to major conventions and international agreements
- Annual Result**
- Central Europe 5 countries receive support to a specified communication project for biodiversity
 - Project developed to support programme of training in communication

Europe

Result Capacity building of relevant parties (including ministries) to develop an integrated approach to apply EU Directives and instrument for the Accession process supported

Annual Result

- Seminar and follow up training organized in AC, experience exchanged and disseminated, also in form of proceedings

Result Capacity building of relevant parties in the implementation of NBSAP in Central and Eastern Europe supported

Annual Result

- ERS (expertise resource sistem) in place and working

Marine

Result National, regional and international strategies agreed and implemented to conserve non-commercial marine species such as sea turtles, migratory seabirds, marine mammals and others.

Annual Result

- Work to see that national, regional and international strategies are agreed and implemented to conserve non-commercial marine species such as sea turtles, migratory seabirds, marine mammals and others

Result The International Program of Action for the Management and Conservation of Sharks implemented.

Annual Result

- Species Survival Commission efforts to conduct independent assessments of the status of shark species and disseminate findings supported
- Collaborate with TRAFFIC on assessments of shark trade and on that basis identify economic and political tools for management of the trade in shark species
- States assisted in adopting national plans of action for management of shark fisheries and national assessments of the status of shark species through technical assistance and capacity building

MesoAmerica

Result Se ha colaborado con los países mesoamericanos en el cumplimiento de las recomendaciones y propuestas de acción de los principales convenios y acuerdos internacionales en Conservación.

Annual Result

- Difundir los resultados del proceso de evaluación del Convenio de Diversidad Biológica en la COP VI. (ATBAP)
- Colaborar en la preparación de una guía para el cumplimiento de las recomendaciones y propuestas de acción del IFF y del Foro de Naciones Unidas sobre Bosques. (ATCBAP)
- Propuesta sobre TRIPS-CDB es elaborada y presentada a donantes. (VP CEL)

Protected Areas

Result Enhanced capacity of IUCN to contribute meaningfully to the implementation of the Mountain Agenda and to follow-up Chapter 13 of UNCED's Agenda 21

Annual Result

- Effective advice and input provided from WCPA Mountain Theme into 2002 Year of the Mountain (YTM).

South America

Result Definition of regional positions concerning (i) local participation in the management of wetlands, (ii) practices and knowledge of traditional management and (iii) ecosystem approaches

Annual Result

- Electronic discussion of local participation and ecosystem approach in wetland management
- National wetlands working groups established in 3 countries

Result Facilitate the implementation of the Ramsar Convention and CBD joint work plan in the region

Annual Result

- Agreement with Ramsar Secretariat and joint workplan

Result Four countries assisted by SUR in the articulation of national positions on forests within the CBD, CCC, and CITES frameworks from a regional perspective.

Annual Result

- Countries have been assisted in the articulation of national positions on forests within the CBD, CCC, and CITES frameworks from a regional perspective.

Result SUR has facilitated the formulation of mechanisms developed for official exchange of information and the consolidation of regional positions in terms of access to genetic resources and its associated knowledge

Annual Result

- Institutionalized mechanism, at the regional level, for the official exchange of information and the consolidation of regional positions in terms of access to genetic resources and its associated knowledge.

Result The development of a regional vision concerning the compatibility and application of the CBD's focus on ecosystem management of wetlands in South America has been coordinated

Annual Result

- Project proposal prepared and approved by donor

Result Three intra-regional projects on access to Genetic Resources and associated knowledge

Annual Result

- One intra-regional project on access to Genetic Resources and associated knowledge formulated

Southern Africa

Result Capacity of IUCN and partners to integrate environmental law into programmes and projects enhanced in at least three countries.

Annual Result

- IUCN and partners capacity to integrate Environmental Law into programmes and projects enhanced.
- CBO for Environmental Advocacy in Inhambane established and members trained on natural resource management advocacy tools and methods

Key Result Area: 2: 5**Enhanced regional and national legal and institutional capabilities for implementation of key agreements that affect biodiversity conservation**

Result E&NRM organizations supported to improve performance in environment and NRM at national and regional levels.

Annual Result

- Capacity for NRM management for Environmental NGOs in Botswana strengthened
- Capacity of key institutions and individuals for ENR&M in Mozambique enhanced
- Core group made up of representatives of SADC based institutions functioning. Managers and Senior Policymakers increasingly contribute to improvements in CBNRM in the SADC region.
- Organisational capacity for IUCN members strengthened

Result Participatory policy processes at national (atleast 5 countries) regional and transborder levels analysed and promoted.

Annual Result

- Recommendations on improved participatory environmental policy formulation processes disseminated (Botswana, Malawi, Mozambique, South Africa, Zambia and Zimbabwe)

Species

Result By 2004: Amount of useful and timely advice provided by SSC increased

Annual Result

- SSC information distributed to relevant organisations

Result Starting in 2001: Timely, relevant, high-quality information provided to at least ten national agencies

Annual Result

- Technical advice delivered as required
- participation in CCIDED activities

Result Starting in 2001: Timely, relevant, high-quality information provided to key development agencies

Annual Result

- Technical advice delivered as required
- IUCN input to IWC prepared and promoted
- Advice delivered as required
- Advice delivered to CMS as required

United States

Result Develop relationship with InterAmerican Development Bank

Annual Result

- New IDB/IUCN partnership developed

Key Result Area: 2: 5**Enhanced regional and national legal and institutional capabilities for implementation of key agreements that affect biodiversity conservation****Wescana**

- Result** Collaborative management agreements on the sustainable and equitable use and management of biodiversity resources of the desert concluded among stakeholders in pilot project areas
- Annual Result**
- Support provided to the review of existing collaborative management agreements in the region and follow-up activities
- Result** Technical assistance and information provided to member countries to enable the ratification of international conventions
- Annual Result**
- Technical assistance provided
- Result** Technical assistance provided to prepare and implement NBSAPs in the Arab States Region through the Biodiversity Planning Support Programme
- Annual Result**
- New BPSP proposal completed

West Africa

- Result** Au Sénégal, au Mali, au Burkina, en Mauritanie, au Ghana et au Niger, des appuis ont été apportés aux membres et partenaires pour la mise en œuvre des Programmes d'Action Nationaux (PAN) de lutte contre la désertification.
- Annual Result**
- Un projet de promotion de techniques agricoles durables est lancé en collaboration avec le Centre de Formation Agricole de Nanooro
 - Le bureau national du Niger contribue à la traduction des plans élaborés (SBD, PAN/LCD/GRN) en projets opérationnels conjoints
 - Un fonds national pouvant financer la mise en œuvre du PAN/LCD est mis en place
- Result** Des appuis au développement et à l'adoption des politiques de gestion intégrée des ressources en eau sont fournis à deux organismes régionaux (OMVS, ABN).
- Annual Result**
- Un appui effectif est apporté à au moins deux organismes régionaux de développement
- Result** L'établissement du Centro de Legislação Ambiental de Guinée-Bissau est appuyé.
- Annual Result**
- Le Centro Legislação Ambiental est opérationnel
- Result** Un protocole de collaboration entre l'UICN et les organismes-clés du Programme d'Action Sous-Régional (PASR) de lutte contre la désertification (CILSS, CEDEAO, RIOD) est établi.
- Annual Result**
- Un processus de protocole de collaboration entre l'UICN et la CEDEAO est initié.

Key Result Area: 2: 5

Enhanced regional and national legal and institutional capabilities for implementation of key agreements that affect biodiversity conservation

Result Une vision et l'approche transfrontalière est promue pour la gestion participative des aires protégées contigües et leurs zones d'influence autour des Parcs W, Arly et Pendjari (transfrontalier Bénin-Burkina-Niger), le Djoudj et Diawling

Annual Result

- Des programmes de suivi des débarquements de mulets sont menés sur les deux rives du fleuve Sénégal au niveau du PND et du Dioudj ;
- Les autorités de gestion des parcs sont appuyées dans la conception et la mise en œuvre de programmes transfrontières
- La conservation de la biodiversité dans le complexe WAP est effective

Wetlands and Water

Result A process for promoting the implementation of guidelines on best management practices for wetlands and water resources management is operational

Annual Result

- A handbook series on ecosystem management of water resources is set-up.
- A position paper on ecosystem approach to IWRM is produced.
- Implementation of the guidelines as formulated by the WCD.

Result The IUCN support to implementation of the CCD programme priorities related to wetlands and water resources is strengthened

Annual Result

- Incorporation of UNFCCC priorities into the programme and project activities.

Key Result Area: 2: 6**Key biodiversity-related agreements are used to promote conservation as a result of IUCN's influence****Asia**

Result The incorporation of biodiversity conservation concerns into development and sector planning at various levels supported

Annual Result

- Assistance and guidelines provided for the development of climate change management measures for main and coastal areas, integrating biodiversity concerns into EIA and economics, implementation of Water and Nature Initiative, integrated water management for Perfume River Basin in Vietnam

Biodiversity

Result IUCN Policy papers on priority issues at global, regional and national levels prepared and advocated for key CBD events

Annual Result

- IUCN Policy papers on priority issues at global, regional and national levels prepared and advocated for CBD COP6

Central Africa

Result Le suivi des travaux du dialogue des états de l'aire de répartition de l'éléphant d'Afrique dans le contexte de la CITES est soutenu

Annual Result

- Les processus d'élaboration de la stratégie sous-régionale de l'éléphant de même que le programme Mike sont appuyés et soutenus

Result Les pays d'Afrique centrale sont encouragés à mettre en œuvre le Plan d'Action Stratégique régional pour la conservation et l'utilisation durable de la diversité biologique dans le Bassin du Congo

Annual Result

- Au moins deux projets sont soutenus par les donateurs, mis en œuvre et gérés selon les principes du PAS

Eastern Africa

Result Development, strengthening and implementation of regional agreements for marine biodiversity conservation facilitated

Annual Result

- Development, strengthening and implementation of regional agreements for marine biodiversity conservation facilitated

Result Implementation of regional and international conventions as they relate to the management of BCAs facilitated

Annual Result

- Implementation of regional and international conventions as they relate to the management of BCAs facilitated

Key Result Area: 2: 6

Key biodiversity-related agreements are used to promote conservation as a result of IUCN's influence

Result Technical support provided to the Ramsar Convention and Bureau in EA to promote accession to the Convention in new states and implementation in signatory states

Annual Result

- Technical support provided to the Ramsar Convention and Bureau in EA to promote accession to the Convention in new states and implementation in signatory states

Education and Communication

Result Major Conventions and international agreements relevant to IUCN's Programme are supported through advocacy for effective management of communication and education.

Annual Result

- Parties to WSSD understand importance of investing in policy and strategy for education and communication
- Convention on Climate Change has information on communication strategy planning
- Parties to the Convention on Biological Diversity attend to article 13 and CEC contributes to support of their activities

Forests

Result IUCN policy positions on forest restoration promoted at key fora, including CBD, FCCC and UNFF, World Bank

Annual Result

- Strategy developed for raising the profile of restoration and rehabilitation in international and regional fora. Policy position promoted through UNFF, CBD, FCCC and WSSD

Result Sustainable forest management policy positions promoted at key fora, including UNFF, CBD

Annual Result

- Policy positions on fires, illegal trade and incentive measures promoted. Field experience with the ecosystem approach analysed and used to inform development of laws and policies at national and international levels.

MesoAmerica

Result Se ha promovido la discusión de diversos lineamientos, pautas y políticas que contribuyen a la conservación de la biodiversidad y al uso sostenible de los recursos naturales.

Annual Result

- Propuesta de seguimiento a recomendaciones de la Comisión Mundial de Represas (CMR) elaborada y se da inicio a su negociación. (ATHZC)

Result Como resultado de la asistencia técnica de la UICN, los Ministerios de Ambiente de la región Mesoamericana cuentan con un sistema de monitoreo e indicadores para medir el impacto de sus políticas y acciones.

Annual Result

- Dos Ministerios del Ambiente en Mesoamérica inician el establecimiento de un sistema de monitoreo sensible al género (ATS)

Key Result Area: 2: 6

Key biodiversity-related agreements are used to promote conservation as a result of IUCN's influence

Result Decisores políticos mesoamericanos han sido apoyados en su labor en lo referente a manejo de ecosistemas y Areas Protegidas.

Annual Result

- Se ha respondido a solicitudes específicas de gobiernos y miembros de Mesoamérica para asistencia en relación a EIAs. (DR)
- Contribuir con la definición de lineamientos y políticas de restauración de ecosistemas boscosos para ser presentadas al CCAB, CCAP, SNF y SINAP. (ATCBAP)
- Las organizaciones encargadas de la gestión de las Areas Protegidas en Mesoamérica desarrollan destrezas para la incorporación de los aspectos sociales y de equidad en los proyectos y programas. (ATS).

Protected Areas

Result IUCN technical and policy input to Antarctic Conservation forums, such as ATCM, enhanced through the focused work of IUCN Antarctic Advisory Committee (AAC)

Annual Result

- On-going PPA/WCPA input, through AAC, to priority IUCN activities on Antarctic conservation.

Result IUCN technical and policy input to Arctic Conservation forums, enhanced through the focused work of WCPA Task Force on the Arctic

Annual Result

- On-going PPA/WCPA input, through WCPA Arctic Task Force, to priority activities on Arctic conservation.

Result Recommendations from WPC 2002 used to influence CBD/COP7 and other biodiversity conservation agreements and conventions through UNEP, UNDP and GEF funded projects

Annual Result

- PPA/WCPA recognized by CBD and GEF as the global source of professional advice on PA establishment and management

Russia

Result IUCN policy positions on forest restoration promoted at key fora, including CBD, FCCC and UNFF, World Bank

Annual Result

- Sharing results obtained from IUCN-CIDA and other projects dealing with public participation in forestry

South America

Result Agreement reached between IUCN - Sur and CBD (Jakarta Mandate) on marine and coastal biodiversity work plan

Annual Result

- Web page in SUR

Key Result Area: 2: 6

Key biodiversity-related agreements are used to promote conservation as a result of IUCN's influence

Species

Result Starting in 2000: SSC information and advice on species issues and on policy development provided to international and regional conventions dealing with sustainable use (parties to CITES CBD, Ramsar)

Annual Result

- Technical advice delivered as required

Central Africa

Result The Convention on Biological Diversity (CBD) is a key international agreement for biodiversity conservation. IUCN has been instrumental in the development of the CBD, and has been providing technical advice to the parties to the Convention.

Forests

Result The Convention on Biological Diversity (CBD) is a key international agreement for biodiversity conservation. IUCN has been instrumental in the development of the CBD, and has been providing technical advice to the parties to the Convention.

Protected Areas

Result The Convention on Biological Diversity (CBD) is a key international agreement for biodiversity conservation. IUCN has been instrumental in the development of the CBD, and has been providing technical advice to the parties to the Convention.

Key Result Area: 2: 7

The World Bank, regional development banks, the European Union, multilateral agencies and bilateral development agencies promote conservation as a result of IUCN's influence

Biodiversity

Result Advice and policy support provided to biodiversity-relevant inter-governmental processes, including the UN General Assembly, the World Bank, the Global Environment Facility and the Commission on Sustainable Development.

Annual Result

- IUCN policies integrated into other IG processes
- WSSD fully supports role of biodiversity in sustainable development

Canada

Result Canadian based constituencies promote conservation as a result of IUCN's influence

Annual Result

- Canadian based constituencies are influenced by IUCN policy and programme statements and advocacy

United States

Result IUCN mission supported through UN processes

Annual Result

- Liaise with UN General Assembly and other UN activities, secure presence, and move IUCN agenda within UN
- Strong IUCN input into CSD coordinated

Result IUCN/World Bank partnership implemented

Annual Result

- Strategy developed to support environmental mainstreaming in Executive Board of World Bank
- MOU reviewed and action plan agreed
- World Bank sectoral strategy for environment and sustainable development implemented
- Development of relationship with International Finance Corporation
- Specific projects identified and promoted

Result Support the Global Environment Facility process

Annual Result

- IUCN represented at GEF Council, committees and task forces
- IUCN supports increased NGO role in GEF capacity building and private sector work
- GEF support for IUCN projects coordinated and technical assistance provided to RCOs, Commissions

Biodiversity

Result Support provided for the implementation of synergistic approaches between agreements, particularly in relation to CBD, CCD, CITES, FCCC and Ramsar. [RCOs]

Annual Result

- UNFCCC decisions recognizing the linkages with biodiversity adopted

Central Africa

Result Des mécanismes d'articulation entre différents programmes et acteurs dans la gestion des écosystèmes forestiers de l'Afrique centrale sont facilités et appuyés dans le cadre du Processus de Brazzaville

Annual Result

- La participation de la CEFDHAC aux réflexions relatives à son articulation avec les différents programmes et acteurs dans la gestion des écosystèmes est effective.

Forests

Result Cross-sectoral policy positions promoted at key fora, including IFF, CBD, World Bank

Annual Result

- Discussion paper on impacts of climate change on forests, mitigation and adapted generates discussion at FCCC and CBD. Contribute to discussions in Earth Summit 2002 process.

Result Innovative mechanisms to support implementation of policy, legal and regulatory frameworks developed and supported.

Annual Result

- Guidelines and tools for public involvement in forest management in Russia developed, tested and revised.
- ForestPACT trial in Thailand completed and documented. Mechanisms for operation of ForestPACT developed and documented. Second ForestPACT trial developed in another region/country. ForestPACT formally launched.

Protected Areas

Result Effective implementation and follow-up of the IUCN/WCPA Vth World Parks Congress "Benefits beyond Boundaries" (WPC 2002)

Annual Result

- Fundraising targets met for 2002.
- Programme for WPC finalised and distributed.
- Cooperative arrangements for staging the Congress finalized with the host country.
- Increased awareness and commitment within IUCN and externally
- Key participants to WPC identified with clear indications of the input expected from them to the Congress agenda.

Southern Africa

- Result** Cross-sectoral national and regional cooperation in biodiversity conservation and sustainable use facilitated in the region
- Annual Result**
- Regional capacities on natural resources conflict management strengthened and policy guidelines formulated
- Result** Development of national and regional positions for two or three global and regional conventions related to biodiversity and NRM supported
- Annual Result**
- Guidelines for the implementation of CBD, TRIPPs, IPGA made available to SADC countries.

Wescana

- Result** Understanding of international conventions enhanced and integration and linkages of National Action Programmes with the CCD promoted and improved
- Annual Result**
- Review of existing linkages for the WESCANA region initiated
- Result** Understanding of the international conventions enhanced and integration and linkages of national programmes with the CBD promoted and improved
- Annual Result**
- Review of existing linkages for the WESCANA region initiated

Wetlands and Water

- Result** IUCN's input on wetland and water resources management into the Joint Ramsar/CBD Work Plan (via STRP, SBSTTA and IPCC) is well co-ordinated, targetted and effective
- Annual Result**
- Incorporation of IUCN expertise into the Ramsar/CBD Work Plan.

Asia

Result At least two national or sub-regional studies on biodiversity-related issues are undertaken and the results shared

Annual Result

- In Sri Lanka conservation and sustainable use of resources supported in the Bolgoda wetland complex and for using biodiversity assessments for ecosystem management and policy development

Result Policy development for sustainable nature tourism is facilitated in at least one country

Annual Result

- Support provided to promote community supported eco-tourism in Sri Lanka and Nepal

Result Reform of key sector policies and laws that affect ecosystem rehabilitation and restoration are advocated in at least four countries.

Annual Result

- Support and assistance provided for the reform of forest restoration policy in selected countries and in Pakistan for government's devolution plan, coastal policies, integration of environmental considerations into the planning process and formulation of two district strategies

Canada

Result Canadian plans, policies and laws that affect conservation are influenced by IUCN

Annual Result

- Canadian plans, policies and laws that affect conservation are influenced by IUCN

Central Africa

Result Les pays d'Afrique Centrale sont appuyés dans la mise en cohérence et l'application progressives des politiques, des lois, des stratégies et des plans nationaux pour la conservation et l'utilisation durable des écosystèmes de forêts denses et humides

Annual Result

- Les contributions nécessaires à la formulation et à l'adaptation des lois nationales au contexte sont apportées au Burundi et à la RDC.

Result Les pays d'Afrique Centrale sont appuyés dans la mise en cohérence et l'application progressives des politiques, des lois, des stratégies et des plans nationaux pour la conservation et l'utilisation durable des écosystèmes de forêts denses et humides.

Annual Result

- Les contributions nécessaires à la formulation et à l'adaptation des lois nationales au contexte sont apportées au Burundi et à la RDC.

Eastern Africa

Result Better identification, use and integration of economic instruments for biodiversity conservation into environment and natural resource policies and strategies in at least 4 countries

Annual Result

- Continuing support provided to on-going NBSAPs in the region, focusing on mainstreaming economic tools

- Result** Better identification, use and integration of economic instruments for biodiversity conservation into macroeconomic, sectoral economic and development policies and strategies
- Annual Result**
- Support provided to integrated forest and water sector conservation and development planning in at least three countries
- Result** Dialogue promoted between policy makers and NGOs/CBOs in conservation and natural resource management
- Annual Result**
- Dialogue promoted between policy makers and NGOs/CBOs in conservation and natural resource management regionally and nationally and locally around EA ecosystems
- Result** Fisheries and marine resource policies influenced to reflect conservation and sustainable use of marine biodiversity
- Annual Result**
- Fisheries and marine resource policies influenced to reflect marine biodiversity conservation
- Result** Individual BCAs more effectively managed through application of the IUCN _ WCPA "Best Practices Guidelines"
- Annual Result**
- Individual BCAs more effectively managed through application of the IUCN-WCPA "Best Practices Guidelines"
- Result** Information gathered about forest restoration used to influence national and regional policies in at least 3 countries
- Annual Result**
- Information on forest restoration assembled and organized for future use
- Result** Integration of BCA planning into district, national and regional planning facilitated and supported;
- Annual Result**
- Integration of BCA planning into district, national and regional planning supported and facilitated
- Result** Integration of forest conservation concerns into economic and development decisions promoted, at regional and national levels, in at least 3 countries
- Annual Result**
- Integration of forest conservation concerns into economic and development decisions promoted, at regional and national levels
- Result** National economic and planning departments (Ministries) encouraged to understand the real value of forests to national and local economies in at least 3 countries
- Annual Result**
- National economic and planning departments (Ministries) encouraged to understand the real value of forests to national and local economies
- Result** National policies influenced to adopt appropriate dryland biodiversity management systems in at least one country
- Annual Result**
- National policies influenced to adopt appropriate dryland biodiversity management systems in the region

Key Result Area: 2: 9**National plans, policies and laws that affect biodiversity conservation are influenced by IUCN**

Result National policies that affect coral reefs influenced to ensure that they promote conservation, sustainable use and restoration

Annual Result

- National policies that affect coral reefs influenced to ensure that they promote conservation, sustainable use and restoration

Result Sharing of information facilitated to inform forest conservation and related policies to more responsibly integrate local people in forest management in at least 4 countries

Annual Result

- Sharing of information facilitated to inform forest conservation and related policies to more responsibly integrate local people in forest management

Forests

Result National plans, policies and laws that address threats to forest ecosystems promoted.

Annual Result

- Forest PACT Thailand used to promote national forest planning processes.

Result Policy positions on forest protected areas promoted at key fora, including UNFF, CBD, CEC, CITES, FCCC, UNF, and World Bank

Annual Result

- Policy position on global framework for assessment of management effectiveness promoted and tool kit distributed at UNFF, World Bank and CBD.

Result Regions and partners supported in using PA assessment to influence governance of protected areas

Annual Result

- Strategy for contributing to the World Parks Congress (2003) developed and implementation started.

Marine

Result Improved management of living marine resources on the seas, including highly migratory, transboundary and high seas species and critical habitats such as seamounts and deep sea vents.

Annual Result

- More extensive stakeholder participation in intergovernmental ocean review processes such as Rio+10 Oceans and Coasts to encourage efforts to promote the implementation of Chapter 17 of Agenda 21
- Encourage implementation of the Jakarta Mandate under the Convention on Biological Diversity

MesoAmerica

Result Se ha apoyado a los gobiernos de la región y a la CCAD en la elaboración de políticas nacionales y regionales

Annual Result

- Propuesta para la elaboración de la estrategia nacional de humedales en Guatemala o Nicaragua ha sido elaborada y presentada a donantes (ATHZC)
- Se inicia el fortalecimiento de un marco común en EIA en Guatemala, Nicaragua y Costa Rica. (EIA)
- Se dio seguimiento a la aprobación y aplicación de la política regional de Humedales. Se apoya la elaboración de marcos legales e institucionales para el manejo integrado de recursos hídricos.

Result Se han establecido alianzas estratégicas con organizaciones regionales que colaboren con el desarrollo y cumplimiento del PMA.

Annual Result

- La base de datos sobre la red regional de expertos en agua se mantiene actualizada (ATHZC)
- Apoyo del Area al POA 2002 del Proyecto Regional del CBM definido (ATCBAP)
- Haber participado en grupos de trabajo tales como: Executive Management Team, Executive PPG, PPG y otros, a solicitud de la Sede (DR)
- Haber posicionado a UICN-Mesoamérica como un referente en materia ambiental en la región (DR)
- Haber contribuido con la elaboración de un Plan de Trabajo conjunto entre UNOFOC, CICAFOC y UICN-Mesoamérica. (ATCBAP)
- La red regional de expertos en agua ha tenido sus contactos iniciales (ATHZC)
- Al menos una organización internacional operando en la región ha sido capacitada sobre la Serie "Hacia la Equidad". (ATS)
- Organizaciones conservacionistas o de desarrollo internacionales hacen uso de la metodología desarrollada por el Área Social de ORMA en el tema de género. (ATS).

South America

Result Technical support provided for integrating the perspective of wetland management into the National Biodiversity Strategies of at least three countries in the region.

Annual Result

- Project proposal prepared and approved by donor

Southern Africa

Result Development and implementation of policies and strategies for resource tenure supported

Annual Result

- Analysis of key tenure issues conducted and policy recommendations and tools developed.

Result Development and implementation of forest policies and strategies supported (other related policies)

Annual Result

- Regional support to the development and implementation of forest policies and strategies provided

Key Result Area: 2: 9**National plans, policies and laws that affect biodiversity conservation are influenced by IUCN**

- Result** Development and implementation of policies and strategies for biodiversity conservation supported in at least three countries and at the SADC level.
- Annual Result**
- Policy gaps identified and addressed for adoption of measures of BD conservation in Mozambique
- Result** Development and implementation of policies and strategies for water resources management and freshwater ecosystem management supported in at least two shared water river basins.
- Annual Result**
- Water Demand Management promoted and adopted in Southern Africa
 - Integrated water resource management and a conservation plan for Blyde River water catchment, South Africa, developed.
 - Effectiveness of Water Demand Management measures assessed
- Result** Development and implementation of policies related to CBNRM supported in at least four countries.
- Annual Result**
- Benefit sharing mechanism approved at National level and adopted as a policy instrument for sustainable use of NRM IN Mozambique
- Result** Development and implementation of TBNRM policies and strategies supported in the SADC region.
- Annual Result**
- Development of ZIMOZA TBNRM Management plans finalised
- Result** Drafting and reviewing of national E&NRM legislation (in at least three countries) and SADC protocols supported
- Annual Result**
- At least two countries assisted to review legislation.
- Result** Emerging priority policy areas to be supported by IUCN Southern Africa Programme identified and intervention strategies developed
- Annual Result**
- North / South Dialogue on the promotion of sustainable Agriculture promoted
 - Relationship between access to NR and livelihood strategies in Zambezi established
 - Understanding of Trade and Environment issues improved
 - The ability of the South African Government to deal with sustainable development issues supported.
 - Policy Dialogue on Governance on the WSSD facilitated

Species

- Result** By 2005: At least 5 Specialist Groups working with national authorities to develop local capacity to undertake surveys and use SSC policy documents to underpin sound management
- Annual Result**
- Tools for National CITES SAs to set quotas

Wescana

Result Biodiversity Action Plans under the CBD supported in 9 countries

Annual Result

- Technical assistance provided to NBSAPs in Oman, Yemen, and Jordan

West Africa

Result Le programme de révision et d'harmonisation de la réglementation environnementale initié au Burkina Faso est étendu à d'autres pays de l'Afrique de l'Ouest avec l'appui de l'IUCN.

Annual Result

- Des actions concrètes sont entreprises en vue de favoriser la mise en œuvre de la deuxième phase du projet Législation et Institutions Environnementales (LIE II)
- Divers appuis sont apportés à l'Etat pour la définition de ses stratégies et plans d'action dans le domaine de l'environnement
- L'EIE est promue comme outil de gestion environnementale au Niger
- Le BRAO et ALC ont initié un programme de législation pour l'accès aux ressources en eau partagées.
- L'IUCN poursuit son appui au gouvernement du Burkina Faso pour la mise en œuvre du projet d'Appui au Développement des Evaluations Environnementales (PDEVE)
- Le document de projet sur le renforcement du dispositif institutionnel en matière d'EIE est soumis à la Banque Mondiale

South America**Result**

Technical support to the development and implementation of the National Environmental Policy in the Amazon region

Annual Result

Technical support to the development and implementation of the National Environmental Policy in the Amazon region

Southern Africa**Result**

Development and implementation of policies and strategies for sustainable land use

Annual Result

Development and implementation of policies and strategies for sustainable land use

Result

Development and implementation of policies and strategies for sustainable land use

Annual Result

Development and implementation of policies and strategies for sustainable land use

Key Result Area: 2: 10 Commission networks, Regional and global programmes are strengthened to deliver these results

Biodiversity

Result The capacity of IUCN Regional and Global programmes enhanced to enable them to contribute effectively to KRA2.

Annual Result

- The capacity of IUCN Regional and Global programmes enhanced to enable them to contribute effectively to KRA2.

Central Africa

Result La contribution des membres de la CMAP et les gestionnaires d'aires protégées au Congrès sur les aires protégées (Durban 2002) est rendue effective par une bonne préparation.

Annual Result

- La participation des membres de la CMAP de l'Afrique centrale à l'initiative panafricaine des parcs nationaux est effective.

Result La contribution des réseaux de l'IUCN (CMAP, CSE, IUD, CEC et la CGE) au programme Afrique centrale est effective

Annual Result

- Les contributions des membres des réseaux dans la mobilisation des ressources financières

Education and Communication

Result The CEC network is constituted, managed and funded and capacity enhanced to implement the CEC programme so as to be able to render services

Annual Result

- CEC contact information and expertise updated in IUCN knowledge network and available to members/ staff
- Funds for CEC operations
- CEC planning and programme management agreed with the Chair /steering committee
- Strategy and system in place to manage knowledge about education and communication expertise
- CEC members are informed of programme spearheads and priorities and supported to develop or implement regional programmes within these spearheads connecting to the IUCN component programme

Marine

Result Marine species in danger of extinction are identified

Annual Result

- Specialist Groups of SSC supported and findings integrated into IUCN policy and international decision-making processes

MesoAmerica

Result Los temas prioritarios del Programa Mesoamericano han sido promovidos dentro de las actividades de las Comisiones a nivel global.

Annual Result

- Los Vice-Presidentes Regionales han llevado al seno de su respectiva Comisión el Programa Mesoamericano (VP) (DR)
- Programa de Derecho Ambiental Global vinculado al PDA Regional y al Programa de Trabajo de la UICN.Mesoamerica. (VP CEL)

Result Se promueven y consolidan redes y grupos de trabajo relacionados con el manejo de Areas Protegidas, con énfasis en aquellas que integran el Corredor Biológico Mesoamericano.

Annual Result

- Establecimiento de una red de experiencias de comanejo que estén articuladas e influyan en la generación de políticas. (ATCBAP)

Programme & Policy Team

Result A policy system supported and operational.

Annual Result

- An IUCN Policy System is supported and operational.
- IUCN's policy and programme inputs to WSSD are maximized.

South America

Result SUR has established a network for the exchange of information and experiences of access to genetic resource network

Annual Result

- Network established for the exchange of information and experiences of access to genetic resource network

Wescana

Result Negotiations for the establishment of the Thematic Regional Centre (RTC) between IUCN, the Iranian NGO Member and the Government finalised, funding secured and center operational

Annual Result

- Location of Regional Thematic Centre identified and Memorandum of Understanding signed

Result Regional Thematic Centre (RTC) funded and operational

Annual Result

- Programme proposal completed
- Fundraising proposal completed and center operational

West Africa

Result

La contribution des membres de la Commission sur les aires protégées et des gestionnaires d'aires protégées au Congrès sur les aires protégées (Durban, 2002) est rendue effective par une bonne préparation.

Annual Result

- Le document de synthèse sur le réseau des aires protégées est adopté par le gouvernement et par les partenaires.
- Un document sur les aires protégées communautaires est élaboré (SEN)

MesoAmerica

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Result - The Meso-American Regional Council (MARC) has been established as a permanent institution for the promotion and coordination of the economic and social development of the region.

Annual Result

- The Vice-Presidents Regional has been elected to the office of its respective countries.
- The Meso-American Regional Council (MARC) has been established as a permanent institution for the promotion and coordination of the economic and social development of the region.
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Result - The Meso-American Regional Council (MARC) has been established as a permanent institution for the promotion and coordination of the economic and social development of the region.

Annual Result

- Establishment of a network of experts in the area of economic and social development of the region.

Programme & Policy Team

Result - A policy system supported and operational.

Annual Result

- A WFP Policy Team is supported and operational.
- WFP's policy and programme impact in WFP is significant.

South America

Result - SICA has established a network for the exchange of information and experiences of access to justice.

Annual Result

- Network established for the exchange of information and experiences of access to justice.

Western

Result - Negotiations for the establishment of the Transatlantic Economic Council (TEC) between the EC, the European Union and the United States have been completed.

Annual Result

- Location of Regional Economic Council identified and Memorandum of Understanding signed.

Result - The Transatlantic Economic Council (TEC) has been established and operational.

Annual Result

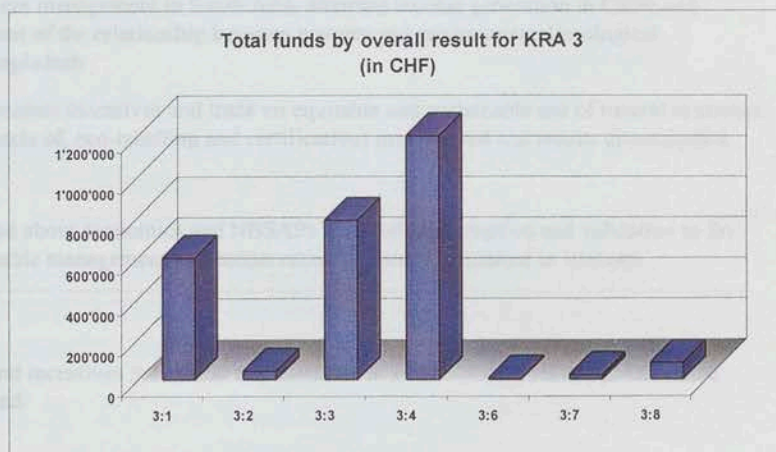
- Programme proposal completed.
- Fundraising proposal completed and under operational.

Key Result Area 3:

Incentives for conservation of biodiversity and sustainable use of natural resources

Asia

Overall investment in this Key Result Area within IUCN remains relatively low in comparison to other areas of the programme such as KRA 1, and additional investment is required in this area in order to provide greater balance to the IUCN Programme and stimulate work in this important area. However, a major initiative which has just been launched within Key Result Area 3 is the IUCN Business and Biodiversity initiative. The work programme for 2002 in this initiative will focus on examining issues related to the development and financing of biodiversity businesses, such as the Kijani Initiative, the European Conservation Farming Initiative, and the SME Biodiversity Fund. In addition, it will also focus on promoting biodiversity strategies with respect to production of a Business and Biodiversity Handbook as well as ensuring the maintenance of an interactive web site for information and support on biodiversity business related activities and investments.



Central Africa

Other IUCN programmes, of course, will also be making significant contributions to the achievement of this KRA during 2002. The majority of our IUCN's field work in effective management of ecosystems involves the sustainable use of natural resources and the use of incentive measures for conservation, and are too numerous to mention here. Within the Forest Programme, a capacity building initiative will be developed in conjunction with experts in socio-economics for the purpose of defining accurate valuation systems for forests and non-timber forest products. The financing of protected areas through a variety of business partnerships will continue to be explored by the Programme on Protected Areas. In addition, an initiative being carried out by the Water and Wetlands Programme is now underway to incorporate principles of environmental economics into river basin management.

Eastern Africa

Results

Developed knowledge and understanding of environmental, natural resource, and biodiversity of the use of
 biodiversity and natural resources in the context of sustainable development and the role of
 biodiversity

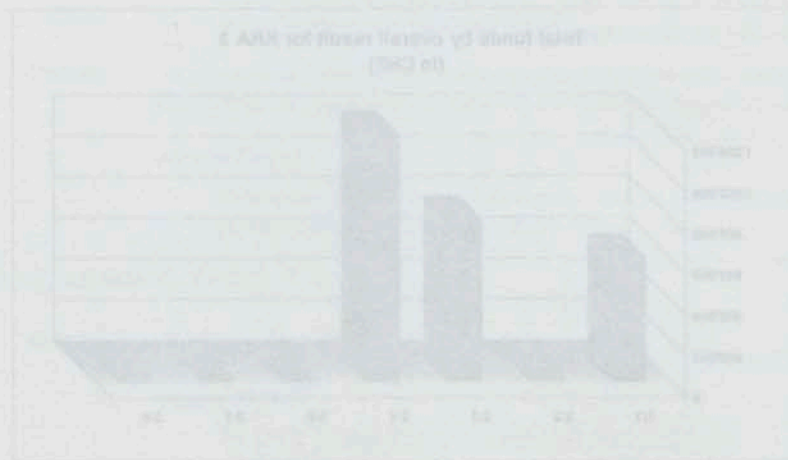
Activities

Support provided for the development of national policy, legislation, and implementation of
 biodiversity

Key Result Area 3:

Incentives for conservation of biodiversity and sustainable use of natural resources

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information and support on biodiversity business related activities and investments.

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Key Result Area: 3: 1

Applied, interdisciplinary research into perverse and positive incentives for biodiversity conservation leads to guidelines that are published and disseminated and legislative provisions enacted as appropriate

Asia

Result Approaches and tools developed for securing incentives for conservation of selected ecosystems through the sustainable use of natural resource products, including environmentally-friendly tourism

Annual Result

- Support provided for the development and adoption of approaches & tool for integrated coastal and marine resources management in South Asia, alternate income generation in China and Pakistan, assessment of the relationship between poverty and environmental/ecological degradation in Bangladesh

Result The impact of socio-economic incentives and trade on equitable and sustainable use of natural resources (including potential impacts of, eco-labelling and certification) investigated and results disseminated

Annual Result

- A Manual published about economics and NBSAPs with suitable adoption and validation to Sri Lanka and sustainable management and conservation of forests supported in Vietnam

Biodiversity

Result Financial mechanisms and incentives for carbon sequestration activities as they related to forest and other ecosystems analyzed

Annual Result

- How incentive measures for carbon sequestration will affect conservation strategies analyzed

Central Africa

Result Un appui technique au développement des outils relatifs à la fiscalité environnementale est fourni aux membres et partenaires de l'UICN dans au moins trois pays d'Afrique centrale

Annual Result

- Les contributions permettant l'intégration des conclusions de l'étude sur la fiscalité forestière dans les politiques d'au moins trois pays d'Afrique centrale sont apportées;
- Les résultats de l'analyse coûts-bénéfices des interventions de la cellule d'appui à la conservation et au développement durable de la région de Waza Logone sont disponibles
-
- Les contributions permettant l'intégration des conclusions de l'étude sur la fiscalité forestière dans les politiques d'au moins trois pays d'Afrique centrale sont apportées;

Eastern Africa

Result Better knowledge and understanding of experiences, lessons learned and effectiveness of the use of biodiversity economics incentives in EA through national studies and policy analyses in at least 4 countries

Annual Result

- Support provided for the analysis of national biodiversity economic incentives in at least one country

Key Result Area: 3: 1

Applied, interdisciplinary research into perverse and positive incentives for biodiversity conservation leads to guidelines that are published and disseminated and legislative provisions enacted as appropriate

Result Global and regional experiences of certification reviewed, leading to the development of guidelines, criteria and indicators for the use of certification as an incentive for sustainable forest management in EA

Annual Result

- Global and regional experiences of certification gathered for review

Forests

Result Perverse and positive incentives impacting on forest management identified and analysed, leading to guidelines and suggested legislative provisions as appropriate.

Annual Result

- Analysis of links between forests and livelihoods completed.

Marine

Result MPAs are linked to economic and social development strategies

Annual Result

- WCPA Marine assisted in performing an analysis of the use of MPAs for fisheries management with a view to identifying features of successful approaches and on that basis developing guidelines and best practices
- WCPA Marine assisted in carrying out an analysis of the use of MPAs for tourism and the role of the tourism industry in MPA management be undertaken

Russia

Result Policy instruments and tools for transition of Russian Federation to sustainable agriculture on the basis of new financial-economic mechanisms

Annual Result

- Draft Strategy of Transition to the Sustainable Agriculture in the RF and Action Plan for 2002-2007 prepared;

South America

Result A methodology and tools for the practical application of the integral valuation of forest ecosystems and their ecological services have been conceptualized at the regional level.

Annual Result

- A methodology and tools for the practical application of the integral valuation of forest ecosystems and their ecological services have been conceptualized at the regional level.

Species

Result By 2005: At least 3 case studies completed on impact on species of perverse incentives and how they can be reversed

Annual Result

- Agreement on how to proceed with work on incentives

Key Result Area: 3: 1 Applied, interdisciplinary research into perverse and positive incentives for biodiversity conservation leads to guidelines that are published and disseminated and legislative provisions enacted as appropriate

United States

Result Promote economic tools for sustainability

Annual Result

- Continue support for interagency planning group on National Environment Funds, with special reference to Africa Working Group
- Harmonization of trade and environment objectives
- Export Credit Agency follow-up to WCC resolution.

West Africa

Result Un programme de détermination des valeurs économiques des ressources naturelles est mis en œuvre au Sénégal (VALEURS) pour une meilleure gestion de la biodiversité.

Annual Result

- Les résultats de la première phase du projet sont exploités de façon opérationnelle dans la deuxième phase commençant pendant l'année 2002
- Les aspects économiques de la GRN à Gambia sont mieux connus
- Les acteurs sont davantage sensibilisés sur le concept de valeur économique des Ressources Naturelles

Key Result Area: 3: 2

Applied research into new and innovative financing mechanisms and their sustainability identifies and tests methodologies and produces guidelines

Asia

Result A review of financial mechanisms for biodiversity conservation carried out and specific recommendations developed for 2 countries

Annual Result

- Financial mechanisms for conservation reviewed, identified and piloted in at least 3 protected areas and in Pakistan the design of a Biodiversity Trust Fund initiated, institutional mechanisms worked out and feasibility of a national umbrella fund for environment assessed

Biodiversity

Result Support provided to research and the development of methodologies and tools on funding mechanisms for CBD implementation and biodiversity conservation at national and regional levels. [ESU]

Annual Result

- Toolkit for funding mechanisms for CBD implementation developed

Eastern Africa

Result Increased awareness of the need for MPAs created through the generation and dissemination of information region-wide on economic values of MPAs and the economic tools for their management

Annual Result

- Increased awareness of the need for MPAs created through the generation and dissemination of information region-wide on economic values of MPAs and the economic tools for their management

Protected Areas

Result Best Practice Guidelines on Sustainable Financing of PA prepared, based on a series of regional workshops, and widely distributed

Annual Result

- Increased awareness of approaches to sustainable financing for protected areas.

Species

Result By 2005, at least 3 pilot studies completed on impact on species of private reserves and how they can be reversed

Annual Result

- Agreement on how to proceed with work on incentives

Key Result Area: 3: 3

Decision-makers including producers, consumers, local communities, and conservation managers understand, use and address positive incentive measures and legal provisions for the conservation of biodiversity and sustainable use of natural resources

Asia

Result Approaches and tools demonstrated for securing incentives for conservation of selected ecosystems through the sustainable use of natural resource products, including environmentally-friendly tourism

Annual Result

- Support provided to develop community-based management models for ICZM in South Asia, community management of natural resource outside PAs in India, and to rehabilitate one nature park and develop an ecotourism model in Lao

Result Awareness programme on biodiversity conservation developed and implemented in 2 countries

Annual Result

- Awareness enhanced among the key stakeholders on biodiversity conservation through regular publishing of BIOLOG, info exchange through electronic media, and guidelines for effective use of communication tools for effective implementation of NBSAPs

Result Capacity of stakeholders enhanced to promote and apply equitable and sustainable use principles and practices, and their linkages with poverty alleviation and development

Annual Result

- Capacity of key stakeholders enhanced to design, implement and monitor conservation and sustainable use of NTFPs, sustainable coastal & marine development especially in Pakistan for sustainable development plans, environmental monitoring & pollution control mechanisms,
- Country-specific training materials and course on environmental law developed in one country, and the formation of environmental management associations facilitated and supported in Pakistan

Result Methods and tools for economic valuation of natural resources, and the development of financially viable models of business based on equitable and sustainable use principles, are adapted, developed, tested and promoted

Annual Result

- Support provided to selected business community in demonstrating use of economic incentives for conservation and environmental management, to selected partners in Nepal for assessing economic value of natural resources and income generation through sustainable use of NTFPs

Biodiversity

Result Support provided to governments to use new incentive mechanisms to implement the CBD [ESU]

Annual Result

- CBD Working Group on incentives informed by IUCN work on incentives

Eastern Africa

Result Agencies responsible for wetland and water management encouraged to use economic valuation of ecosystems as an integral part of development planning and resource allocation procedures

Annual Result

- Agencies responsible for wetland and water management encouraged to use economic valuation of ecosystems as an integral part of development planning and resource allocation procedures

Key Result Area: 3: 3

Decision-makers including producers, consumers, local communities, and conservation managers understand, use and address positive incentive measures and legal provisions for the conservation of biodiversity and sustainable use of natural resources

Result Marine biodiversity conservation enhanced by facilitating the development and use of economic tools and financing mechanisms for marine resource management in at least two countries

Annual Result

- Marine biodiversity conservation enhanced by facilitating the development and use of economic tools and financing mechanisms for marine resource management in two countries

Forests

Result Effective design and implementation of incentive measures for forest conservation and sustainable use promoted.

Annual Result

- Results of study disseminated through communication and advocacy.

Russia

Result Applied innovative economic mechanisms and tests methodologies for nature conservation

Annual Result

- Guidelines on economic value of rare species for managers.

Result Economic framework for involving farms into the ecologically sustainable agriculture

Annual Result

- Attracted investments for developed projects implementation
- Developed investment projects for state and private farms
- Capacity built
- Developed study course for managers of rural information centers
- Raised awareness of rural managers on elaboration of investment projects and business-planning

West Africa

Result Les activités d'éco-tourisme sont promues dans certaines aires protégées (par exemple Aïr Ténéré, Djoudj-Diawling, Séri) comme source de revenu alternative à la sur exploitation des ressources naturelles

Annual Result

- Le plan directeur du tourisme dans les Bijagos est reformulé et adapté au nouveau contexte
- Les résultats des études menées pour l'Aïr et la région des Dallols sont appliquées
- Des infrastructures et des aménagements éco-touristiques sont réalisées et sont exploitées par les populations locales
- Un circuit touristique est défini au Diawling et l'implication des populations aux côtés des prometteurs touristiques est assurée (Mau)
- Des infrastructures d'accueil et des services (guides ; écomusées) gérés par les populations locales ont permis de développer les activités touristiques

Biodiversity

Result Support provided to governments to use new financing mechanisms to implement the CBD [ESU]

Annual Result

- Promote toolkit among CBD Parties

Eastern Africa

Result Funding for biodiversity conservation from non-traditional sources identified and accessed

Annual Result

- Analysis undertaken for specific funding opportunities for drylands

Result Sustainable funding mechanism developed for NGOs and CBOs for conservation of biodiversity activities in the region

Annual Result

- Sustainable funding mechanism developed for NGOs and CBOs for conservation of biodiversity activities in the region

Wescana

Result Technical assistance provided to on-going biodiversity management projects

Annual Result

- Technical assistance provided to the conservation of Cheetah in Iran
- Technical assistance provided in Yemen in training community animators through training sessions and workshops
- Technical assistance provided to the Siwa Project in Egypt on the conservation of biological diversity and community participation
- Technical Assistance provided to the North Africa Arid Land Biodiversity Programme

Key Result Area: 3: 5

Substantial increases in biodiversity finance and improved sustainability of conservation financing are achieved

Asia

Result Emergency fund and institutional mechanisms established to mobilise and manage technical inputs from members and Commissions to assist with urgent biodiversity conservation problems

Annual Result

- Support provided to selected stakeholders in South Asia for emergency handling of accidental release of hazardous (to biodiversity) materials and in Sri Lanka for the implementation of community-based Natural Resource Management projects

West Africa

Result Technical assistance provided to the West African Wildlife and Biodiversity Programme (WAWBP) to support the development of a regional emergency fund and institutional mechanisms to mobilise and manage technical inputs from members and Commissions to assist with urgent biodiversity conservation problems

Annual Result

- The plan director of the WAWBP is identified as a key person to coordinate the implementation of the emergency fund and institutional mechanisms to mobilise and manage technical inputs from members and Commissions to assist with urgent biodiversity conservation problems
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- The implementation of the emergency fund and institutional mechanisms to mobilise and manage technical inputs from members and Commissions to assist with urgent biodiversity conservation problems is initiated
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Key Result Area: 3: 6**Global, regional and national policies, legislation and governing structures are capable of managing biodiversity incentives****Asia**

Result Key organisations identified and reform facilitated with respect to their policies and institutional capacity for equitable and sustainable use of natural resources

Annual Result

- Support provided for establishing a clearing house mechanism for sustainable use in Lao

Marine

Result Effective and equitable certification and ecolabeling established and monitored as economic incentives for sustainable fisheries

Annual Result

- States assisted in harmonizing international obligations for trade liberalization and natural resource conservation and sustainable use

Marine

Result Economic tools are developed for implementation of Integrated River Basin Management (IRBM) and Integrated Coastal Management (ICM) and unifying programmes such as the GPA

Annual Result

- Foreign-direct investment in developing countries harnessed for implementation of the ICM and IRBM in at least one country, and results of experiment disseminated

Key Result Area: 3: 8

Commissions, global programmes and Regional Offices are capable of providing information and guidance on incentive measures and legal provisions

Eastern Africa

Result Access to information on biodiversity economics improved through the documentation and dissemination, including IUCN publications, throughout region

Annual Result

- Production and dissemination of at least 3 publications on biodiversity economics, focusing on marine and coastal, forest and wetlands ecosystems and on national economic and biodiversity planning

Marine

Result Manage fishing overcapacity

Annual Result

- Support FAO and other competent international bodies by providing analysis and technical assistance in management of fishing capacity

SocioEconomics

Result Institutional capacities are developed and/or maintained to address socio-economics aspects of conservation (e.g., economics, equity, gender, indigenous peoples, poverty, and sustainability of resource use).

Annual Result

- Capacity to advise and assist the Secretariat's programme, Commissions, and members on economics is enhanced.
- Capacity to advise and assist the Secretariat's programme, Commissions, and members on indigenous peoples is enhanced.
- Capacity to advise and assist the Secretariat's programme, Commissions, and members on gender is enhanced.
- Capacity to advise and assist the Secretariat's programme, Commissions, and members on equity and poverty is enhanced.

United States

Result Constituency promotes US voluntary contribution to State Dept and Congress

Annual Result

- members and Councillor promote US voluntary contribution
- Effective communication of the benefits of support to IUCN

Result Develop partnerships with US government agencies

Annual Result

- Continue assessment of agency priorities, developments, and opportunities

Result Establishment of IUCN Capital Campaign

Annual Result

- additional funding sources indentified and pursued

Result Implement US foundation fundraising strategy

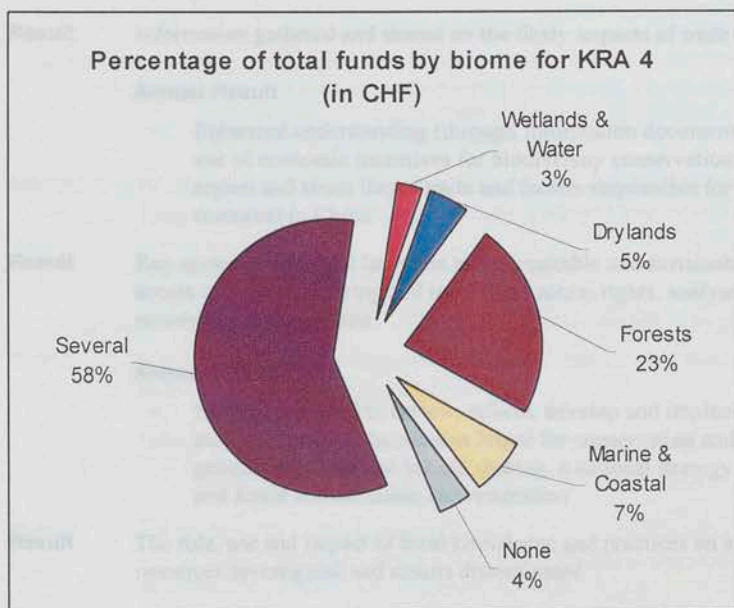
Annual Result

- relations with foundations further developed and serviced
- knowledge-base on foundations improved and maintained

Key Result Area 4: Equitable sharing of the costs and benefits

As noted above, equity issues in the realm of conservation and natural resource use are often at the source of ecosystem mismanagement and environmental decline. No where is this more evident, perhaps, than in the challenge of managing protected areas in developing regions of the world where poverty is endemic and where large numbers of people depend on the exploitation of natural resources for basic subsistence and survival needs. The 2003 World Parks Congress, for which most of the planning will be taking place in 2002, will focus on "Benefits Beyond Boundaries" as its central theme. The need to fully integrate protected areas into regional planning processes, and in particular national development plans, is seen as critical in ensuring the relevance of protected

areas as an effective conservation approach in the 21st century.



Two of the four working groups formed under the Commission on Environmental, Economic and Social Policy (CEESP) will play important roles in addressing this key result area. Members of the Working Groups on Collaborative Management and Sustainable Livelihoods are engaged in developing and implementing pilot field projects in several regions to highlight best practices and promote more

equitable relationships in between rural people and protected areas (collaborative management) and in income derived from uses of wild renewable resources. The Commission is collaborating with the SSC Sturgeon Specialist Group to develop more accountable and effective management regimes for sturgeon in the Caspian Sea.

Within socio-economics in general, a wide variety of work is currently ongoing in this field. A number of institutions, along with IUCN, are planning a collaborative effort in 2002 called the "Alliance for Change" to address global gender issues. It is expected that the Secretariat's ground-breaking efforts on coordinating experience and sharing lessons learned within the context of the involvement of indigenous and local peoples in conservation will continue into 2002 and beyond. As with coordination on gender issues in conservation, outposted to our regional office in Central America, the programme activities with respect to indigenous peoples will also be outposted to one of our regional offices (SUR). The Sustainable Use Initiative will also continue to be active within this KRA, and is the process of developing a revised strategy over the next 3 years.

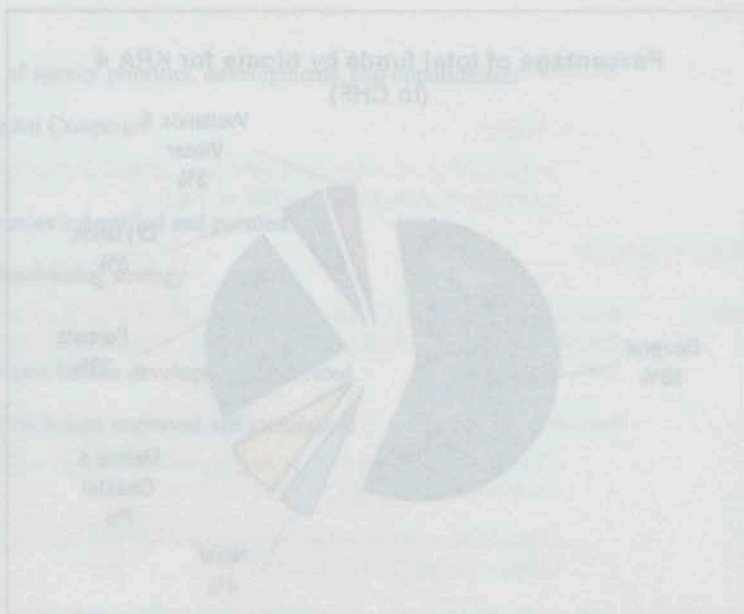
Equitable sharing of the costs and benefits

As noted above, equity issues in the realm of conservation and natural resource use are often subtle. Accounts of ecosystem management and environmental decline. No where is this more evident. In the context of managing protected areas, it is important to recognize that the world is not a level playing field. There are large numbers of people dependent on the exploitation of natural resources for basic subsistence and survival needs. The 2003 World Parks Congress, for which most of the planning will be taking place in 2002, will focus on 'Sustainable Parks and Protected Areas'. The need to fully integrate protected areas into regional planning processes, and in particular national development plans, is seen as critical in ensuring the relevance of protected areas as an effective conservation approach in the 21st century.

Two of the four working groups formed under the Commission for Environmental, Economic and Social Policy (CEESP) will play important roles in addressing this lack of equity. The Working Group on Collaborative Management and Sustainable Livelihoods are engaged in developing and implementing pilot field projects in several regions to highlight best practices and promote more

equitable relationships in between rural people and protected areas (collaborative management). The Commission is collaborating with the SSC Santiago Specialist Group to develop more accountable and effective management regimes for ecotourism in the Capelin Sea.

Within socio-economic in general, a wide variety of work is currently ongoing in the field. A number of institutions, along with IUCN, are planning a collaborative effort in 2002 called the 'Alliance for Change' to address global gender issues. It is expected that the Secretariat's ground-breaking efforts on coordinating experience and sharing lessons learned within the context of the involvement of indigenous and local peoples in conservation will continue into 2002 and beyond. As with the programme activities with respect to indigenous peoples will also be outposted to one of our regional offices (SUN). The Sustainable Use Initiative will also continue to be active within this IARA and the process of developing a revised strategy over the next 3 years.



Key Result Area: 4: 1 Establish a sound conceptual base for understanding linkages between socio-economic forces and conservation

Asia

Result Information about the causes and consequences of inequitable and unsustainable use and management of natural resources generated and disseminated

Annual Result

- Information, ideas, experiences and guidelines communicated about sustainable fisheries, environmental communication and conservation value of the rhododendron forest in Nepal, community forest fire management in SW China and environmental materials, info and selected guidelines in Lao

Result Information gathered and shared on the likely impacts of trade and economic incentives on biodiversity

Annual Result

- Enhanced understanding (through Information documents, case studies and policy briefs) about the use of economic incentives for biodiversity conservation in different ecosystems throughout the region and about illegal trade and factors responsible for especially of Chiru and selected marine resources in China

Result Key sector policies and laws that affect equitable and sustainable use of natural resource, including access and benefit sharing and tenure and access rights, analysed in at least two countries and findings recommendations shared

Annual Result

- Support provided to review, reform, develop and implement enabling policies, laws, regulations, standards and mechanisms in Nepal for conservation and sustainable use, in Vietnam for access to genetic resources and benefit sharing, a national strategy for non-timber forest products (NTFPs) and forest rehabilitation and restoration

Result The role, use and impact of local knowledge and practices on equitable and sustainable use of natural resources investigated and results disseminated

Annual Result

- Support provided to review water management policy, prepare targeted action plans to rehabilitate traditional storage and harvesting method, and for effective and transparent governance of water resource management in Pakistan

Eastern Africa

Result Impact of conservation activities and projects on gender and equity better understood through project based case studies and analysis

Annual Result

- Impact of conservation activities and projects on gender and equity better understood through two project based case studies and analysis

Result Lessons from collaborative forest management and its contribution to sustainable and equitable forest use learnt in at least 3 forest types, and disseminated

Annual Result

- Lessons from collaborative forest management and its contribution to sustainable and equitable forest use learnt in at least one forest type, and disseminated

Key Result Area: 4: 1**Establish a sound conceptual base for understanding linkages between socio-economic forces and conservation**

Result Mechanisms identified for reducing threats to marine biodiversity by generating and analysing information on 'supplemental' (alternative) livelihoods (fishery and non-fishery)

Annual Result

- Mechanisms identified for reducing threats to marine biodiversity by generating and analysing information on 'supplemental' (alternative) livelihoods (fishery and non-fishery)

Result Resource tenure system, customary rules and regulations and local management systems assessed and shared in at least two countries.

Annual Result

- Resource tenure system, customary rules and regulations and local management systems assessed and shared in Sudan, Ethiopia, And Eritrea.

Result Tenure arrangements for conservation, natural resources and biodiversity understood from both the de jure and de facto perspectives across the three major tenurial arrangements and at least 3 biomes

Annual Result

- Tenure arrangements for conservation, natural resources and biodiversity understood from both the de jure and de facto perspectives across the three major tenurial arrangements

Europe

Result Best Practice Guidelines on management of forests developed with reference to Private ownership in Accession countries

Annual Result

- Guidelines for Poland and Romania prepared on the basys of pilot studies

Forests

Result Assessment of power relations in, and equity of, forest use and management.

Annual Result

- A program of work developed and projects designed with Socio-economics Unit and regions and funds raised for implementation (integrated with the result above)

Russia

Result Awareness on biodiversity conservation raised among decision makers and the local population

Annual Result

- "Vanishing World" Programme is developed and extended in CIS region

South America

Result Lessons drawn, about indigenous participation in wetlands management, disseminated and presented at COP 8

Annual Result

- Project proposal prepared and approved by donor

West Africa

Result Des programmes de gestion communautaire des ressources naturelles et de la biodiversité dans des écosystèmes forestiers sont mis en place (Mont Tingui, Djéfoula, Cantanhez).

Annual Result

- L'aire protégée de Cantanhez est créée et un plan de gestion y est préparé et mis en place
- Le Projet sur le Renforcement de la contribution de la femme dans la gestion des ressources naturelles est finalisé et soumis pour financement
- Une stratégie forestière pour l'UICN dans la région est élaborée
- Le volet SIG du PRONAGEN est mise en œuvre par l'UICN en appui à l'Etat et aux autres partenaires
- Le projet pour le renforcement de l'impact des programmes de conservation dans l'Est du Burkina est finalisé en concertation avec le bailleur

Result La notion de durabilité sociale dans les actions de lutte contre la désertification est promue et largement acceptée par les acteurs en Afrique de l'Ouest.

Annual Result

- Les équipes de formateurs sont formées au niveau des trois zones

Result Les droits d'accès aux ressources naturelles dans les sites Gaya et Aïr Ténéré (Niger), Delta (Sénégal) sont documentés et largement diffusés.

Annual Result

- Le document de projet sur les droits fonciers est finalisé

Result L'expérience de gestion communautaire (Gaya, Djoudj, Diawling, Buba, Youvarou, GEPRENAF) en tant que dispositif pilote technique, économique et institutionnel en matière de gestion des ressources naturelles est capitalisée et largement diffusée.

Annual Result

- L'expérience de gestion communautaire du PND est capitalisée et diffusée.
- Les expériences de cogestion des sites du Djoudj et du delta du Saloum sont publiées
- Les leçons tirées du projet GEPRENAF sont valorisées
- Un système de suivi / évaluation fonctionnel en mise en œuvre
- Les résultats de l'étude de capitalisation des expériences de Gaya sont publiés
- Le programme régional Zones Humides est bien géré
- Une synthèse sur l'expérience de gestion communautaire de Buba est produite
- Une méthodologie de capitalisation de l'expérience en gestion des zones humides est élaborée.

Asia

Result Approaches and tools developed for securing incentives for conservation of selected ecosystems through the equitable use of natural resource products, including environmentally-friendly tourism

Annual Result

- Support provided for information sharing from the experience of developing national ABS regimes in the region and from approach development in NTFP field projects in Lao PDR and Vietnam, the development of models and tools for in-situ and ex-situ conservation & sustainable use of biodiversity & natural resources

Biodiversity

Result Support provided for the development of concepts, case studies and tools on sharing of benefits from biodiversity. [RCOs, SPP, CEL/ELP]

Annual Result

- Support provided for the development of concepts, case studies and tools on sharing of benefits from biodiversity. [RCOs, SPP, CEL/ELP]

Central Africa

Result Les outils de co-gestion des ressources naturelles dans les sites prioritaires sont produits et diffusés

Annual Result

- Les expériences et leçons apprises sur la cogestion des ressources naturelles dans quelques uns des sites prioritaires sont identifiés, capitalisés et diffusés;
- Le plan de gestion conjointe du Parc National de Waza et ses zones périphériques est mis en œuvre;
- Les actes juridiques du Parc National de Waza sont actualisés.

Eastern Africa

Result Mechanisms developed for the eventual environmental management of the Nile River Basin and dependent ecosystems - in close contact with civil society and resident stakeholders

Annual Result

- Mechanisms promoted for the environmental management of the Nile River Basin and dependent ecosystems - in close contact with civil society and resident stakeholders

Result Training guidelines and tools for collaborative forest management developed based on existing IUCN and partner materials from projects and activities

Annual Result

- Training guidelines and tools for collaborative forest management developed based on existing IUCN and partner materials from projects and activities

Forests

Result Approaches and tools for community involvement in protected area management developed, tested and documented.

Annual Result

- Field projects supported through communication and information services. Key lessons from IUCN protected areas projects documented.

Result Economic valuation mechanisms/models tested.

Annual Result

- Joint work developed with Socio-economics Unit in conjunction with key field projects through Livelihoods project and TMCF.

Result Mechanisms for evaluation and appropriation of multiple values of forest ecosystems that ensure equitable distribution developed and tested.

Annual Result

- A program of work developed and projects designed with Socio-economics Unit and regions and funds raised for implementation. Project Firefight and Forests Reborn analysed with respect to power relations, gender and governance.

MesoAmerica

Result Se generan diversos instrumentos y métodos para aplicación de políticas de género en Mesoamérica.

Annual Result

- En los ministerios de ambiente el personal de los departamentos legales adquieren destrezas para la incorporación de la perspectiva de género en las políticas y reglamentos ambientales.

Russia

Result To develop coordinated approaches and mechanisms to increase social importance of specially protected areas

Annual Result

- Draft of the review and the map

Southern Africa

Result Collaborative natural resource management models and approaches developed, tested and validated

Annual Result

- CBNRM strengthened in Botswana
- Markets for community based tourism advanced in South Africa
- Transboundary Natural Resource management and co-management systems developed and implemented in Mozambique

Result Criteria for assessment of CBNRM best practices developed with the involvement of relevant stakeholders

Annual Result

- Model for implementation of the natural resources in the District Development Plans developed and tested in Nampula, and Maputo
- CBNRM best practices in the region identified and documented

West Africa

Result Les initiatives visant le partage équitable des coûts et des bénéfices sont développés en vue d'une gestion durable des ressources naturelles et une meilleure valorisation des savoirs traditionnels.

Annual Result

- Les programmes de gestion durables des ressources naturelles sont vulgarisées dans plusieurs groupe d'intérêt
- Les populations Imraguens sont formées et préparées à valoriser des savoirs traditionnels
- Un programme de gestion de la biodiversité médicinale et des activités de recherche/dév sont mis en œuvre
- Le document de projet sur l'économie de la biodiversité est validé
- Le Projet CSB phase 2 a démarré.
- Le processus pour la création d'un fonds national pour l'environnement (FNE) est amorcé au Burkina
- Le savoir-faire de la communauté locale en matière de GRN est mieux connu dans la région des Dallols et de l'Aïr-Ténéré
- Les conditions et techniques de valorisation de la ressource "mulet" sont améliorées ; le PND favorise les produits, actions et service allant dans le sens du partage équitable des coûts et bénéfices et valorisant les savoirs traditionnels locaux.

Key Result Area: 4: 3**Build capacity for IUCN's global and regional programmes to understand underlying equity concepts, and use the tools and methods developed.****Asia**

Result A strategy for integrating gender concerns into equitable and sustainable use and management of natural resources developed and implemented in the IUCN programme and its projects

Annual Result

- Capacity of IUCN and selected partners enhanced to integrate gender, poverty and equity issues into environmental policy planning and into their programmes and projects, and experiences and learning internalised and disseminated

Eastern Africa

Result EARO has an explicit focus on the social issues in conservation, including gender, and integrates them at all levels

Annual Result

- EARO has an explicit focus on the social issues in conservation, including gender, and integrates them at all levels

Result EARO office policies concerning a variety of important social issues in place

Annual Result

- EARO office policies concerning a variety of important social issues are moving into place

Result Member and partner capacity to integrate social concerns, including gender, into conservation enhanced in at least three countries and with respect to at least three biomes

Annual Result

- Member and partner capacity to integrate social concerns, including gender, into conservation enhanced

Result Participatory tools and processes integrated into all programme work

Annual Result

- Participatory tools and processes integrated into all programme work

Result Training materials for addressing social issues in conservation developed based on existing IUCN and partner materials from projects and activities

Annual Result

- Training materials for addressing social issues in conservation developed based on existing IUCN and partner materials from projects and activities

Forests

Result Skills in economic valuation of forests developed within the IUCN network.

Annual Result

- Proposals on joint projects with Socio-economics Unit completed and submitted for funding.

SocioEconomics

Result Social, economic and sustainable use principles are considered in Secretariat programme and management decisions.

Annual Result

- The role of social equity in IUCN's programme is assessed and needs for monitoring performance identified.
- SocioEconomics review criteria are prepared and implemented by global and regional IPACs.
- Social and economic criteria are accounted for in IUCN policies and positions.
- SocioEconomics Programme represented in IUCN constituencies, ongoing management processes, etc.
- Procedures and indicators developed to monitor and assess social and economic performance and needs.

Key Result Area: 4: 4 Build capacity for resource managers and decision-makers to use these tools and methods

Asia

Result Approaches and tools demonstrated for securing incentives for conservation of selected ecosystems through the equitable use of natural resource products, including environmentally-friendly tourism

Annual Result

- Capacity of selected partners enhanced in the region for equitable use and management of wetland resources, integrated coastal zone management in Sri Lanka and ecotourism in China

Result Capacity for collaborative management of PAs, buffer zones and corridors enhanced

Annual Result

- Capacity of selected partners enhanced for community based NRM and conservation in Sri Lanka, collaborative forest management in Southwest China & Indonesia, collaborative management of PAs in Bangladesh, and for national wetlands strategy in China

Biodiversity

Result Develop practical mechanisms and innovative approaches for the equitable distribution of benefits from carbon sequestration activities as they relate to forests and other ecosystems

Annual Result

- Ecological and equity components of carbon sequestration strengthened

Central Africa

Result L'expérience de gestion participative de la réserve de faune de Conkouati (Congo) en tant qu'approche de gestion d'écosystème sous forte pression humaine est capitalisée et diffusée

Annual Result

- L'expérience de gestion participative de la réserve de Conkouati est documentée.

Result L'information sur les connaissances traditionnelles relatives à la cogestion des ressources naturelles dans les sites prioritaires est partagée avec les intervenants

Annual Result

- Un programme sur les systèmes traditionnels de gestion est développé.

Eastern Africa

Result Capacity built at both local and national levels for collaborative and community based forest management in at least 3 countries

Annual Result

- Capacity built at both local and national levels for collaborative and community based forest management

Key Result Area: 4: 4 Build capacity for resource managers and decision-makers to use these tools and methods

Result Capacity built for effective operations of environmental NGOs and CBOs for equitable sharing of costs and benefits for conservation in at least 5 countries

Annual Result

- Capacity built for effective operations of environmental NGOs and CBOs for equitable sharing of costs and benefits for conservation in Uganda and Kenya

Result Communities assisted to plan better for sustainable forest management at field project sites

Annual Result

- Communities assisted to plan better for sustainable forest management at field project sites

Result Government, private sector and NGO planners and policy-makers in both biodiversity and "economic" sectors aware of, and able to use, economic tools through training courses and applied exercises in the use of economic tools for biodiversity

Annual Result

- Support provided to short training and awareness courses, and applied exercises, in environmental economics in at least three countries

Forests

Result Regions and partners supported in implementing community involvement approaches.

Annual Result

- Review and input into new project development provided (including China, Russia, Meso America, Mt Elgon Kenya and Uganda).

Wescana

Result Traditional and indigenous knowledge and practices, assessed, upgraded and/or revitalised and promoted

Annual Result

- Support provided to the initiation of assessment of practices

West Africa

Result Les activités d'éco-développement dans les zones d'influence des aires protégées du Bénin aux bénéfices des populations environnantes sont promues.

Annual Result

- Le projet Séri a démarré

Key Result Area: 4: 5 Strengthen equity components of global, regional and national conservation policies, agreements and frameworks

Asia

- Result** Based on the reviews of trans-boundary natural resource issues, negotiations and dialogue on trans-boundary issues and mechanisms are facilitated
- Annual Result**
- Possibilities of developing a regional access and benefit sharing framework explored with ASEAN and SAARC
- Result** Reform of key sector policies and laws that affect equitable and sustainable use of natural resource advocated in at least two countries
- Annual Result**
- Government of Bangladesh assisted in drafting an omnibus law for management of natural resources

Biodiversity

- Result** Support to policy development and advocacy on benefit-sharing in key fora provided [RCOs]
- Annual Result**
- Policy brief on Benefit-sharing developed and advocated at CBD COP6

Eastern Africa

- Result** Policies and practices promoted which reflect the more responsible integration of local people and communities in conservation and land use planning, in at least 3 countries
- Annual Result**
- Policies and practices promoted which reflect the more responsible integration of local people and communities in conservation and land use planning
- Result** Policies on the management of water and biodiversity (including fisheries) in lakes and wetlands influenced by socio-economic and other human needs
- Annual Result**
- Policies on the management of fisheries in lakes and wetlands influenced by socio-economic and other human needs

MesoAmerica

- Result** Contribuir a la elaboración de estrategias nacionales y regional para promover la gestión de Areas Protegidas por Pueblos Indígenas.
- Annual Result**
- Iniciar proceso de formulación de estrategias nacionales y regional para promover la gestión de Areas Protegidas por Pueblos Indígenas.

Wescana

- Result** Collaborative management agreements supported among stakeholders on the sustainable and equitable use and management of ecosystems
- Annual Result**
- Review of existing collaborative management agreements in the region supported

Key Result Area: 4: 5 Strengthen equity components of global, regional and national conservation policies, agreements and frameworks

West Africa

Result En Guinée-Bissau, des plans de gestion visant à l'utilisation durable et équitable des ressources sont mises en œuvre dans deux estuaires (Buba et Cacine) et dans la réserve de la biosphère des Bijagos.

Annual Result

- La confédération des pêcheurs de Rio Grande de Buba est mise en place. Le système de suivi des ressources est consolidé et l'expérience de Buba est valorisée par la réplcation

Result

Result

Result

Forests

Result

West Africa

Result

West Africa

Result

Result

Result

Result

Result

Result

Result

Result

Result

Key Result Area: 4: 6 Increase access to socio-economic networks and institutions and link these to existing conservation networks on equity issues

Eastern Africa

Result Annual regional meetings (EAC, IGAD) held to enable decision makers to meet and share on social issues and conservation

Annual Result

- Annual regional meeting of Directors of Conservation (EAC) and colleagues in IGAD held to enable decision makers to meet and share on social issues and conservation

Result Regional and national networks of environmental NGOs and civil society facilitated and strengthened in relation to equity

Annual Result

- Regional and national networks of environmental NGOs and civil society facilitated and strengthened

Russia

Result Background for monitoring of ECONET development in Northern Eurasia

Annual Result

- Publication of Atlas on the Russian context in English

Southern Africa

Result E&NRM and socio-economic information packaged and disseminated to relevant user groups

Annual Result

- Functional environmental networks

West Africa

Result Un forum de concertation sur l'utilisation durable du mulet est mis en place en Mauritanie avec l'appui de l'UICN

Annual Result

- En Mauritanie, la structure nationale consultative sur le mulet est élargie à d'autres membres et ses règles de fonctionnement mis en place.

Key Result Area 5:

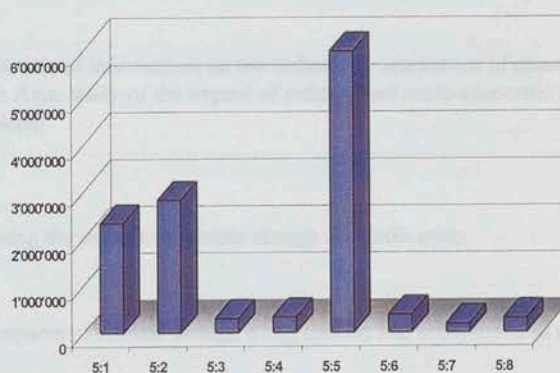
Assessment of biodiversity and of related social and economic factors

This is an area in which IUCN will be increasingly building resources and investments over 2002 and beyond. The Commission on Ecosystem Management has set as one of its primary areas of activity contributions to the Millennium Ecosystem Assessment, which is a collaborative initiative of UNEP, WRI and several other partners. Co-ordination and delivery of global and regional Secretariat contributions to this initiative will be provided through the Emerging Ecosystems Programme.

Biodiversity and natural resource use assessments, originating within the global thematic programmes such as the Forest Programme,

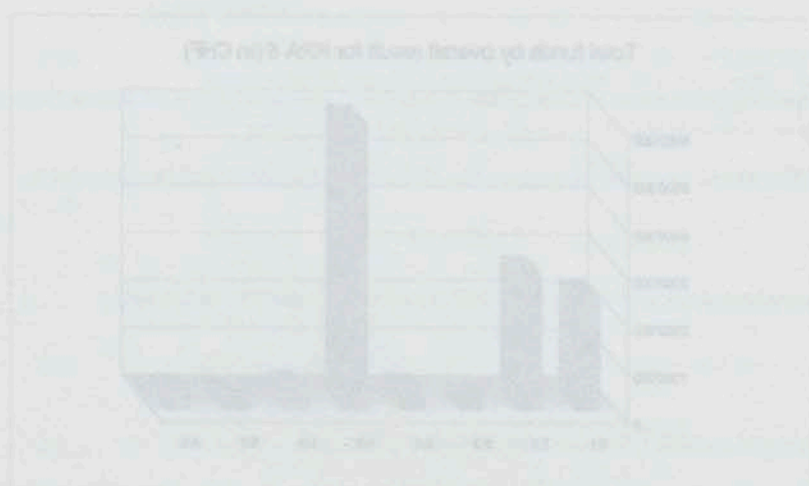
the Wetlands and Water Conservation Programme, and the Species Programme, provide the major contributions to this Key Result Area. Working in collaboration with regional programmes, ecologically oriented assessments, such as in the area of forests and wetlands, have already begun and will continue during 2002. Many species related assessments are also ongoing, with others beginning in 2002 as well. Particular emphasis will be in the area of freshwater fishes and amphibian species, along with marine turtles. Moreover, much of the species related assessment work carried out in 2002 in all areas will be focused on the preparation and launch of the 2003 Red List of Endangered Species. Many of the Secretariat regional programmes will be directly involved in data collection related to the Red Listing process, in addition to participating in other data collection exercises coordinated through other thematic programmes.

Total funds by overall result for KRA 5 (in CHF)



Key Result Area 2: Assessment of biodiversity and of related social and economic factors

This is an area in which IUCN will be increasingly building resources and investments over 2002 and beyond. The Commission on Ecosystem Management has set as one of its primary areas of activity contributions to the Millennium Ecosystem Assessment, which is a collaborative initiative of UNEP, WRI and several other partners. Co-



ordination and delivery of global and regional societal contributions to this initiative will be provided through the Emerging Ecosystems Programme.

Biodiversity and natural resource use assessment, originating within the global thematic programmes such as the Forest Programme,

the Wetlands and Water Conservation Programme, and the Species Programme, provide the major contributions to the Key Result Area. Working in collaboration with regional programmes, ecologically oriented assessments, such as in the area of forests and wetlands, have already begun and will continue during 2002. Many species related assessments are also ongoing with others beginning in 2002 as well. Particular emphasis will be in the area of freshwater fishes and amphibian species, along with marine turtles. Moreover, much of the species related assessment work carried out in 2002 in all areas will be focused on the preparation and launch of the 2003 Red List of Endangered Species. Many of the specialist regional programmes will be directly involved in data collection related to the Red Listing process, in addition to participating in other data collection exercises coordinated through other thematic programmes.

Asia

Result Criteria, indicators and methods to identify and assess the status (threats and management effectiveness) of ecosystems, habitats and species explored in at least one country

Annual Result

- Support provided for compilation of information on bio indicators, assessment of coastal and marine biodiversity in South Asia, study of the impact of cultural and socio-economic factors on ecosystems and species in Nepal

Biodiversity

Result Develop and refine tools for assessing the impact of climate change on biodiversity

Annual Result

- A program to evaluate the impacts of climate change using species and ecosystems as indicators;

Southern Africa

Result Degree of compatibility of global red data lists assessed against national realities to assist in the the development of national red data lists

Annual Result

- Awareness raised among policy makers and planners on the role of Red Data List in biodiversity conservation

Result Effective biodiversity component assessment methods established,

Annual Result

- SADC regional strategy for the rhino conservation developed and implemented.
- Monitoring frameworks for biodiversity conservation actions in three pilot countries completed.

Result Models for sustainable use of biodiversity components tested and validated in the region

Annual Result

- NR access and benefit sharing regimes in South Africa improved
- Sustainable livelihoods through the use of Agrobiodiversity promoted
- Methodology for certification of community products in Niassa and Manica designed
- Sustainable use and management models/mechanisms for two biodiversity rich but sensitive areas in Mozambique designed and implemented

Result Strategies, action plans and monitoring systems for biodiversity conservation in the region developed

Annual Result

- Framework and data requirements for Regional Strategy and Action Plan completed for all SADC countries
- Botswana Biodiversity Strategy and Action Plan developed
- Mechanisms for biodiversity monitoring identified and developed in Mozambique

Species

- Result** By 2002: Guidelines for using the Red List Criteria at regional and national levels produced
- Annual Result**
- Guidelines completed
- Result** By 2004: At least three comparative indices available reflecting level of knowledge, degree of threat and rates of change
- Annual Result**
- Implement Red List Programme

Wescana

- Result** Biodiversity assessment guide developed and published
- Annual Result**
- Biodiversity surveys initiated

West Africa

- Result** Le processus Human and Ecosystem Wellbeing Assessment (HEWA) est opérationnel en collaboration avec les institutions internationales, régionales et nationales concernées.
- Annual Result**
- Le processus de rédaction d'un premier rapport sur l'état de l'environnement a démarré.

Wetlands and Water

- Result** Tools, methods and indicators developed for biodiversity assessment
- Annual Result**
- Draft Environmental Flow Handbook prepared.

Asia

Result At least four national and/ or sub-regional lists of threatened species prepared/ updated, published and promoted

Annual Result

- Support and inputs provided for the preparation of a threatened species list in Pakistan and the institutionalization of National Red Listing process and studying the food habits & habitat relations of Asian Elephants in Sri Lanka

Central Africa

Result La collecte et la synthèse des données sur les ressources de la biodiversité, leur conservation et leur utilisation durable dans les sites critiques définis par l'UICN sont réalisés

Annual Result

- Les données actualisées des sites critiques du Gabon et de la Guinée Equatoriale sont disponibles.

Result La collecte et la synthèse des données sur les ressources de la biodiversité, leur conservation et leur utilisation durable sont réalisés

Annual Result

- Les données actualisées des sites critiques du Gabon et de la Guinée Equatoriale sont disponibles.

Eastern Africa

Result Actions needed to ensure sustainable management of inshore fisheries identified by generating information on the biology, socio-economics and management (situation analysis carried out) of regional inshore fisheries

Annual Result

- Actions needed to ensure sustainable management of inshore fisheries identified by generating information on the biology, socio-economics and management of regional inshore fisheries

Result Composition, interactions and functions of target ecosystems better understood to enable conservation planning through protected areas and other conservation areas

Annual Result

- Composition, interactions & functions of ecosystems better understood to enable conservation planning through Pas and other means

Result Knowledge of sites of high biodiversity value, and those facing threats and pressures gained through NBSAPS and other biodiversity surveys

Annual Result

- Knowledge of sites of high BD value and those facing threats gained through APAI, NBSAPS, and other Studies

Result Status and trends of dryland fauna and flora assessed in at least two sites and disseminated

Annual Result

- Projects for assessing status of flora and fauna in Somaliland, Djibouti, Eritrea and Sudan developed and funds raised

Key Result Area: 5: 2

Assess the status and trends of key species, protected areas and ecosystems

Result Support provided to generate knowledge/information on the status, trends and threats to the environment affecting biodiversity conservation/ management in the region

Annual Result

- Support provided on assessment and knowledge generation on environment and biodiversity

Forests

Result Analyses of anticipated impacts of climate change on forest protected areas developed.

Annual Result

- Proposal on joint work program with Climate Change Program completed and funded.

Result Methods for assessing the effectiveness of protected area systems developed

Annual Result

- Rapid Assessment methodology adapted to Russia and applied to Federal Level protected areas; WCPA methodology for Russia elaborated

Marine

Result Biological diversity conserved within global network of ecologically representative marine protected areas

Annual Result

- Scientific assessment of high and deep sea marine biodiversity and threats undertaken with a view to protection requirements, and follow-up on MPA approaches instigated as appropriate
- Existing and improved methodologies and networks used to identify representative MPAs at ecoregional levels for at least four ecoregions

Result ensure that aquaculture activities are ecologically sustainable and equitable

Annual Result

- Assist efforts by regional and country offices and IUCN members and partners to quantify environmental impacts of aquaculture
- Where appropriate, alternatives to unsustainable aquaculture developed

Russia

Result Background for the comparative analysis of effectiveness of protected areas in CIS and other countries

Annual Result

- Materials of the Conference published

South America

Result A project developed and technical support provided for the development or completion of national wetland inventories in 3 countries

Annual Result

- Project proposal prepared and approved by donor

Southern Africa

- Result** Status of regional E&NRM and socio-economic information ascertained
- Annual Result**
- Southern Africa online State of the Environment Information management system developed and functional

Species

- Result** all amphibians (by 2002)
- Annual Result**
- Global Amphibian Assessment completed
- Result** all birds (by 2004)
- Annual Result**
- Continuing upgrading of bird database
- Result** all freshwater and terrestrial molluscs (by 2004)
- Annual Result**
- Funds in place to start Global Mollusc Assessment
- Result** all freshwater fishes (by 2004)
- Annual Result**
- Global Freshwater Fish Assessment started
- Result** all marine fish (by 2005)
- Annual Result**
- A plan of action to start the Global Marine Fish Assessment
- Result** all reptiles (by 2003)
- Annual Result**
- Funds in place to start Global Reptile Assessment
- Result** all trees (by 2005)
- Annual Result**
- Funds in place to start Global Tree Assessment
- Result** By 2003: Spatial information provided from the SIS at various scales to support SSC's work on national, regional and global biodiversity assessments
- Annual Result**
- Completion of distribution mapping of African amphibians and mammals
- Result** By 2005: Overviews of sustainable use activities completed for at least 4 additional regions in Asia and Africa
- Annual Result**
- OTHER ASPECTS BEING IMPLEMENTED THROUGH SUI

Key Result Area: 5: 2 Assess the status and trends of key species, protected areas and ecosystems

Result	medicinal plants (by 2005)
Annual Result	- begin Centres of Medicinal Plant Diversity project
Result	The following status assessments produced and published: a) all mammals (by 2002)
Annual Result	- Global Mammal Assessment underway
Result	wild crop relatives (by 2005)
Annual Result	- begin work on GEF project
Wescana	
Result	Review with appropriate specialist groups of SSC of past and ongoing work on special marine species (especially marine mammals, marine turtles, sea birds and endangered species)
Annual Result	- Review initiated with SSC Specialist groups
Result	Status of key species and ecosystem assessed in WESCANA
Annual Result	- Gaps analysis committed
West Africa	
Result	Une stratégie régionale pour les espèces marines menacées (par exemple tortues, raies et requins) est développée avec l'appui de l'UICN
Annual Result	- Les recommandations de l'atelier de Saint-Louis sont mises en œuvre
	- Le plan de gestion sur la conservation des espèces menacées (tortues vertes) est disponible
	- Trois plans d'actions sur la conservation des espèces menacées sont mises en oeuvre (tortue, requin, lamatin, et hippopotame)
	- Les recommandations de l'atelier de Saint-Louis sont mises en œuvre

Eastern Africa

Result Human uses of, and threats to, wetland biodiversity and other wetland resources in EA assessed and the results relayed to wetland users and managers

Annual Result

- Human uses of, and threats to, wetland biodiversity and other wetland resources in EA assessed and the results relayed to wetland users and managers

Species

Result b) By 2005: At least five national biodiversity assessments developed with a significant contribution from SSC

Annual Result

- Agreement on priority national biodiversity status assessments

Result By 2001: SSC contribution to programme for assessing climate change impact on biodiversity developed

Annual Result

- better understanding of climate change impact on selected species

Result By 2002: SSC contribution to programme to assess freshwater biodiversity decline identified and project proposal completed

Annual Result

- WANI project on FW biodiversity assessment underway

Result By 2005: At least two regional biodiversity status assessments completed

Annual Result

- Agreement on priority regional biodiversity status assessments

Eastern Africa

Result Forest ecosystem restoration status, work being carried out, gaps and lessons learnt analyzed and documented in Kenya, Uganda, Tanzania and Ethiopia

Annual Result

- More detailed pilot studies on restoration carried out in selected site; some of 2001 regional workshop actions points funded and starting to be implemented

Europe

Result Status of the European conservation system for long-term protection of species, habitats and landscapes analysed (tentatively to be presented at WPC) especially in South East Europe

Annual Result

- Extent of agriculture in protected areas identified

Marine

Result The drivers of unsustainable fishing practices are identified and addressed

Annual Result

- Working with international and regional fisheries organisations, IUCN assists in curtailment and eventual elimination of destructive fishing practices initiated
- Small-scale artisanal fisheries promoted as alternative to uneconomic, unsustainable and inequitable commercial fisheries

Russia

Result Draw up unified and coordinated plan for the development of protected areas system in CIS

Annual Result

- To form a basis for coordination of protected areas system development in the countries with different conditions

South America

Result SUR has facilitated the understanding of the main practices and traditional and historic management of the wetlands in South America with an emphasis on the use of fluvial fishing resources.

Annual Result

- Gathering of information regarding main practices and traditional and historic management of the wetlands in South America

West Africa

Result La mise en œuvre de la stratégie régionale de la conservation de l'éléphant et des programmes de la CITES (MIKE et ETIS) est appuyée.

Annual Result

- Le projet MIKE en Afrique de l'Ouest a démarré
- Le plan directeur de conservation du perroquet gris est élaboré et mise en œuvre ; Les résultats des enquêtes sur les éléphants sont publiés.

Key Result Area: 5: 5

Assess the biophysical and socio-economic functions, services, goods and values of key ecosystems

Eastern Africa

Result Assessments supported of the ecological functions, biodiversity and values of representative wetlands in Eastern Africa for use by decision-makers and managers

Annual Result

- Assessments supported of the ecological functions, biodiversity and values of representative wetlands in Eastern Africa for use by decision-makers and managers - and linked to result 8.1.1

Result Biodiversity values (functions, goods and services) of dryland ecosystem, especially wetlands and rich forest patches, assessed in Eastern Africa and disseminated

Annual Result

- Projects for assessing biodiversity values (functions, goods and services) of rich forest patches in Somaliland, Djibouti, Eritrea and Sudan developed and funds raised

Result Economics of pastoral production systems and their contribution to local and national economies assessed in at least two countries.

Annual Result

- Literature assessment undertaken to assess current status and identify gaps

Result Environmental costs and benefits of large dams carried out in river systems and EAs evaluating possible benefits of downstream flooding on floodplains encouraged in river systems in Eastern Africa

Annual Result

- Environmental costs and benefits of large dams carried out in river systems and EAs evaluating possible benefits of downstream flooding on floodplains encouraged in river systems in Eastern Africa

Result Forest valuations carried out in at least two countries to demonstrate the overall importance of forests to National economies with the results discussed and disseminated

Annual Result

- Forest valuations carried out in at least one country to demonstrate the overall importance of forests to National economies with the results discussed and disseminated

Result Key river basin systems and their dependent ecosystems assessed for possible development of integrated river basin management programmes in EA

Annual Result

- Key river basin systems and their dependent ecosystems assessed for possible development of integrated river basin management programmes in EA

Result Knowledge and understanding of the value of EA biodiversity enhanced through national biodiversity economic assessments in all countries and valuation studies in at least 6 forest, wetland or marine areas

Annual Result

- Valuation of forest and wetland biodiversity facilitated through site-specific studies in at least 3 countries

Result Water needs and water relations of water-dependent ecosystems (floodplains, wetlands, lakes, rivers) better known and interpreted for the wise use of each of these systems

Annual Result

- Water needs and water relations of water-dependent ecosystems (floodplains and other wetlands) better known

Key Result Area: 5: 5

Assess the biophysical and socio-economic functions, services, goods and values of key ecosystems

Southern Africa

Result Environmental water flows for ecosystem health investigated in one wetland and one forest ecosystem and results extrapolated within the region.

Annual Result

- Understanding of the environmental water flows for ecosystem health for the Okavango River Basin improved

Result Key scientific information on ecological and socio-economic functions required for sustainable management generated on five wetland types and two shared river basin systems in the region

Annual Result

- Five wetland types and two shared river basin systems identified in the region and research strategy for the generation of information on ecological and socio-economic functions outlined.
- Wetlands management and conservation best practices identified and documented
- Information on sensitive wetlands and strategy for rational utilization designed as well as provide information to allow Mozambique to ratify to the convention

West Africa

Result Des actions de recherche sur le Mulet sont appuyées par l'UICN en Mauritanie et dans les pays voisins en vue de la pérennisation de l'espèce et de son exploitation.

Annual Result

- Des actions de recherche sur le mulet sont conduites sur le littoral mauritanien, y compris les aires protégées, en s'appuyant sur la méthodologie mise en place

Key Result Area: 5: 6 Build capacity and raise awareness to increase the impact of biodiversity assessments

Asia

Result At least two countries assisted to develop and implement systems and indicators for monitoring the status of biodiversity, and to prepare national status reports

Annual Result

- Studies on economic aspects of NBSAP development & implementation undertaken and integrated into development and conservation planning in at least 3 countries, and in Sri Lanka indicators and M&E system developed for PA management and an eco-toxicological survey of agricultural pesticides carried out

Result Capacity built in selected countries for undertaking biodiversity surveys and assessing the economics of biodiversity

Annual Result

- Capacity of selected partners enhanced about the use of economic tools for biodiversity conservation, especially to assess economic value of natural resources in Nepal, biodiversity assessment of river basin development plans in Mekong Delta, and rapid assessments of protected area values in Indonesia

Biodiversity

Result Capacity of IUCN members to assess the impact of climate change on biodiversity built

Annual Result

- Communication materials on climate change impacts on biodiversity and adaptation response measures produced and distributed to Members

Central Africa

Result Les protocoles d'inscription et d'utilisation des Listes Rouges de l'UICN sont mieux connus par les membres régionaux de la Commission de la sauvegarde des espèces

Annual Result

- La liste des espèces menacées en Afrique Centrale de même que celle des espèces menacées du fait du commerce de la viande de brousse est mise à jour.

Eastern Africa

Result Capacity built for the integration of biodiversity into EIA processes and for increasing the effectiveness of biodiversity assessments in development planning

Annual Result

- Improved integration of biodiversity issues in national EIA processes

Result Support provided in information and capacity building for development of EIA policies, legislation and compliance in Ethiopia, Sudan and Tanzania for enhancing biodiversity management

Annual Result

- Support provided in underretaling and reviewing EIAs on request

Key Result Area: 5: 6**Build capacity and raise awareness to increase the impact of biodiversity assessments****Russia**

Result Creating global informational network for protected areas

Annual Result

- 4 issues, mailing to 120 subscribers in 12 countries

Result Information access on goals and methodology of ECONET development

Annual Result

- Publication in Russian

Species

Result By 2002: Range of training courses and learning materials developed, tailored towards different target audiences

Annual Result

- RL Guidelines completed

Wescana

Result Guidelines to encourage public awareness of the high value of water published

Annual Result

- Preparation of guidelines initiated

Result Technical assistance provided in the EIA of water resources

Annual Result

- Technical assistance provided in Lebanon
- Technical assistance provided in Morocco

West Africa

Result Les protocoles d'inscription et d'utilisation des listes rouges de l'UICN sont mieux connus par les membres régionaux de la Commission de la sauvegarde des espèces.

Annual Result

- Le protocole d'inscription et d'utilisation des listes rouges de l'Union est vulgarisé

Key Result Area: 5: 7

Use biodiversity assessments for ecosystem management and policy development

Asia

Result Civil society institutions created and strengthened to promote effective use of environmental assessment approaches

Annual Result

- Support provided to establish a NEA in on remaining SAARC Country, NEAAs and SAREAA for professional activities and to the selected partners for the EIA of selected Pakistani initiatives

Europe

Result Network facilitated to identify and address the issues of private ownership of forest in Accession countries

Annual Result

- Network of experts establishes, internet discussion group set up in favour of follow up projects regarding private forestry

Marine

Result Identification of the impacts of climate change on key marine and coastal ecosystems (e.g., coral reefs, seagrass beds, and mangrove forests) and implementation of measures to mitigate impacts

Annual Result

- A substantial improvement in the knowledge and capacity to manage human use of marine and coastal systems to ensure marine biodiversity conservation and sustainable use

Protected Areas

Result Global Studies to increase representativeness of the global network of natural WH sites prepared.

Annual Result

- Preparation and distribution of global strategy documents

Eastern Africa

Result A regional network of EIA practitioners established and nurtured to maximise their potential to contribute effectively into the EIA process in the region

Annual Result

- A regional network of EIA practitioners established and capacity built

Europe

Result National and regional group of experts on biodiversity issues (including the conventions) in South East Europe established as part of the biodiversity ad hoc group of REReP

Annual Result

- Debate on biodiversity stimulated in Balkans

SocioEconomics

Result Alliances and partnerships established with institutions addressing issues related to the core programme issues (e.g., economics, indigenous peoples, gender, equity and poverty, sustainable use) to enhance capacity to achieve conservation actions.

Annual Result

- Alliances for Gender and Indigenous peoples sharing responsibility to achieve conservation goals.
- Alliances developed to address indigenous peoples, gender, sustainable use and equity and poverty issues
- Technical support and advice on economics provided to RCOs and other constituents.
- Alliances developed to address integration of principles of equity, sustainability and efficiency indigenous peoples, gender, sustainable use and equity and poverty issues
- Alliance formed to promote integrated tropical forestry in South America that addresses biodiversity, governance and social equity.

Species

Result By 2005: Number of scientists in SSC network and operational task forces increased

Annual Result

- DPTF formed to address emerging pollinators issues

Result By 2005: Stronger links, better interdisciplinary integration and increased collaboration established with scientific community

Annual Result

- Participation in BCIS network continues

Key Result Area 6: Information management and communication systems

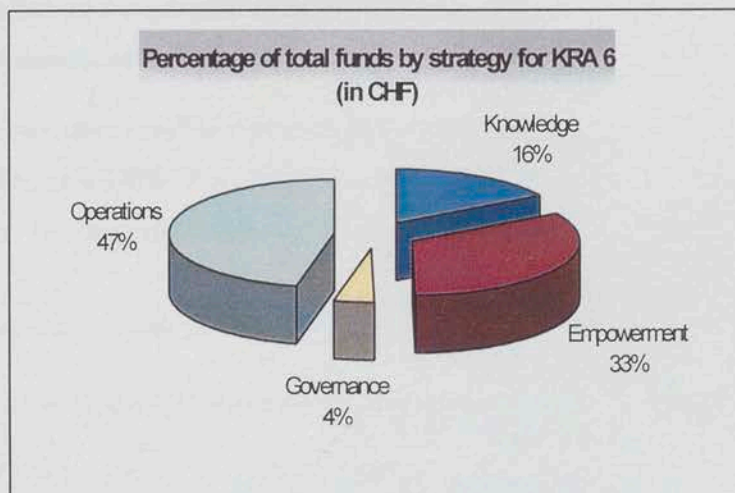
Key Result Areas 5 and 6, of course, are very closely related. While KRA 5 addresses the collection of biodiversity and socio-economic information related to the generation of knowledge for the conservation of nature and sustainable use of natural resources, Key Result Area 6 focuses on the efficient management and use of this information as well as ensuring effective communication both within and outside of our normal constituency.

The recent restructuring of the Union's communication-related units aims to enable an improved capacity to address KRA 6 through the integration of programmatic and corporate communication needs. The Communication group now includes the Information Management Group, IUCN's web site management, Publications, the Commission on Education and Communication secretariat focal point and corporate communication staff.

With respect to information management, an overall strategic development and fundraising strategy for e-IUCN – The Green Web is currently being developed. Within this strategy, the IUCN Knowledge Network is being upgraded and the Programme Information Management System (PIMS) is currently being put in place within the Knowledge Network. Both will be pillars of the new e-IUCN system. Individual component programmes such as Forests, Wetlands, and Species, as noted above, are spearheading initiatives for the collection of biodiversity and conservation related data. The World Conservation e-Atlas will incorporate and store this data in an effective, geographically based information retrieval system that will be at the disposal of the Union and our world-wide constituency of partners organizations.

Basic investments in upgrading our hardware and other capabilities will also be implemented during 2002 including investments in regional programmes as required, particularly in the area of improving communication connectivity. Major upcoming events (e.g. WSSD, WPC) will also assist in stimulating these developments as well as improving our overall presence on the web. A major new initiative with the Canadian International Development Agency, concentrating on knowledge management and sharing between the two institutions, will also be developed during 2002.

With respect to communications, there has been a widely expressed need to more effectively focus IUCN's approach to the use of the web as a tool for the implementation of the IUCN Programme, particularly with respect to increasing and improving our visibility. Our web site will be used to capitalize on major global events like the CBD CoP, WSSD and WPC to communicate the Union's position on issues, stimulate interest in a variety of issues, and promote the Union. A major new initiative with the Canadian International Development Agency, concentrating on knowledge management and sharing between the two institutions, will also be launched.



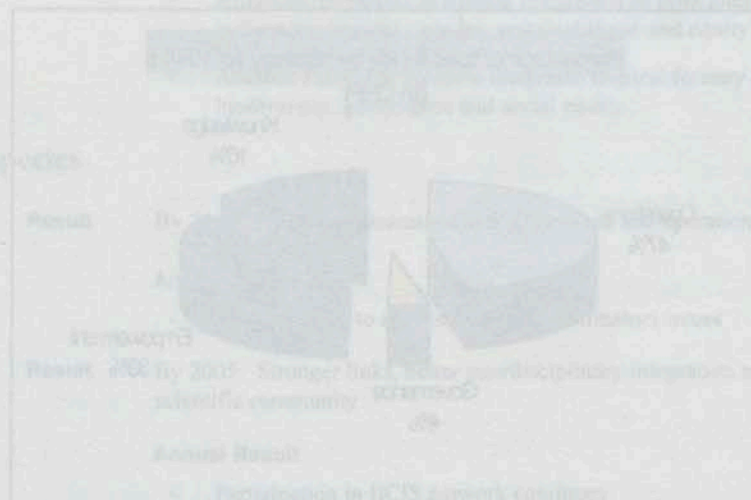
Information management and communication systems

Key Result Areas 5 and 6, of course, are very closely related. While KRA 5 addresses the collection of biodiversity and socio-economic information related to the generation of knowledge for the conservation of nature and sustainable use of natural resources, Key Result Area 6 focuses on the efficient management and use of this information as well as ensuring effective communication both within and outside of our normal constituency.

The recent restructuring of the Union's communication-related units aims to further improve capacity to address KRA 6 through the integration of programme and policy communication issues. The Communication group now includes the Information Management Group. IUCN's new management Publications, the Commission on Education and Communication, and the local and regional communication staff.

With respect to information management, an overall strategic development and planning strategy for IUCN - The Green Web is currently being developed. With this strategy, the IUCN Knowledge Network is being upgraded and the Programme Information Management System (PIMS) is currently being put in place within the Knowledge Network. Both will be critical for the 2002 system. Individual component programmes such as Forests, Wetlands, and Species, as well as the 2002 system, are currently being upgraded and the collection of programme and conservation related data. The World Conservation Union will be responsible for the development and maintenance of the information system that will be at the disposal of the Union and our work with consistency of partners organizations.

Investments in upgraded our hardware and other capabilities will also be implemented during 2002 including investments in regional programmes as required particularly in the area of improving communication connectivity. Major capacity events (e.g. WSPC, WPC) will also assist in upgrading these developments as well as improving our overall presence on the web. A major new initiative with the Canadian Development Agency (CIDA) is also being developed.



With respect to communication, IUCN has been a widely expressed need to more effectively focus IUCN's approach to the use of the web as a tool for the implementation of the IUCN Programme, particularly with respect to increasing and improving our visibility. Our web site will be used to capitalize on major global events like the CBD COP, WSPC and WPC to communicate the Union's position on issues, stimulate interest in a variety of issues, and promote the Union. A major new initiative with the Canadian International Development Agency, concentrating on knowledge management and strengthening between the two institutions, will also be launched.

Key Result Area: 6: 1 IUCN biodiversity information systems are developed and implemented

Socioeconomics

Southern Africa

Result Relevant E&NRM and socio-economic information documented

Annual Result

- Results of research and pilot projects funded under EAF documented and distributed

Species

Result By 2005: Information on species biology necessary for sustainable management contributed by all relevant Specialist Groups and held in SIS

Annual Result

- SIS being populated with information relevant for sustainable management

Result By 2005: Lessons learned from case studies and regional overviews synthesised and incorporated into a revision of SUSG's Analytic Framework for systematically assessing use regimes

Annual Result

- BEING IMPLEMENTED THROUGH SUI

Wescana

Result Technical assistance provided to the BCIS for rangeland rehabilitation in the WESCANA Region

Annual Result

- Review of the status of rangeland activities in the Arabian Peninsula initiated

Key Result Area: 6: 2

Systems for integrating information are developed and implemented, both within IUCN, with BCIS partners, and with other institutions

Asia

Result The development, improvement and use of national and regional databases on biodiversity-related issues supported and linkages to the Biodiversity Conservation Information System promoted

Annual Result

- Biodiversity information compiled in Sri Lanka, agreement reached between IUCN and GoLPDR concerning the implementation arrangements to review the forest classification system and awareness enhanced about the importance of the urgency of species conservation in China

Protected Areas

Result Protected Areas Resource Centres (PARC) initiative implemented at least in 3 priority regions within the BCIS umbrella

Annual Result

- WCPA Regional Working Sessions effectively implemented.

Russia

Result Materials on the feedback mechanisms for the sustainable regional nature conservation are available in Russian

Annual Result

- Economically and socially balanced ECONET development project in the pilot area undertaken

Result To define priorities in building up the feedback mechanisms for the sustainable regional nature conservation

Annual Result

- Review of the incentive mechanisms for land users for their participation in ECONET development

Result To gain practical results to demonstrate sustainable mechanisms of ECONET development at regional and local level

Annual Result

- Contacts with the team developing ECONET in the pilot region established

Result To implement the feedback mechanisms for the sustainable regional nature conservation

Annual Result

- Management team on ECONET development made up of experts in different fields and authorities established

Result Wide audience is involved in building up the feedback mechanisms for the sustainable regional nature conservation

Annual Result

- Action plan on the development of incentive mechanisms for the ECONET promoters

Key Result Area: 6: 2

Systems for integrating information are developed and implemented, both within IUCN, with BCIS partners, and with other institutions

SocioEconomics

Result Mechanisms are developed to promote socio-economics information sharing and access to scholarship and local/traditional knowledge about management and use of renewable natural resources.

Annual Result

- Internet-based fora and print media maintained to facilitate communication about sustainable use
- Routine communications maintained on sustainable use
- Capacity is enhanced to communicate socio-economics principles supporting conservation within and outside IUCN.
- Information and tools developed and disseminated to mainstream gender in IUCN's programmes
- Virtual networks developed to communicate scholarship and understanding of global gender issues.
- Information and policy products developed and disseminated about SocioEconomics, including economics, gender, indigenous peoples, social equity, and sustainable use.
- Links with IUCN communications unit established and maintained to promote products and facilitate communications about socio-economics.
- SocioEconomics Programme Communications Strategy developed and implemented

Southern Africa

Result Information user groups, needs and sources understood and documented

Annual Result

- User groups information needs and sources understood and documented.
- E&NRM and socio-economic information from all ROSA projects packaged and disseminated
- Media coverage of E&NRM and socio-economic issues in the region increased

Wescana

Result Communication and education strategy produced on water resource management

Annual Result

- Preparation of Strategy initiated

Key Result Area: 6: 3

Global, regional and national monitoring and assessment models and information systems are developed and implemented

Biodiversity

Result Members assisted in designing and implementing monitoring and systems on the status and trends of ecosystem and species resiliency in relation to climate change

Annual Result

- 2-3 countries/regions assisted in designing a monitoring system

Central Africa

Result Le partage des informations sur les ressources forestières à travers l'Ecole Nationale des Eaux et Forêts du Gabon, l'Université de Dschang, l'ERAIFT est poursuivie.

Annual Result

- Le document du projet visant le partage de l'information relative à la gestion des ressources forestières produits par les centres de formation supérieurs en foresterie est disponible.

Key Result Area: 6: 4

Access to monitoring and evaluation results and to decision-support models empowers IUCN members and key partners to influence decision-making for conservation

Asia

Result Key reference materials developed and published in major national and sub-national languages and disseminated

Annual Result

- Documents and materials about CBD, 1999 Wildlife Status Report for Lao PDR (in Laotian) and WCPA guidelines (in Chinese) published and widely circulated

Central Africa

Result Les groupes cibles du Processus de Brazzaville sont régulièrement informés des produits de ce Processus, notamment à travers le bulletin ZAMBA

Annual Result

- Les informations relatives à l'organisation des réunions préparatoires et à la thématique de la quatrième CEFDHAC sont disponibles et partagées entre les parties concernées.
- L'information relative aux produits de la CEFDHAC est disponible et diffusée aux groupes cibles;

Forests

Result Effective communication across the global network of the Forest Conservation Programme.

Annual Result

- Trial of joint WWF/IUCN knowledge network conducted and evaluated.

Result Effective communication and advocacy strategy developed and implemented for new protected area objectives.

Annual Result

- Contributions to WCPA WG on management effectiveness and preparations for Durban World Parks Congress. Develop and implement communication strategy.

MesoAmerica

Result Miembros y aliados de UICN en Mesoamérica comunican eficientemente los resultados de investigaciones y experiencias en materia de gestión equitativa de recursos naturales a tomadores de decisión y medios de comunicación.

Annual Result

- 6 políticas en el sector ambiental revisadas para transversar el enfoque de género. (ATS)
- Se provee de información legal, referencias de expertos y otros mecanismos dentro de ORMA con el apoyo de la Unidad de Información Legal del ELC de la UICN. (VP CEL)

Key Result Area: 6: 4

Access to monitoring and evaluation results and to decision-support models empowers IUCN members and key partners to influence decision-making for conservation

United States

Result Implement Private Sector Fundraising Strategy

Annual Result

- Relations developed with major corporations or industry groups which lead to discussions on joint activities

Result Support Interim Corporate Task Force

Annual Result

- corporate relations action plan developed and implemented including as it pertains to fundraising

Key Result Area: 6: 5

Global access to IUCN information systems, expert networks and lessons learned is ensured through information, communication and education systems using traditional, multimedia and Internet approaches

Asia

Result The incorporation of conservation concepts into the formal and non-formal education system in 2 countries promoted and supported

Annual Result

- Capacity enhanced and support provided in Nepal, Pakistan, Sri Lanka and China to integrate environmental education (especially biodiversity conservation) into the formal and non-formal education system

Education and Communication

Result IUCN staff are advised on how to manage learning within organisations and in communities;

Annual Result

- CEC Knowledge management product group serviced so as to be able to provide advice to IUCN e-strategy, knowledge sharing and training initiatives

Protected Areas

Result PPA/WCPA Communication Strategy effectively implemented to promote IUCN role on PA issues

Annual Result

- Three issues of PARKS and WCPA Newsletter per year prepared and widely distributed, including through the WCPA webpage.
- On-going updating of WCPA/WCMC Global Database on PAs for preparation of next UN List of PA and a Global Report on the State of PA, to be launched at WPC 2003.

Russia

Result Creating global informational space for protected areas and ecological networks

Annual Result

- Guidelines on establishing the IUCN categories for protected areas in CIS

SocioEconomics

Result An integrated socio-economics website development strategy is prepared and implemented.

Annual Result

- The Participatory Management Clearinghouse (PMC) is developed and maintained to share information on approaches to natural resources, management.
- A web-based online referral service for specialists in sustainable use developed and implemented as a pilot for a socio-economics on-line referral service.
- The economics component of the IUCN SocioEconomics Programme website developed and maintained

Key Result Area: 6: 5

Global access to IUCN information systems, expert networks and lessons learned is ensured through information, communication and education systems using traditional, multimedia and Internet approaches

South America

Result Information and knowledge services concerning conservation in South America, which are developed, implemented and provided to the constituents of the Union through the Web Site and Extranet

Annual Result

- Information system maintenance and evaluation

Southern Africa

Result Media coverage of E&NRM and socio-economic issues of the SADC region improved and increased

Annual Result

- Capacity of different communicators to gather, analyse, manage and disseminate environmental information on IUCN thematic areas improved

Wetlands and Water

Result An effective wetland and water resources information management system is developed by IUCN in collaboration with members and partners at global and regional levels

Annual Result

- A functional water resources and wetlands e-atlas set-up.

Key Result Area: 6: 6

IUCN assessments and knowledge networks are integrated into, and provide leadership for, ecosystem management, policy development and identification of emerging issues using communication, information and decision-support technologies

Eastern Africa

Result Data Base and other Information Management Systems established to provide relevant and up-to-date information to planners, policy makers and BCA managers;

Annual Result

- Database and other Information Management Systems established in two countries to provide relevant and up-to-date information to planners, policy makers and BCA managers

Marine

Result Analysis of implementation strategies for ICM and IRBM analysed through consultative processes and lessons learned distilled for sharing with other regions with similar circumstances.

Annual Result

- Coastal States assisted in meeting their international obligations and transboundary resource management issues addressed
- ICM initiatives integrated into biogeographic assessments that contribute to regional marine management initiatives and/or identification of MPAs

Protected Areas

Result Two issues per year of WCPA/Cardiff University Best Practice Guidelines prepared and widely distributed on key PA issues

Annual Result

- Two issues of the Best Practice Guidelines prepared and distributed.

Key Result Area: 6: 7

The capacity of IUCN's data, information, communication and knowledge networks is developed and enhanced both in relation to science and to environmental law

Programme & Policy Team

Result Development of a Programme Information and policy Database supported.

Annual Result

- A Programme Information Management System developed, supported and used.

Protected Areas

Result WCPA/WCMC Protected Areas Global Data Base enhanced and accessible to all IUCN Secretariat components, members and partners

Annual Result

- WCPA membership database updated and widely accessible.
- On-going responses to queries on PAs from IUCN members and partners in relation to protected area issues.
- Effective implementation of activities in the WCPA East Asia project

Southern Africa

Result Improved information management systems for the organization, quality and integrity of data and information in place

Annual Result

- Improved information management systems adopted

West Africa

Result Le réseau régional de la commission éducation et communication environnementale en Afrique de l'Ouest est redynamisé et renforcé.

Annual Result

- Le financement est obtenu pour (une partie) de la stratégie régionale ECE
- Le sous groupe ECE du réseau national d'experts burkinabé de l'IUCN est actif au niveau national et applique la stratégie régionale
- Le réseau GBX participe activement au réseau régional

Result Les membres et partenaires de l'IUCN EN Afrique de l'Ouest ont accès aux informations environnementales par le biais du bulletin régional "KIBAAR" et d'un site web.

Annual Result

- Trois numéros de "Kibaar" sont publiés.

Result Les objectifs de formation et d'éducation en matière d'environnement au Niger sont poursuivis en tenant compte des orientations de la stratégie régionale d'éducation et de communication environnementale.

Annual Result

- L'expérience d'EE en milieu scolaire est poursuivie et étendue à d'autres groupes cibles
- Les volets Education Environnementale et Suivi d'impact socio-économique est mis en œuvre par l'IUCN en appui au PRONAGEN (réserve partielle du sahel)

Key Result Area: 6: 7

The capacity of IUCN's data, information, communication and knowledge networks is developed and enhanced both in relation to science and to environmental law

Result Tous les nouveaux programmes de l'IUCN en Afrique de l'Ouest ont intégré une composante éducative et communication environnementale.

Annual Result

- Le PND intègre une expérience dans le domaine de l'éducation et de la sensibilisation environnementale
- Des composantes EE sont initiées dans le cadre des projets en cours (projets non pourvus de la composante EE)
- Le programme d'éducation environnementale des projets RBDS, Djoudj et Utilisation des Technologies de l'Informatioin et de la Communication au Sénégal (UTICS) est poursuivi

Key Strategic Areas/Programmes, activities and outputs of WCPA in 2003

Programme & Policy Team

Result: Development of a framework of indicators to monitor WCPA progress (2003-2005)

Annual Result: A framework of indicators to monitor WCPA progress (2003-2005)

Protected Areas

Result: WCPA/WCMC Protected Areas Group have enhanced and accessible to all WCPA Protected Areas members and partners

Annual Result: WCPA membership database updated and widely accessible

Outgoing responses to queries on PA's from WCPA members and partners is related to protected areas issues

Effective implementation of measures to the WCPA Year 2003 project

Southern Africa

Result: Improved administrative management systems for the organization, quality and integrity of data and information systems

Annual Result: Improved administrative management systems adopted

West Africa

Result: The French Republic de la Communauté Economique et Monétaire d'Afrique de l'Ouest en développement et renforcé.

- Annual Result:**
- Le développement est allé de pair avec celui de la stratégie régionale ECE
 - Le sous-groupe ECE de travail national d'experts techniques de l'UNEP ont agité au niveau national et appliqué la stratégie régionale
 - Le réseau GEM participatif est devenu un réseau régional

Result: Les membres et partenaires de l'UNEP en Afrique de l'Ouest ont adopté des conventions environnementales par la force de la loi régionale "Kilima" et d'un acte local

Annual Result: Trois ministres de "Kilima" ont été élus

Result: Les besoins de formation et d'assistance en matière d'environnement au Niger sont prioritaires en matière d'acquisition de la stratégie régionale d'éducation et de communication pour le développement

- Annual Result:**
- L'expertise d'UNEP en matière de gestion de l'eau a été mise à disposition de groupes cibles
 - Les valeurs éducatives et environnementales de l'UNEP ont été mises en œuvre par l'UNEP en agissant au sein de l'UNEP (réseau régional de l'UNEP)

Key Result Area 7:

Effective, efficient, and accountable management and leadership of the Union

Continual review and improvement of the internal management systems of IUCN is an ongoing priority for the Secretariat. Along with the adoption of the IUCN Programme in Amman, the arrival of a new Director General and Director, Global Programme, both firmly committed to managing for results and performance, has greatly enhanced the efforts of the Secretariat in this area. New Secretariat policies, in the areas of evaluation, internal audit, and performance review, are currently being prepared or being considered by Council. In addition, the work of the Council task force on Governance, which has direct input into the formulation of effective and efficient management systems within the Secretariat, will continue during 2002.

The Programme Coordination Team will redouble efforts in spearheading effective and efficient mechanisms to ensure successful leadership and management within the IUCN Programme. In addition to this effort, a significant level of resources within programme will be devoted to increasing the skills and capacity of Secretariat staff in strategic & programme planning, project design, monitoring, and evaluation during 2002. Much of this assistance will be devoted to our regional programmes and country offices.

Central to this process will be the creation of a CHF 1 million "Triple IC Fund" - to catalyse Innovation, promote Integration, facilitate acquisition of Information, and optimise Communications. This fund will support three to five cross-sectoral, interdisciplinary initiatives, involving Commissions, regional offices, and global thematic programmes to address strategic issues decided by the Director General on the advice of Programme and Policy Committee of Council, Directors of Global Programme and Corporate Strategy, and the Programme and Policy Group.

Elements of the Socio-Economics Programme, Communications unit and the Biodiversity Conservation Policy Division are being redeployed to better address the KRA's. Socio-economic needs will be addressed in all global thematic programmes. An advisory team under the Director - Global Programme will advise and assist component programmes on the application of tools, approaches and policies related to social and economic issues that will benefit their conservation objectives. The team will also set standards for the integration of social and economic issues in the overall Programme. Indigenous Peoples, Gender, and sustainable use components of the Socio-Economics Programme and the CBD support and climate change units of the Biodiversity Conservation Policy Division will be redeployed to support IUCN's growing responsibility to contribute to policy forums.

A number of communications professionals will be hired to provide a more effective communications platform. Website coordination, publications, and some activities carried out under the auspices of the Commission on Environmental Education and Education Programme (such as the Reuters Awards) will be consolidated under a new Communications Unit in the Corporate Strategies, Partnerships and Communications Group.

Finally, a major initiative to be undertaken within the 2002 workplan, falling squarely under this KRA, is the review of regionalisation within the Union. Coordinated by the DGO, this will be a major undertaking to determine our experience over the past 15 years in this area as well as to map out the way ahead. A report is expected to be tabled in late 2002.

Key Result Area 1

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Central to this process will be the creation of a CHF 1 million "Funds to Fund" - to catalyse innovation, promote innovation, facilitate acquisition of information, and optimise Communications. This fund will support five to six cross sectoral, interdisciplinary initiatives, involving Commissions, regional offices, and global thematic programmes to address strategic issues decided by the Director General on the advice of Programme and Policy Committee of Council, Director of Global Programme and Corporate Strategy, and the Programme and Policy Group.

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Finally, a major initiative to be undertaken within the 2002 workshop, falling squarely under the KRA, is the review of regionalisation within the Union. Coordinated by the DGO, this will be a major undertaking to determine our expansion over the past 15 years in this area as well as to map out the way ahead. A report is expected to be tabled in late 2002.

Asia

Result A strategically focused regional programme is linked effectively to the overall IUCN programme at the global level, integrates the regional thematic and country programmes and Commissions

Annual Result

- Information sharing and liaison with stakeholders, commissions, specialist groups and networks strengthened
- Programme strategies developed and adopted and annual programme plans prepared, revised and updated
- Regional thematic and country programmes are effectively integrated with and contribute to the overall Asia Programme and Inter-sessional Programme

Result A targeted expansion of the IUCN programme in the region pursued

Annual Result

- A strategically targeted expansion of the IUCN Asia Programme (within existing programmes and new programmes and initiatives at the national, sub-regional and regional levels) carefully planned and executed with adequate funding support

Result Effective, efficient and accountable management systems, structures and processes in place in ARO and in the other component parts of ARD

Annual Result

- Programming, M&E and management systems and capacity strengthened including testing of new ideas and approaches

Result Organisational structures and systems redesigned and strengthened based on the findings of reviews of ARD and its component parts

Annual Result

- According to the growing needs of the programmes (especially based on the programme and organisational reviews of Lao, Pakistan and Sri Lanka Programmes) necessary organizational changes and adjustments made and operationalised

Result Support provided to members to develop functional regional structures, including national committees, where appropriate, to enable them to collectively pursue the Union's mission

Annual Result

- Increased programmatic interactions and coordination within the IUCN constituency in the region
- Assistance and support provided to membership and Commissions including the formation and functioning of national and regional committees and forums

Biodiversity

Result Support provided for planning, management, HRD and governance of the Secretariat.

Annual Result

- Division operations effectively and efficiently managed
- Timely and relevant guidance provided to all parts of the Secretariat on scientific, technical, governance, planning and management issues
- An effective IUCN technical policy system in place

Canada

Result IUCN Canada Office effectively and efficiently managed

Annual Result

- IUCN Canada Office effectively and efficiently managed

Result IUCN Ecosystem Management Group provided with effective and efficient administrative and financial services

Annual Result

- IUCN Ecosystem Management Group provided with effective and efficient administrative and financial services

Result IUCN Temperate and Boreal Forest Programme provided with effective and efficient administrative and financial services

Annual Result

- IUCN Temperate and Boreal Forest Programme provided with effective and efficient administrative and financial services

Central Africa

Result La capacité d'utilisation des méthodes et des outils de planification des programmes et des projets de l'UICN en Afrique centrale est renforcée.

Annual Result

- L'intégration du suivi et de l'évaluation dans la planification du programme de l'UICN en Afrique centrale est effective.

Result Une stratégie de recherche de financement accompagnée d'un renforcement du Programme régional est développée et mise en œuvre

Annual Result

- Le Portefolio des projets est disponible

Eastern Africa

Result An action learning approach adopted by all programme activities and projects which generates information and knowledge about conservation and NRM for wider use and dissemination

Annual Result

- An action learning approach adopted by all programme activities and projects which generates information and knowledge about conservation and NRM for wider use and dissemination

Result An efficient Secretariat is maintained in the Regional Office in Nairobi, in the Country Office in Kampala and in any new offices that may be required in Eastern Africa

Annual Result

- An efficient Secretariat is maintained in the Regional Office in Nairobi, in the Country Office in Kampala and in the new a Liaison Office in Dar es Salaam

- Result** Effective and efficient coordination and management systems are in place to ensure that the IUCN Programme is operational and effective
- Annual Result**
- Effective and efficient coordination and management systems are in place to ensure that the IUCN Programme is operational and effective
- Result** Ensure that all activities and projects adopt an action learning approach which generates information and knowledge for wider use and dissemination (** this is more a principle)
- Annual Result**
- Communities assisted to plan better for sustainable forest management at field project sites
- Result** IUCN-supported projects are well-managed and deliver as expected from their contracts
- Annual Result**
- IUCN-supported projects are well-managed and deliver as expected from their contracts to ensure smooth running of the programme
- Result** Lessons learnt from the IUCN Programme are recorded and disseminated and incorporated in subsequent programme and project planning
- Annual Result**
- Lessons learnt from the IUCN Programme are recorded and disseminated and incorporated in subsequent programme and project planning
- Result** Liaison and project offices of IUCN are working effectively to provide services to the Programme and its projects
- Annual Result**
- A Liaison Office is established in Dar es Salaam; other site project offices are working well with improved financial reporting

Europe

- Result** Core secretariat activities of ERO, other than administration and programming, are clearly identified and marketed/funded as a recognition of their added value
- Annual Result**
- ERO presence at relevant meetings and fora is considered effective by the members
- Result** Efficient procedures and systems are identified for financial management and programme planning and development including monitoring and evaluation
- Annual Result**
- Procedures for project management and reporting, especially when the work of different offices on linking practice and policy, are set up
- Result** ERO provides the platform for the integration of IUCN work in Europe (including global thematic programmes and Commissions)
- Annual Result**
- Members involved in the programme planning and development

Forests

Result Effective program planning, co-ordination, budgeting and reporting systems developed and implemented.

Annual Result

- Regular planning and review meetings held. Visits to regions as necessary. Intranet service used as key communication tool.

Result Portfolio of global and regional programmes and projects regularly reviewed and further developed in response to ongoing and emerging issues.

Annual Result

- Project proposals developed: Forest Innovations, Forest Quality, Collaborative forest management at landscape level, Forests and Livelihoods, Forest Wellbeing, Forests Reborn, Tropical Montane Cloud Forests; Forest PACT, Forests and CC

Marine

Result Commissions engaged in full range of Marine Programme activities

Annual Result

- Cross commission communications established

Result Effective strategic programme and project development and implementation supported at the regional and country level

Annual Result

- Technical assistance delivery streamlined to better utilize Secretariat, Commission, Member capabilities

Result Full range of Commission interests taken into account

Annual Result

- Consultations take place through participation in relevant Commission meetings

Result Issues directly relevant to Marine Programme in other Global Programmes and Emerging Ecosystems (e.g. Arctic) identified and joint workplans developed

Annual Result

- Consultations take place with Programme Heads and other responsible Secretariat staff through participation in respective relevant Programme planning meetings
- Close liaison maintained with ELC and CEL to address particular legal issues related to UNCLOS, UN Convention on Straddling Stocks and Highly Migratory Species (and sub-agreement on Responsible Fisheries), the World Heritage Convention and the Ramsar Convention

Result IUCN Marine Programme fully reconstituted

Annual Result

- Commissions, Members and RCOs adopt and support quadrennial programme
- Knowledge network for institutional learning established
- Marine Programme Advisory Committee constituted, convened and utilised on regular basis to advise on guidance of IUCN's Global Marine Programme
- Communications strategy, publication series, newsletter and web site implemented

MesoAmerica

Result El desarrollo de un ciclo de planificación de los Comités Nacionales y del Comité Mesoamericano ha sido apoyado.

Annual Result

- Planes de trabajo en los temas sobre: bosques nubosos, restauración, manejo de áreas protegidas y CBM elaborados conjuntamente con tres Comités Nacionales (ATCBAP)
- La planificación y evaluación operativa del Comité Mesoamericano de la UICN es facilitada (UE) (M&E) (CM)
- Los Puntos Focales de M&E de los CNs son apoyados y fortalecidos (M&E)
- La planificación y evaluación operativa de los CNs de Mesoamérica es facilitada (M&E)

Result Se alcanzó una mayor integración en la planificación de las actividades de los actores principales del Programa Mesoamericano.

Annual Result

- Las áreas temáticas integran la dimensión social en sus programas y actividades (ATS, ORMA)
- El proceso auto reflexivo del Equipo Técnico Regional de ORMA es fortalecido (M&E)
- Los espacios de coordinación general del Equipo Técnico Regional de ORMA son consolidados (DR) (ETR)
- El IPAC regional de ORMA es consolidado (DR) (M&E) (ETR)
- El Grupo de Desarrollo y Evaluación del Programa Mesoamericano (GRUDEP) es fortalecido y consolidado (UE) (DR)

Programme & Policy Team

Result A common set of standards, methods and tools for scoping, planning, design, implementation and policy formulation of IUCN Programme work.F18

Annual Result

- An IUCN Programme Cycle Management Handbook produced containing an agreed set of standards, methods & tools for scoping, planning, design, implementation, monitoring, evaluating & reporting.

Result A project-screening system functioning in HQ and harmonised with regional project screening systems.

Annual Result

- The HQ-based project appraisal system (IPAC) is managed and harmonized with regional appraisal systems.

Result A regular cycle of internal programme reviews functioning in cooperation with individual component programmes.

Annual Result

- A regular Programme Review Cycle and process defined and implemented.

Result An effective Programme Policy group operating.

Annual Result

- An effective Programme and Policy Group (PPG) is operating.

Result Improve support to training and capacity building systems in IUCN.

Annual Result

- Support provided to programme managers in performance management.
- A set of Evaluation Standards developed and in use by IUCN managers at all levels.

Result IUCN Programme Planning Calendar regularly updated, managed, and available Union-wide.F6

Annual Result

- The IUCN Programme Planning Calendar regularly updated and used.

Result Programme reports provided to donors in a regular, timely and useable manner.

Annual Result

- Programme reports to donors and other key constituents improved and provided to key constituents in a regular, timely and useable manner.

Protected Areas

Result Enhanced PPA support to WCPA activities to ensure that WCPA performs as its maximum potential, including linkages with other components of IUCN at global/regional levels

Annual Result

- Focused WCPA network, with effective and dynamic governance.

Result WCPA Short Term Action Plan revised to ensure that all WCPA Regions, Themes and Task Forces effectively support implementation of IUCN Quadrennial Programme

Annual Result

- Completion and distribution of revised WCPA Strategic Plan.

Russia

Result A Programme Development System capable of providing planning support to regions, global programmes and Commissions in scoping, planning, designing and implementing a relevant, focused and high quality Programme at regional and global level

Annual Result

- IUCN Programme for Russia CIS developed as an IUCN Component programme with active participation of IUCN members and Commissions

Result Effectiveness and efficiency of the operations improved

Annual Result

- Business Plan for the realization of the Strategic Plan is developed

Result IUCN CIS is re-oriented from project implementation office to influencing strategic policy issues

Annual Result

- Strategic Plan for 10 years developed and supported by IUCN Constituencies

SocioEconomics

Result Responsible management of the SocioEconomics Programme

Annual Result

- Intra-programme coordination and cooperation

South America

Result Global and integrated internal information and knowledge system that facilitates the development, implementation and evaluation of the IUCN program for South America

Annual Result

- Information & knowledge system in place

Result Policy for the eco-efficient use of resources in office processes

Annual Result

- Decrease of contamination caused by office processes

Result Support staff for overall management of the office

Annual Result

- Secretarial and support services

Result Sur has support the Commissions in the development and implementation of complementary work plans in association to at least 3 objectives of the Regional Program

Annual Result

- Web pages for Commissions regional activities
- Web page in Spanish for World Parks Congress
- A monitoring and evaluation system that allows to systematize the experiences learned

Result System of administrative policies and procedures, within the framework of global IUCN policies and procedures

Annual Result

- System of administrative policies and procedures in place

Result There are active and effective thematic networks on priority issues of the regional program

Annual Result

- Five thematic and six Commission networks established

Result There are planning, follow-up and evaluation mechanisms in place that facilitate the implementation of the regional program

Annual Result

- System for operational annual plan and monitoring and evaluation in place

Species

Result	At least one partner organisation involved in/contributing to every target of the plan
	Annual Result
	- SSC Participation in meetings/workplans of relevant organisations
Result	By 2001: Gaps in required expertise to implement SSC programme and measures to adapt the network identified
	Annual Result
	- Gap analysis completed
Result	By 2001: Inventory of SSC network expertise and capacity completed
	Annual Result
	- KN update for SSC for this quadrennium completed
Result	By 2002: Modular training and orientation package to strengthen the capacity of Specialist Groups and support staff completed
	Annual Result
	- at least 2 SIS training workshops
	- RL training workshops held in 5 countries
	- Regional/national RL training programme in use and SIS training package being developed
	- initial curricula available to SSC
Result	By 2003: Data flow to and from Specialist Groups established and on-going
	Annual Result
	- SIS phase 1 operational and being used by SGs
Result	By 2004: Number of Specialist Groups with annual work plans increased quadrupled
	Annual Result
	- Increased support to SGs
Result	By 2004: Ratio of support staff to network membership increased by 25%
	Annual Result
	- Improved capacity of existing SSC staff
	- increased staff support through secondments
	- Increased level of support by staff to network membership
Result	Starting in 2001: Annual workplans and budgets produced by October each year, designed to meet the SSC targets
	Annual Result
	- 2003 workplan/budget completed

Wescana

Result Operational support provided to country programmes, regional and thematic programmes, Commissions and partners in the WESCANA Region

Annual Result

- Technical assistance and capacity-building on thematic issues provided for programme and policy development in the WESCANA Region
- Effective links established between WESCANA Programme and the IUCN Global Programme

Result WESCANA as a region (activities and structure) managed and coordinated in an efficient and accountable manner

Annual Result

- 3 Regional Thematic Centres established in Jordan, Tunisia and Lebanon and made operational
- Fundraising strategies developed
- Strategic planning process reviewed and carried forward
- Effective monitoring and evaluation system in place
- Effective financial monitoring systems developed
- Efficient and accountable management systems, structure and processes completed

Wetlands and Water

Result IUCN's work on wetlands and water resources is better integrated with other programmes, in and outside the Union

Annual Result

- Contacts with partners in wetlands and water resources maintained and further strengthened.
- Wider programmatic issues are successfully addressed through secretariat wide support.
- Contacts with IUCN Commissions and programmes further strengthened.

Result The IUCN Wetlands and Water Resources Programme is effectively administrated and managed

Annual Result

- Establishment of an effective and efficient working environment.

Asia

Result Effective financial allocation, management and monitoring provide standards, risk management policies and useful, timely and accurate financial information to ARD

Annual Result

- Deficit spending reduced through budgetary control and the development and use of selected financial management tools including standards for contract risk management

Result Effective financial management tools and methods developed and used to review the financial sustainability of ARD

Annual Result

- Capacity of the finance staff enhanced through training, hands on support, exchange visits and short term attachments
- Improved financial management and ARO based internal audit system introduced

Result Financial and programme planning systems are harmonised at all levels, and coordinated by ARO

Annual Result

- Programme and financial management effectively integrated during planning and implementation

Central Africa

Result En collaboration avec la division des finance, le système financier existant est évalué voire révisé.

Annual Result

- Les lacunes de travail des comptables régionaux et nationaux sont identifiées;
- Une formation complémentaire est garantie aux comptables des projets.
- Les lacunes de travail des comptables régionaux et nationaux sont identifiées;
- Une formation complémentaire est garantie aux comptables des projets.
- Des audits internes sont organisés;
-

Eastern Africa

Result Effective, efficient and accountable financial systems are in place to ensure that the IUCN Programme is operational

Annual Result

- Effective, efficient and accountable financial systems are in place to ensure that the IUCN Programme is operational

Europe

Result Financial and programme planning procedures and systems are harmonised at all levels, and coordinated by ERO

Annual Result

- Systems are harmonised

Forests

Result Fundraising systems developed and providing sufficient funds to implement work plans.

Annual Result

- Programme funding strategy completed, documented, and implemented. Portfolio and publicity material regularly updated. Funding obtained for priority projects.

MesoAmerica

Result El sistema de administración financiera satisface las necesidades de información para la toma de decisiones.

Annual Result

- El sistema de administración financiera de ORMA satisface las necesidades de información para la toma de decisiones por parte de coordinadores(as) y dirección regional. (DR) (ETR) (Cont.)

Russia

Result A Finance System capable of providing standards, risk management policies and useful, timely and accurate financial information to managers and decision-makers in a decentralized Union

Annual Result

- Finance system in the office is strengthened through training and capacity building

South America

Result A monitoring and evaluation system has been implemented for budget follow up of IUCN-SUR program.

Annual Result

- A monitoring and evaluation system has been implemented for budget follow up of IUCN-SUR program.

Result Optimum accounting, budget and financial system that provides immediate information to users

Annual Result

- Optimum accounting, budget and financial system that provides immediate information to users

Result Planned long term projects have been obtained with budgets that include SUR Staff Time and Overhead

Annual Result

- Two planned long term projects have been obtained with budgets that include SUR Staff Time and Overhead

Central Africa

Result Les projets financés par les activités de l'IUCN en Afrique ont été obtenus avec des budgets qui incluent le personnel et les dépenses.

Annual Result

- Les projets financés par les activités de l'IUCN en Afrique ont été obtenus avec des budgets qui incluent le personnel et les dépenses.

Southern Africa

Result Improved availability of financial management information to support strategic decisions and monitoring

Annual Result

- Internal communication systems improved
- Effective human resources relations improved and IUCN-ROSA working culture developed
- Employee performance assessment and reward systems developed and implemented
- Improved decision making on project implementation and timely completion of projects
- Effective IUCN-ROSA innovation strategy developed and implementation initiated
- Effective human-resources development plan produced and implemented. Effective staffing policies and procedures adapted and implemented.
- Project and financial management skills among staff members enhanced
- Functional IUCN-ROSA organisational model developed and implemented

Result Improved recovery of overheads to ensure that the IUCN ROSA remains viable

Annual Result

- IUCN-ROSA Fundraising strategy developed and implemented.
- IUCN-ROSA marketing strategy implemented.

Eastern Africa

Result Effective, efficient and sustainable financial systems are in place to ensure that the IUCN Programme is operational

Annual Result

- Effective, efficient and sustainable financial systems are in place to ensure that the IUCN Programme is operational

Europe

Result Financial and programme planning, procedures and systems are harmonised at all levels and operational by 2003

Annual Result

- Systems are harmonised

Asia

Result Increased level and flexibility of funds leveraged through a strategy that builds regional framework agreements, increases the level of resourcing from the private sector/non-conventional sources and establishes an endowment fund

Annual Result

- Increased level and flexibility of funds secured through strategic alliances, partnerships, funding agreements and project funding

Canada

Result At least three CIDA contribution agreements signed to fund IUCN RCO/GTP projects

Annual Result

- At least one CIDA contribution agreement signed to fund RCO/GTP projects

Result Financial or in-kind contributions to IUCN secured from other Canadian-based sources.

Annual Result

- Additional Canadian sources of IUCN funding identified and catalogued

Result Framework Agreement with CIDA providing unrestricted and general programme funds negotiated, signed and managed.

Annual Result

- CEC supported and engaged in the implementation of CIDA framework agreement knowledge sharing and communications
- Project developed and funders identified for biodiversity film series to facilitate knowledge sharing and re-brand IUCN
- Systems and staff established in the Canada Office, as needed, to implement, monitor and report on CIDA framework agreement
- Knowledge effectively and efficiently shared between IUCN, CIDA and CC-IUCN
- CIDA Enviro-Net members made aware of IUCN programmes, policies, and lessons learned, and those of our members
- Relevant knowledge shared with CIDA by the IUCN network on four specific issues
- Communications strategy designed and implemented
- Opportunities identified to better link IUCN, CIDA and Canada members' knowledge networks
- CIDA framework agreement signed

Central Africa

Result Les rapports pertinents sur les activités de l'IUCN en Afrique centrale sont fournis aux donateurs et partenaires.

Annual Result

- Le portefeuille des projets de l'IUCN en Afrique centrale est actualisé.

Marine

Result Fundraising supported

Annual Result

- Funding strategy and Business Plan developed

MesoAmerica

Result Información sobre posibles fuentes de financiamiento para la Unión en Mesoamérica están disponibles a Miembros y Comisiones.

Annual Result

- Información sobre donantes actuales y potenciales se mantiene actualizada en el sitio web de UICN-Mesoamérica (UE)
- Material sobre recaudación de fondos está disponible para la Membresía (UE)

Result Se mantienen y amplían las relaciones de cooperación con donantes.

Annual Result

- Aprobación por parte de los donantes de tres propuestas elaboradas por el ATS. (ATS) (DR)
- Los sistemas de recaudación de fondos de ORMA han sido mejorados (DR) (ETR)

Protected Areas

Result Portfolio of new project proposals developed and promoted for fundraising giving priority to joint projects with: a) IUCN Forest Programme, b) ORMA, c) IUCN Asia Programme, d) EARO

Annual Result

- Advice and support provided; Regional Protected Area proposals developed and funded for: Asia; Africa; and Central America.

Russia

Result Funding sources are expanded and diversified

Annual Result

- Fundraising Strategy of the Office in line with IUCN standards is developed and implemented

South America

Result IUCN-Sur staff has increased and developed negotiation and fund-raising capabilities

Annual Result

- SUR staff has been trained in negotiation and fund raising skills

Result Sur has prepared an effective strategy to approach donors and strategic partners.

Annual Result

- SUR has initiated the implementation of the strategy to approach donors and strategic partners

Result There is a promotion strategy focused on donors and associated stakeholders

Annual Result

- There is a promotion strategy focused on donors and associated stakeholders

Southern Africa

Result A strategy put in place to ensure the funding of IUCN ROSA's programming

Annual Result

- ROSA programme strategically aligned
- The intercessional programme reviewed

Result New projects addressing KRAs and results developed and being implemented effectively funded

Annual Result

- New projects developed and funds raised

Result Understanding of donor priorities enhanced

Annual Result

- Priority funding areas identified

Species

Result By 2002: Enhanced revenue generating mechanism in place to support the implementation of the plan

Annual Result

- increased funds available for work

Asia

Result High quality and efficient Human Resource Management and Development (HRMD) policies, systems and practices in place to enable people to perform at their highest capability both individually and in teams

Annual Result

- HRD function strengthened across the region and systems and procedures refined with due regard to the local conditions and requirements
- Capacity and skills of staff enhanced through training, exchange visits and exposure to the latest technical and management related developments, approaches, tools and methods

Central Africa

Result Une formation est donnée aux membres du personnel pour améliorer leur compétence linguistique, informatique et de gestion.

Annual Result

- Les compétences linguistiques, informatiques et de gestion nécessaires à l'accomplissement des tâches du personnel sont améliorées.

MesoAmerica

Result Se ha diseñado e implementado un sistema de evaluación del personal, ligado a un sistema de incentivos basado en el desempeño.

Annual Result

- Sistema de Administración de Recursos Humanos funciona adecuadamente en ORMA

Russia

Result A Human Resources Management System that provides the optimal organizational policies and practices to enable people to perform at their highest capability

Annual Result

- Adoption of IUCN Staff Rules to local conditions

South America

Result Human resource planning system

Annual Result

- JPO's Interns and Volunteers Program
- Training in place

Result Job classification system

Annual Result

- Job classification system evaluated

Result Productivity and competence evaluation system

Annual Result

- Time management system in place

Result Salary management system

Annual Result

- Evaluation system in place

Result Time management system

Annual Result

- System running
- Training plan in place

Southern Africa

Result Effective human-resource development plan produced and implemented

Annual Result

- Capacity of the responsible staff improved

West Africa

Result Des échanges d'expérience sont menés entre les différentes composantes du secrétariat de l'UICN en Afrique de l'Ouest

Annual Result

- Le renforcement des connaissances et de la cohérence interne du programme de l'UICN en Afrique de l'Ouest est en cours de réalisation
- Des mesures d'appui aux membres de l'UICN pour l'élaboration et la mise en œuvre de projets sont entreprises

Asia

Result ARD's effectiveness as a learning organisation enhanced through effective feedback loops and information systems that link practice and policy

Annual Result

- Appropriate systems, procedures and mechanisms for innovation, experience sharing and learning & reflection developed for selected programmes and projects

Central Africa

Result Le système d'information et de documentation du BRAC est amélioré.

Annual Result

- La circulation de l'information entre le BRAC, le Siège, les Projets et les membres est renforcé.
- Le système d'information et de documentation du BRAC est renforcé;
- Le système d'information en ligne du BRAC est développé;
- Le système d'information et de documentation du BRAC est renforcé;
- Le système d'information en ligne du BRAC est développé;
- La circulation de l'information entre le BRAC, le Siège, les Projets et les membres est renforcé.

Education and Communication

Result IUCN staff are advised on the basis of managing knowledge in appropriate ways to meet the needs of learning in IUCN including the development of skills

Annual Result

- CEC know how on communication and education made available and promoted to IUCN members and Commissions

MesoAmerica

Result Se mantiene actualizada, a través de una base de datos electrónica, la información sobre los miembros de las Comisiones, grupos de trabajo y grupos de especialistas de las Comisiones en Mesoamérica.

Annual Result

- Lista CEL actualizada y revisada (VP CEL)

Russia

Result A Communications Support System capable of providing useful and timely service and support for IUCN's corporate and programmatic communication needs at global and regional level

Annual Result

- Communication and Public Relations Strategy is developed

South America

Result Facilities and tools for the presentation and exchange of information and knowledge among the constituents of the Union in South America have been developed, implemented and provided by information media (Web Site and Extranet)

Annual Result

- accomplished by result 1.2

Result IUCN Information and knowledge policy and program for South America

Annual Result

- Information system in place

West Africa

Result Le système de gestion de l'information, de la documentation et des archives au BRAO est amélioré

Annual Result

- Le système est mis en place et étendu aux Bureaux Nationaux

Asia

Result IUCN's corporate image and programme are communicated effectively through a communication strategy that incorporates organisational and programmatic perspectives

Annual Result

- Key stakeholders identified and materials prepared to introduce and improve IUCN Asia's corporate image

Central Africa

Result La stratégie régionale de communication relative à l'environnement est mise en oeuvre.

Annual Result

- Les ressources financières nécessaires à la mise en œuvre de la stratégie régionale de communication relative à l'environnement sont mobilisées.

Eastern Africa

Result The IUCN Programme in Eastern Africa is communicated effectively and efficiently to influence impact on biodiversity conservation and NRM in the region

Annual Result

- The IUCN Programme in Eastern Africa is communicated effectively and efficiently to influence impact on biodiversity conservation and NRM

Education and Communication

Result IUCN staff can effectively manage and integrate education and communication to influence perceptions, engage stakeholders, build skills, undertake marketing, manage networks and relations in their work;

Annual Result

- CEC know how on learning processes made available and IUCN staff informed of availability and access

Result The need to manage and integrate education and communication in programmes is recognised by IUCN staff

Annual Result

- CEC members facilitated to play a role in project development of other IUCN programmes

Europe

Result Communication strategy identified and implemented in ERO programme and activities

Annual Result

- Communication strategy under implementation

MesoAmerica

Result La estrategia de comunicación de ORMA logró responder a las necesidades de comunicación corporativa y programática.

Annual Result

- Estrategia de Comunicación de UICN-Mesoamérica ha sido depurada (DR) (ETR)
- Tres de Memorias Talleres sobre EIA elaboradas (EIA)
- Diagnóstico de las necesidades de información y comunicación sobre humedales y zonas costeras de los países de mesoamérica elaborado. (ATHZC)
- Dos revistas de EIA en Mesoamérica publicadas (EIA)
- Reestructuración de la base de datos del CEDOHUM, bajo normas bibliotecológicas ha sido completada (ATHZC)
- Profesional bibliotecólogo(a) contratado(a) para el manejo del Centro de Documentación de Humedales y Zonas Costeras (CEDOHUM) (ATHZC)
- Un incremento en el número de "hits" en el sitio web de UICN-Mesoamérica en relación al año 2001. (DR) (ETR) (WM)
- Información sobre el CEDOHUM se mantiene actualizada en el sitio Web (ATHZC)
- Distribución de la información de CEDOHUM realizada (ATHZC)
- Solicitudes de información del CEDOHUM son atendidas oportunamente (ATHZC)

South America

Result IUCN-SUR has an adequate structure and capable staff to provide advice and work in promotion and dissemination

Annual Result

- Sur staff attends the external requirements efficiently and effectively

Result IUCN-SUR has facilitated the empowerment of its staff, commissions and members

Annual Result

- Sur staff, members and commissions participate actively in the promotion of activities

Result IUCN-SUR has prepared an effective strategy for corporate communications

Annual Result

- Contribute to the Communication's Strategy with the products and developed services
- The Communications strategy is being implemented in the region
- Establish strategic alliances to contribute to the Corporate Communication's activities
- Effective media regarding quantity and quality works closely with IUCN

Southern Africa

Result Improved internal communications system functioning

Annual Result

- Work of commissions, members and secretariat effectively integrated

Species

- Result** By 2001: Weekly email service to SSC network (SGs) in place
- Annual Result**
- regular communication among SSC members
- Result** By 2002: More enhanced and informative SSC website in place where internal and external users can get the information they need
- Annual Result**
- website re-design completed
- Result** Starting in 2001: At least 5% annual increase investment in internal and external communications
- Annual Result**
- increased visibility for SSC
- Result** Starting in 2002: Annual meetings of all SG Chairs and other leaders of the Commission in place
- Annual Result**
- meeting held

West Africa

- Result** Les capacités des bureaux en éducation et communication environnementale sont renforcées.
- Annual Result**
- L'harmonisation du programme Education environnementale et les initiatives locales dans les aires protégées sont consolidées. La nouvelle structure du programme est fonctionnelle

Europe

Central Africa

Result Un appui technique est donné aux membres notamment dans la formulation des programmes de conservation.

Annual Result

- Les capacités des membres de l'UICN dans la formulation des programmes et projets de conservation sont améliorées.

Europe

Result An effective Governance structure is established for IUCN in Europe

Annual Result

- Governance structure keeps on working and problems are solved including relations with the Malaga office

MesoAmerica

Result El hermanamiento de los Comités Nacionales de Mesoamérica con otros Comités Nacionales de UICN ha sido promovido.

Annual Result

- El establecimiento de convenios de cooperación con CNs extraregionales se ha logrado (UE) (CM) (CN)

Russia

Result Timely, accurate and useful support to the Governance body (and subsidiary bodies) of the Union

Annual Result

- Timely, accurate and useful support to the Governance body (and subsidiary bodies) of the Union

South America

Result Facilities have been provided to the Regional Councilors to keep a strong relationship with regional constituencies

Annual Result

- Facilities have been provided to the Regional Councilors to keep a strong relationship with regional constituencies

Result The IUCN is adequately represented in the region

Annual Result

- Increased contact with members and key regional institutions

West Africa

Result Une procédure d'échange d'information est régulièrement assurée avec les membres, par le biais du comité régional ou des réunions régionales des membres

Annual Result

- Une réunion régionale est organisée et une procédure d'échange est élaborée

Result Une vision sur l'adhésion et la contribution des membres est développée en relation avec le comité régional des membres de l'Afrique de l'Ouest

Annual Result

- La vision sur l'adhésion est définie avec les membres.

Asia

Result A targeted expansion of IUCN membership in the region pursued

Annual Result

- New membership explored with potential organisations and institutions and 10 new members inducted
- Membership units established/strengthened in the country offices and their activities coordinated

Result Conservation constituency strengthened through information dissemination, coordination, networking, strategic alliances and capacity building

Annual Result

- Increased interactions and communication with members (MOUs signed with 2 key institutions) through increased support to formation/strengthening of National Committees
- Increased interactions, support and assistance to the Commissions, Regional Chairs of Commissions & Councillors
- Support provided and capacity enhanced of selected members (especially in proposal development and M&E) to infuse environmental concerns into their work
- IUCN Asia represented at selected national, regional and international forums and interactions with Commissions and key regional forums increased

Canada

Result At least three Canadian members directly engaged, programmatically or technically, with IUCN Programme activities outside of Canada and/or those of IUCN members outside of Canada, as a result of Canada Office facilitation

Annual Result

- At least one Canadian member directly engaged, programmatically or technically, with IUCN Programme activities outside of Canada and/or those of IUCN members outside of Canada, as a result of Canada Office facilitation

Result Existing IUCN members in Canada retained and satisfied with IUCN membership

Annual Result

- Existing IUCN members in Canada retained and satisfied with IUCN membership

Result IUCN membership in Canada increased to 35 by 2004

Annual Result

- Membership inquiries responded to.

Central Africa

Result Des informations sur les avantages d'adhérer à l'IUCN sont donnés aux membres.

Annual Result

- Les comités nationaux et régionaux des membres de l'IUCN sont constitués.

Eastern Africa

Result A Regional Advisory Council of members and partners is enabled to meet to discuss IUCN business and a Regional Members Meeting is convened at least once every two years

Annual Result

- A Regional Advisory Council of members and partners is enabled to discuss IUCN business during 2002

Result A strategy to expand the IUCN membership in the region is developed and implemented

Annual Result

- A strategy to expand the IUCN membership in the region is developed

Result IUCN's members, partners and Commissions are involved in the planning and implementation of the IUCN programme

Annual Result

- IUCN's members, partners are involved in the assessment of the IUCN programme through the RAC and involved in programme activities where possible

Result Strategic alliances with partners in conservation are established and maintained for the benefit of biodiversity

Annual Result

- New partnerships are established for the benefit of the programme

Result Support and representation provided to the membership and partnerships of IUCN to enhance conservation of biodiversity and NRM

Annual Result

- Support and representation provided to the membership and partnership of IUCN to enhance conservation of biodiversity and NRM and to facilitate the EA Regional Programme

Result The "Conservation Coalition" in Eastern Africa* nurtured and supported

Annual Result

- The "Conservation Coalition" in Eastern Africa* nurtured and supported

MesoAmerica

Result La formulación de posturas o desarrollo de posiciones por parte de los miembros en relación a políticas nacionales, regionales y globales ha sido facilitada.

Annual Result

- La participación de los CNs y CM en distintos foros y espacios nacionales y regionales es promovida (UE) (CM) (CN)
- Información sobre los principales eventos sobre conservación en Mesoamérica es dada a conocer a los CNs (UE)
- Miembros de la UICN fortalecidos sus destrezas para incidir en las políticas ambientales de la región (ATS)

Result Se han establecido mecanismos de trabajo entre ORMA y las Comisiones, que permitirán brindar apoyo técnico a los miembros en Mesoamérica

Annual Result

- Propuesta de derecho ambiental en Mesoamerica elaborada. (VP CEL) (DR)
- Red de EIA en funcionamiento con participación de miembros de la UICN, especialistas en EIA. (EIA)
- Propuesta sobre derecho ambiental en America Latina elaborada. (VP CEL) (DR)
- Propuesta sobre el Programa Mesoamericano de Areas Protegidas de UICN negociada en conjunto con el CMAP. (ATBAP)

Result Diagnóstico institucional de la membresía de la UICN en Mesoamérica ha sido completado

Annual Result

- Diagnósticos institucionales de dos Comités Nacionales han sido efectuados (UE)

Result El número de organizaciones miembro de la UICN se ha incrementado en Mesoamérica.

Annual Result

- Información sobre miembros extra-regionales de UICN está disponible en el sitio web de UICN-Mesoamérica (UE)
- Reclutamiento de nuevos Miembros, es efectuado de manera conjunta entre ORMA y los CNs (UE)

Result La Asistencia Técnica a los miembros de UICN, en distintas materias, como vía para el fortalecimiento de la membresía en Mesoamerica sucede de forma regular y planificada.

Annual Result

- Los miembros de la UICN tienen la oportunidad de capacitarse para que puedan incidir en políticas que afectan el medio ambiente (ATS)
- Miembros fortalecidos sobre conocimientos de EIA. (EIA)
- Capacitar al menos dos CN en la utilización de los 9 módulos de la serie "Hacia la Equidad (ATS, UE).
- Miembros capacitados en torno a la vinculación del tema de género y desarrollo sostenible (ATS)
- Las personas usuarias del sitio POAM cuentan con información actual sobre la temática de población y ambiente de la región (ATS)
- Plan de trabajo 2002 conjunto entre ATHZC y los miembros ejecutado (ATHZC)

Result La interacción entre Miembros, Comisiones y Secretariado y los flujos de información entre ellos ha sido fortalecida.

Annual Result

- La base de datos de los Miembros mesoamericanos de las Comisiones se mantiene actualizada (UE) (VP) (CN)
- La incorporación de miembros de las Comisiones en los CNs es promovida (UE) (CN)

Result Se mantiene y amplía un sistema de apoyo a la membresía mesoamericana, en concordancia con los Estatutos y Políticas de Membresía de UICN.

Annual Result

- Se ha promovido el cumplimiento de las resoluciones de Mesoamérica aprobadas por el Congreso Mundial de la Conservación (UE) (DR) (CM)
- La atención y animación de las estructuras intermedias de membresía de la región se ha fortalecido (UE)
- La incorporación de organizaciones relevantes a la UICN es promovida (UE) (DR)
- Los Lineamientos de Políticas de la Membresía de UICN son difundidos en la región. (UE)
- Una política de seguimiento al pago de cuotas de la Membresía mesoamericana se ha consolidado (UE)
- La lista actualizada de organizaciones Miembro, miembros de Comisiones y Grupos de Trabajo de Mesoamérica es difundida periódicamente (UE)
- El proceso de admisión a la UICN es ampliamente divulgado (UE)

Russia

Result A Membership Support System that provides timely, useful and accurate support to IUCN members to enable members to play a vital role in achieving the Mission of IUCN

Annual Result

- Support to the members activities in the region

South America

Result Facilities for membership participation on Regional Membership Meetings and World Conservation Congress have been provided by SUR

Annual Result

- South American Regional Committee Meeting

Result Facilities for the promotion of National Committees have been provided by SUR

Annual Result

- Web pages and promotional material for the National Committees work

Result Facilities have been provided to the Regional Committee for its operation

Annual Result

- Facilities have been provided to the Regional Committee for its operation

Result Facilities to the National Committees in their planning processes and their implementation, in association with the IUCN Regional Program have been provided by SUR

Annual Result

- Facilities to the National Committees in their planning processes and their implementation, in association with the IUCN Regional Program in at least 3 countries have been provided by SUR

Result Implementation of plan for strategic recruitment of members agreed by IUCN constituents in the region

Annual Result

- Strategic plan being implemented

Result Knowledge base of IUCN members and Commissions in the region

Annual Result

- Knowledge Base maintenance and evaluation

Result Lessons and learnings from the joined work with the members

Annual Result

- A monitoring and evaluation system that allows to systematize the experiences learned

Result SUR provides products and services to the members according to their needs

Annual Result

- Publication membership database

Wescana

Result IUCN membership strengthened and actively involved in the WESCANA programme

Annual Result

- Members actively involved in Programme planning, development and implementation, through MOUs and Regional Meetings
- On-going support provided to the Membership, including Regional and national Committees, and regional partnerships established
- Regional Membership increased and one or two new National Committees established

West Africa

Result Les capacités institutionnelles et organisationnelles des membres sont renforcés dans les domaines de la gestion financière et du suivi-évaluation.

Annual Result

- Le document de projet du renforcement des capacités institutionnelles et organisationnelles du Service des Parcs nationaux est élaboré.
- L'étude diagnostique et le rapport de la formation des membres sont disponibles
- Les capacités institutionnelles et organisationnelles des membres sont renforcées et un nouveau membre est accepté par le Conseil de l'Union.

Asia

Result A cyclical review and monitoring process of ARD and its component parts is in place which provides information and support to ARD and the Members on organisational and programmatic performance of IUCN in the region

Annual Result

- Current Programme and Organisational Review methodology reviewed and two performance assessment modules for a regional thematic programme and for a country offices developed and operationalised

Central Africa

Result Une base de données pour le suivi et l'évaluation du programme est élaborée et régulièrement utilisée

Annual Result

- La mise à jour de la base des données est assurée.

Eastern Africa

Result Planning, monitoring and evaluation is an integral part of the operation of all aspects of the IUCN Programme

Annual Result

- Planning, monitoring and evaluation is an integral part of the operation of all aspects of the IUCN Programme

Result The impact of IUCN's Programme and its projects on the effectiveness of members and partners and on the environment in the region is assessed

Annual Result

- The impact of IUCN's Programme and its projects on the effectiveness of members and partners and on the environment in the region is assessed

Forests

Result Ongoing internal evaluations conducted and results used in management of programme

Annual Result

- Progress reports produced on time. Annual programme review conducted and documented. Synthesis of FCP evaluations completed.

MesoAmerica

Result Se desarrolla un sistema integrado de Monitoreo y Evaluación que contempla el cumplimiento del PMA, el desempeño de los diferentes pilares (Comisiones, Miembros y Secretariado) y el impacto de la UICN en la región.

Annual Result

- Los indicadores de desempeño para el Programa Mesoamericano han sido definidos. (M&E)
- Los indicadores de desempeño de al menos uno de los tres pilares de la Unión han sido establecidos

Programme & Policy Team

- Result** An Evaluation Policy and Standards adopted by Council and used by the IUCN Council, senior management and programme and project managers at global, regional, and project levels and in Commissions.
- Annual Result**
- An IUCN Evaluation Policy adopted by Council and used by Council, senior management, project & programme managers and Commissions at all levels.
- Result** A core set of methods and tools for PM&E developed and in practice at project and programme level. (Handbook for PM&E)
- Annual Result**
- Core training materials for PM&E completed, reviewed and included in the Programme Cycle Management Handbook.
- Result** A Library/Resource Centre of PM&E resource materials in use, including specific donor requirements for PM&E, best practice examples.
- Annual Result**
- A Library/Resource Centre of PM&E resource materials in use, including specific donor requirements for PM&E, best practice examples.
- Result** A regular system of evaluation reporting to Council, members, donors and other key constituents.
- Annual Result**
- A regular system of evaluation reporting to Council, members, donors and other key constituents established.
- Result** Evaluation support provided to the DG and Council.
- Annual Result**
- Evaluation support provided to Council in 2002.
 - Evaluation support provided to the DG's office.
- Result** IUCN M&E services marketed to members and partners and generating income for the M&E Unit.
- Annual Result**
- Continue to experiment with marketing selective M&E services to members and partners. 3 major training events targeted for 2002.
- Result** M&E support provided to global programmes and Commissions.
- Annual Result**
- Improved PM&E skills and capacities at global and regional level in planning, monitoring and evaluating projects and programmes.
- Result** Regional M&E staff in place and operating both regionally and as a global M&E team.
- Annual Result**
- Regional M&E staff in place and operating both regionally and as a global M&E team.

Result The profile and credibility of IUCN's Evaluation System established with donors' Evaluation Units and with professional Evaluation Associations.

Annual Result

- The profile and credibility of IUCN's Evaluation System established with donors' Evaluation Units and with professional Evaluation Associations.

Result The quality of evaluation reports improved.

Annual Result

- The quality of evaluation activities in 2001 improved (processes, reports, use of results).

Result The quality of monitoring reports improved.

Annual Result

- An approach to monitoring the Programme is developed and tested.

Russia

Result A comprehensive M&E system is developed and implemented

Annual Result

- Training of the staff in the preparation of a M&E plan

Result A Monitoring and Evaluation and Quality Assurance System at regional and global levels capable of providing support to programme managers, the Director General and Council on the organizational and programmatic performance of IUCN

Annual Result

- M&E system is in place and M&E Plan developed

Southern Africa

Result Administration of IUCN-ROSA equipments and transport systems improved with respect to acquisition, use and maintenance

Annual Result

- Situational analysis implemented as a supporting tool for IUCN-ROSA programme design and implementation

Species

Result Starting in 2002: Brief internal annual performance review completed

Annual Result

- Internal review by SSC EXCO

West Africa

Result Un système de suivi et d'évaluation est développé pour le programme de l'IUCN en Afrique de l'Ouest.

Annual Result

- Des formations sur les outils et méthodes de suivi / évaluation sont réalisées dans le cadre de la mise en place d'un système de suivi évaluation ; une stratégie de Suivi / évaluation est développée.

Result Une auto-évaluation de la performance organisationnelle d'au moins deux bureaux de l'UICN est effectuée.

Annual Result

- Le bureau régional et le bureau du Sénégal ont subi le processus d'auto évaluation
- Le processus de relance et de redynamisation du bureau national du Niger se poursuit

Wetlands and Water

Result Programme and project evaluations and reviews are completed

Annual Result

- 1: Evaluation report on 2001, 2: A workplan for 2002, 3: Carry out 1-3 internal and external reviews.
- Internal evaluation of Wetlands and Water Resources Programme.

Central Africa

Result Les comptes du BRAC sont régulièrement vérifiés à travers des audits internes et externes.

Annual Result

- Les fonds du BRAC sont bien gérés

Russia

Result A comprehensive M&A system is developed and implemented.

Annual Result

- Testing of the system is the preparation of a M&A plan.

Result A Ministry of Agriculture and Rural Affairs is used as regional and global levels capable of providing support to sustainable measures. The Director General and Council on the organizational and policy aspects of implementation of M&A.

Annual Result

- M&A system is in place and M&A Plan completed.

Southern Africa

Result Implementation of ROSA-ROSA equipment and transport systems improved with respect to acquisition, use and maintenance.

Annual Result

- Equipment analysis implemented as a requirement for ROSA-ROSA programme design and implementation.

Specifics

Result Starting in 2002, initial results showed performance levels improved.

Annual Result

- Initial review by ROSA-ROSA.

West Africa

Result Un système de suivi et d'évaluation est développé pour la progression de l'UNION en Afrique de l'Ouest.

Annual Result

- Des documents sur les outils et méthodes de suivi / évaluation sont réalisés pour le cadre de la mise en place d'un système de suivi / évaluation : une stratégie de suivi / évaluation est développée.



