

**WCC-2020-Dec-147-EN**

**Development of a new 20-year Strategic Vision, inclusive of a Financial Strategy, and Strategic Plan for the Union**

**The IUCN World Conservation Congress 2020, at its session in Marseille, France:**

REQUESTS the IUCN Council, as a matter of priority, to establish an intersessional Council working group including IUCN Members to lead and work with the Director General:

- a. to define a consultative process to undertake the following:
  - i. undertake a global situational analysis of IUCN that takes into account all points raised in the external review;
  - ii. develop options to address the points raised in the *External Review of Aspects of IUCN's Governance*, including strengthening Council's capacity to carry out its oversight and governance roles, and if needed, reviewing its membership models and any other needed organisational change;
  - iii. develop a long-term (20 years) integrated Strategic Vision that includes a Financial Strategy, and Strategic Plan and other implementation plans, as needed, that follow the four-year planning process of the Union; and
  - iv. establish a clear roadmap to ensure that the Union effectively and efficiently fulfils its mandated objectives, including by actively engaging its membership, while ensuring financial sustainability;
- b. to consult with the IUCN membership during the process, including sharing the proposed process, the composition of the working group, and the situational analysis and the outcomes of that strategic planning process and options developed in a.ii; and
- c. to submit the Strategic Vision, Financial Strategy and Strategic Plan and options developed in a.ii. to a vote by the Members before the end of the next World Conservation Congress.

More details including the draft Terms of Reference proposed by the IUCN Council can be found **here** ([https://iucn.s3.eu-west-3.amazonaws.com/en/CGR-2021-8.1-1\\_10\\_Development\\_of\\_Vision\\_with\\_Financial\\_Strategy\\_and\\_Strategic\\_Plan.pdf](https://iucn.s3.eu-west-3.amazonaws.com/en/CGR-2021-8.1-1_10_Development_of_Vision_with_Financial_Strategy_and_Strategic_Plan.pdf)).