

**JOINT WORK PROGRAMME**

**FOR THE IUCN PROGRAMME PERIOD 2017-2020**

**FOR IUCN PROGRAMMES ON PROTECTED AND CONSERVED AREAS**

**INVOLVING SECRETARIAT (led by GPAP/WHP)**

 **COMMISSIONS (led by WCPA)**

**MEMBERS AND PARTNERS**

| **RESULT AREA 1** | **Activity indicators** | **GPAP /WHP/IUCN programme/ partner/resource** | **WCPA thematic or regional resource** | **IUCN Region /Member resource/responsibility** |
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| **Global Result 1: The risk facing species and ecosystems is reduced** |
| **Sub-Result 1.1: Credible and trusted knowledge for valuing and conserving biodiversity is available, utilized and effectively communicated****Sub-Result 1.2: Effective implementation and enforcement of laws and policies for valuing and conserving biodiversity and nature****Sub-Result 1.3: Key drivers of biodiversity loss are addressed through application of conservation measures** |
|  | **Global** | **DRAFT GPAP/WCPA Indicators for 2017-2020** |
| **2020 Targets** | 1. *The IUCN Red List of Threatened Species*™: global assessments of 160,000 species completed including reassessments to generate indicators and at least 75 % of countries with national and regional Red Lists use the IUCN Red List Categories and Criteria.
2. *The IUCN Red List of Ecosystems*: ensure global assessment of risk of collapse of 25% of the world’s ecosystems according to an agreed global ecosystem classification.
3. ***Protected Planet* documents accurate and up-to-date information on protected areas under Aichi Target 11, including coverage, management effectiveness, governance, ecological representativeness, connectivity, other effective area-based conservation measures, as well as outcomes and other metrics for Green Listing.**
4. 2,500 Key Biodiversity Areas (KBAs) are identified and the current datasets are updated against the new KBA standard to document all sites contributing significantly to the global persistence of biodiversity.
5. **IUCN knowledge, including gender-specific knowledge as appropriate, on the value and conservation of nature is generated and communicated to influence key global, regional and local decisions and actions.**
6. **The implementation of commitments under biodiversity-related conventions and international agreements is accelerated.**
7. New legislation and policies are developed (and implemented), and existing laws and policies are enforced, to address illegal wildlife trafficking.
8. The development and implementation of standards, safeguards, natural capital metrics, incentives and the development of relevant regulatory frameworks (in the public, private and financial sectors) are recognised and put into practice.
9. Targeted conservation actions lead to the recovery of species and ecosystems.
10. **Protected area networks are expanded to conserve areas of particular importance for biodiversity through effectively and equitably managed, ecologically representative and well-connected systems of protected areas and other effective area-based conservation measures.**
11. Invasive alien species and pathways are identified and prioritised, priority species are controlled or eradicated, and measures are in place to manage pathways to prevent their introduction and establishment.
12. **#NatureForAll raises the awareness of nature and its values and enables more people to experience, connect with, and take action to conserve nature.**
 | PP reports produced in 2018 and 2020 track progress on Target 11, incorporating enhanced information on quality elements of Target 11 PP informs the development of a Post- 2020 Ambition for protected and conserved areas in terrestrial, freshwater and marine realms(Rec. 033, Hawai’i)Four New Best Practice Guidelines (BPGs) and/or Technical Guides produced on key PAs issues (Res. 096, Res. 065, Rec.032,Hawai’i)Key findings from Protected Planet Reports used to inform technical and policy recommendations to CBD, UNESCO-WHC, and Ramsar.(Res. 038, Hawai’i)Green List Standard, Governance and Assurance procedures fully operational.National Systems of Protected Areas are enhanced through IUCN guidance in at least 10 countries.OECM guidance considered by CBD, and tested in at least six countries by 2020.Guidance for the integration of protected areas and biodiversity in integrated land-use planning is developed.(Rec. 067, Hawai’i)At least 10 new organizations and 20 IUCN members commit to implementing programs under the #NatureForAll initiative.(Res. 093, Hawai’i)(SDG-3 and 11) |
| **2017 Targets** |  | **Indicators for 2017**WCPA Themes/Specialist groups and at least 30 National Focal Points contribute to WDPA/PP.Achieved full alignment of WDPA/PP, DOPA and the RRIS supported by BIOPAMA.Preparation of the Protected Planet Report 2018 initiated.Task Force on Post-2020 Ambition established and work programme prepared.Production and distribution of one new Best Practice Guidelines.Initiate planning and preparation of three new Best Practice Guidelines.Technical and policy guidance for accelerating implementation of PA-related components of CBD programmes is prepared.Green List Standard and Governance procedures approved by IUCN Council.Green List Assessments being conducted in 10 jurisdictions.National activities to expand national systems of PAs initiated in at least 10 countries.Final guidance on Other Effective Area-Based Conservation Measures (OECM) submitted to CBD Parties for application by CBD COP14.Guidance for the integration of protected areas and biodiversity in integrated land-use planning is tested in at least 4 countries.Annual work plan developed and implemented to enhance the work of IUCN WCPA / CEC Joint Task Force on #NatureForAll |

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| **Programme Area 1. GPAP Results and Delivery mechanisms:** |
| **WCPA/GPAP/WH Result 1.1:** **(i) Protected Planet includes all relevant information to monitor and report on implementation of Aichi Target 11****RELEVANT IUCN RESOLUTIONS:** | Indicators:* Protected Planet Reports published in 2018 and 2020 demonstrate Target 11 achievement/gaps
* All existing PAs/MPAs represented by polygons and mapped.
* Category assignment enhanced
* Governance type assigned
* Management effectiveness assessment of PAs in terrestrial, freshwater and marine ecosystems
* Effectiveness of FW protected areas
* Annual update of new WH sites produced and linked to World Heritage Outlook
* Ramsar Site, Biosphere Reserves and Global Geoparks data updated annually.
* Post-2020strategic ambition included in policy positions by 2018
 | MoU with UNEP-WCMC for management of Protected PlanetGovernance assessment using **ICCA Global Support Initiative** in Asia (Philippines, Indonesia), in Africa (Tanzania), in South America (Ecuador), in Central America (Mexico), in West Asia (Iran) and in Eastern Europe (Georgia) Governance assessment using BMUB supported **PA Solutions** project in Vietnam, Colombia, Kenya and Peru**GPAP Communications Programme** promoting PP report through media, maintaining links on GPAP website pages, newsletter articles**Other IUCN Programmes*** IUCN Global Marine and Polar Programme
 | **WCPA PA Governance SG** (*Terence Hay-Edie and Carmen Miranda*) *on PA governance and equity***WCPA Natural Solutions** *(Nigel Dudley)**Contributes to Protected Planet Report 2018 relating to SDGs.***WCPA Management Effectiveness SG** *(vacant)***WCPA Marine** *(Dan Laffoley) ensuring MPA data and maps are accurate, and contributing to post-2020 ambition.***WCPA Freshwater SG***(Ian Harrison)**Identify under-represented systems and priorities, undertake ME Assessment***WCPA Grassland SG***(Kirk Olson and Bruce Downie) focus on inland waters***WCPA Connectivity (***Gary Tabor***)** *focus on connectivity indices***WCPA Geoheritage SG** *(Kyung Sik) focus on geological diversity***WCPA Mountains SG** *(Peter Jacobs) focus on representation of KBAs***Priority for WCPA Regional Vice-Chairs:*** *All appoint PP focal points in each country*
* *SE Asia*
* *West and Central Africa*
* *Caribbean*
* *Europe with a focus on Natura 2000.*
 | **IUCN regional offices** :* All liaise with IUCN members in each country
* All IUCN regions review PP regional and/or country reports
* SUR, ORMACC, ARO, ECARO, ROWA, ESARO for Governance assessment

**IUCN Members:*** ZSL
* GIZ
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| **WCPA/GPAP/WH Result 1.1: (ii) Protected area quality enhanced through Green List of Protected Areas****RELEVANT IUCN RESOLUTIONS:** | Indicators:* Green List Standard approved by IUCN Council
* Green List Governance operational, including WH connections/safeguards
* Green List Assurance Procedures operational
* Green List Branding and Value Proposition in place
* Green List introduced in 50 countries/all WCPA regions including MPAs
* 100 sites per annum sites in process of ME assessment or Green Listing
 | IUCN GPAP Green List focal programme supported by BMUB supported **PA Solutions** project in Vietnam, Colombia, Kenya and Peru (and globally)Partnership with WWF International to roll out Green List**World Heritage Programme** supports Outlook**GPAP Communications** **Programme** (through all media) promotes Green List standards, sites, people, GL solutions. | **WCPA Green List**  *(Marc Hockings) coordinates input from WCPA group and regions***WCPA PA Governance SG** *advises on criteria and their application in sites.***WCPA TF on OECMs** *(Harry Jonas) advises on applicability to OECMs***WCPA Management Effectiveness SG** *(vacant)***WCPA Marine** *(Dan Laffoley) for GL application to MPAs***Priority for WCPA Regional Vice Chairs:*** *West Asia and North Africa (Imen Meliane)*
* *North America (Mike Wong)*
 | **IUCN Regional Offices** * All help coordinate national level Green List initiatives)

**IUCN Members:*** WWF International
* WWF in country offices
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| **WCPA/GPAP/WH Result 1.1:** **(iii) Marine protection towards achieving Aichi Target 11 accelerated****RELEVANT IUCN RESOLUTIONS:** | Indicators:* Expansion of MPA system promoted and guided
* Management effectiveness of MPAs enhanced
* Best Practices for monitoring illegal activities in marine environment developed
* Recognition of OECMs in marine systems enhances governance diversity
* IUCN and WCPA approaches and guidance for polar regions enhanced, including for use of WH Convention.
* Synergy with UNESCO World Heritage Marine Programme achieved, re use of WH to accelerate global MPA goals.
 | **Other IUCN Programmes:**IUCN Global Marine and Polar Programme**GPAP Communications Programme:** *communicates MPAs through all media focused on sites, people, solutions* | **WCPA Marine**  *(Dan Laffoley) leads WCPA activities and coordination with GMPP***WCPA Task Force on OECMs** *(Harry Jonas)***Priority for WCPA Regional Vice Chairs*** *Oceania (Penny Figgis) will examine marine representation and connectivity*
* *Caribbean (Lloyd Gardner) contributing regional perspective)*
* *South America (Claudio Maretti)*
 | **IUCN Regional Offices**:* All coordinate national level MPA activities (tbd)

**IUCN Members:** |
| **WCPA/GPAP/WH Result 1.1:** **(iv) Effectiveness of World Heritage Convention and protection of listed sites is enhanced, leadership on performance demonstrated, and nature/culture integration advanced****RELEVANT IUCN RESOLUTIONS:** | Indicators:* IUCN World Heritage Outlook 2 completed and follow-up planned.
* WHS assessed on GL criteria, with sites with a good Outlook fast-tracked in the Green Listing process.
* A rights-based approach addressing cultural aspects of World Heritage is developed
* A process to achieve restoration of sites on World Heritage in Danger List is developed
* Priority gaps in World Heritage representation addressed
* Leadership on nature/culture integration developed in IUCN WH processes,
* World Heritage Communication gives focus to IUCN key messages on Protected Areas.
 | * **World Heritage Programme:**IUCN Advisory role to UNESCO World Heritage Committee effective.
* Brighter Outlook for World Heritage (MAVA Foundation) supports enhanced performance of sites.
* World Heritage Leadership (in partnership with ICCROM, Norway etc), focused on setting new standards for nature/culture management, delivery of sustainable development and rights, and focus on disaster risk reduction, climate change, and effective impact assessment to protect from threatening developments.
* Connecting Practice (Christensen Fund, with ICOMOS) focused on linking nature and culture in the implementation of the WHC.
* Capacity and policy development programme with BfN focused on Benefits, and sustainable development approaches.
* World Heritage Programme: upstream support to encourage World Heritage nominations in identified global diversity priority areas, through relationship with UNESCO, and Brighter Outlook project (MAVA).

**GPAP Communications Programme:**Coordinate with WH comms for newsletter and emblematic sites, people and solutions | **WCPA World Heritage SG***(Cyril Kormos contributes to IUCN World Heritage Panel and Advisory Body functions***WCPA Cultural and Spiritual Values SG** *(Bas Verschuuren and Edwin Bernbaum)***WCPA PA Governance SG** *(Terence Hay-Edie and Carmen Miranda)***WCPA Marine** *(Dan Laffoley)***Priority for WCPA Regional Vice Chairs:*** *Europe (Andrej Sovinc)*
 | **IUCN Regional Offices**:**IUCN Members:** |
| **WCPA/GPAP/WH Result 1.2:** **(i) Parties to the CBD are supported to implement the full scope of Target 11 of the Strategic Plan for Biodiversity****RELEVANT IUCN RESOLUTIONS:** | Indicators:* National dossiers reflect enhanced Target 11 achievement and identify priority actions
* KBAs at national level in xxx countries identified
* WCPA national focal points appointed and linked to CBD Target 11
* Management effectiveness assessment meets CBD goal of 60%
* WCPA rep on KBA Partnership Committee
* Initial criteria identified for areas of particular importance for ecosystem services
* A post-2020 options paper prepared for CBD by 2018
 | IUCN GPAP in liaison with CBD Secretariat**Other IUCN Programmes:*** IUCN Global Policy Unit
* IUCN KBA programme conducts national level KBA assessments (tbd)

**GPAP Communications Programme:** covering events related to CBD (side events, publications, press conferences, all media) | **WCPA/ Species Survival Commission Joint Task Force on Biodiversity and Protected Areas** *(Stephen Woodley)***WCPA Science** (*Stephen Woodley*)**WCPA Management Effectiveness SG** *(vacant)***WCPA PA Governance SG** *(Carmen Miranda and Terence Hay-Edie)***WCPA Connectivity Conservation SG** *(Gary Tabor)***WCPA Post 2020 Ambition Task Force** *(Harvey Locke)***Priority of WCPA Regional Vice Chairs:*** *Oceania (Penny Figgis) will focus on north Australia*
* *West Asia and North Africa (Imen Meliane) developing criteria for areas of particular importance for ecosystem services*
* *North America (Mike Wong)*
 | **IUCN Regional Offices**:* All liaise with National PoWPA Focal Points, National CBD Focal Points

**IUCN Members:** |
| **WCPA/GPAP/WH Result 1.2:** **(ii) Institutional and professional capacity to implement the full scope of Target 11 of the Strategic Plan for Biodiversity is developed****RELEVANT IUCN RESOLUTIONS:** | Indicators:* Professionalization of PAs approach and tools deployed in each region (competences, recognition of learning programmes, evaluation, training)
* Best Practice Guidance on key topics published and disseminated (tourism, cultural and spiritual values, connectivity)
* PARKS Journal published biannually
* Technical guidance on management of invasive alien species in PAs prepared.
* BPG and key publications translation into other languages achieved
* Threats to PA assessed and addressed, especially poaching
* Application of training for management effectiveness assessment
* Young Professionals integrated and mentored in WCPA Specialist Groups
* Regional learning networks for PAs/MPAs supported
 | IUCN GPAP Capacity Development focal areaSupported by EC-funded **BIOPAMA programme** in Africa, Caribbean and Pacific RegionsIUCN GPAP through BIOPAMA project global coordination and communicationsWorld Heritage Leadership Programme, supported by Norway and delivered in partnership with ICCROM, taking an integrated approach to natural and cultural heritage.**GPAP Communications Programme: communication products through all media (website** | **WCPA Capacity Development***(Mike Appleton)***WCPA Publications Committee and PARKS Editorial Board** *(Sue Stolton)***WCPA Natural Solutions** (*Nigel Dudley*) produces manuals for managing PAs for ecosystem services (water and drylands)**WCPA Wilderness SG** *(Vance Martin) translate BPG***WCPA World Heritage SG** *(Cyril Kormos) contributing to capacity development; developing thematic guidance document on Wilderness and Large Land and Seascape Approaches under the WHC.***WCPA SG on Invasive Alien Species** *(leader to be identified)***WCPA Freshwater SG***(Ian Harrison) – contribute to BPG on Alien Invasive Species in FW PAs***WCPA Marine** *(Dan Laffoley) – contribute to regional learning networks***WCPA SG on Cultural and Spiritual Values** *(Bas Verschuuren and Edwin Bernbaum) BPG and training modules***WCPA Tourism and PAs Specialist Group***(Anna Spenceley)***WCPA Urban Conservation Strategies SG** *(Ted Trzyna)***WCPA Invasive Alien Species SG for BPG production*****PARKS Editorial team*** *(Sue Stolton and Marc Hockings)**Review management and editorial process***WCPA Freshwater SG***(Ian Harrison) – adapting training for freshwater systems***Priority of WCPA Regional Vice Chairs:*** *SE Asia on capacity development for ASEAN and World Heritage, UNITA, ACB*
* *Oceania (Penny Figgis) will develop a regional network for capacity development, including on governance*
* *West and Central Africa piloting threat assessment and addressing poaching*
* *Europe (Andrej Sovinc) on promoting categories and standards*
 | IUCN Regional Programmes conducting BIOPAMA activities (ESARO, PACO, ORMACC and ORO)All IUCN Regional Programmes (tbd)**IUCN Members:*** American Museum of Natural History
* The Nature Conservancy
* Spanish Ministry of the Environment
* Bahamas National Trust
* Wildlife Conservation Society
* WWF in West and Central Africa

**SPREP** |
| **WCPA/GPAP/WH Result 1.2:** **(iii) Financial capacity to implement the full scope of Target 11 of the Strategic Plan for Biodiversity is enhanced****RELEVANT IUCN RESOLUTIONS:** | Indicators:* The appropriate use of grant funding mechanisms for protected areas is developed and applied.
* Innovative investment mechanisms for enhancing PA performance are piloted
* New TF on a post-2020 Ambition established and draft recommendations for CBD prepared.
 | IUCN GPAP supports liaison with CFAIUCN GPAP supports investigation of how GL can leverage financial investment against performance**Other IUCN Programmes:*** IUCN Business and Biodiversity Programme supports PA financing liaison with financial institutions

**GPAP Communications Programme:** | **WCPA PA Financing SG (provided by the Conservation Finance Alliance)** *(tbd)***WCPA Post-2020 Ambition Task Force** *(Harvey Locke)***WCPA TAPAS SG** *(Anna Spenceley) contributes perspectives on tourism revenues.***WCPA Regional Vice Chairs*** *West and Central Africa to address options for sustainable financing including climate funds.*
* *West Asia and North Africa (Imen Meliane)*
 | IUCN Regional Programmes (tbd)**IUCN Members:** |
| **WCPA/GPAP/WH Result 1.2** **(iv) The value of protected areas is communicated to key constituencies including urban dwellers and young people****RELEVANT IUCN RESOLUTIONS:** | Indicators:* Promise of Sydney key events delivered.
* Organizations commit to implementing programs in the #NatureForAll initiative
* IUCN Members offer programmes as part of the #NatureForAll initiative
* Increased visits to protected areas, museums, zoos, aquaria, and other institutions where #NatureForAll activities are implemented
* World Heritage Cities demonstrate effective integration of nature into cultural heritage management
* WILD 11 will be convened in China in 2018
* Sydney +5 will be convened in 2019 (Australia)
* Parks for the Planet Forum convened with Salzburg Global Seminar annually
* IMPAC 4 organized and supported.
* Asia Parks Congress (2018)
 | IUCN GPAP Communications Officer supports through newsletter (and strategy?)IUCN Europe Regional Programme (Urban conservation) *Chantal van Ham***IUCN World Heritage Programme** – World Heritage Leadership, and Connecting Practice are expected to lever partnership with UNESCO, ICOMOS and ICCROM on urban heritage.**Other IUCN Programmes:*** IUCN Global Marine and Polar Programme

Asia Protected Area Partnership**GPAP Communications Programme:** | **IUCN WCPA / Commission on Education and Communication** **Joint Task Force on #NatureForAll** *(Karen Keenleyside)***WCPA Marine** *(Dan Laffoley)***WCPA Natural Solutions** *(Nigel Dudley)***WCPA Urban Conservation Strategies SG** *(Ted Trzyna)* through Natural Neighbours Program and through 16 focal metropolitan areas**WCPA Young Professionals** (*Mariasole Bianco*)**WCPA Health and Wellbeing SG** *(to be established)***WCPA Wilderness SG** *(Vance Martin)*Salzburg Global Seminar**Priority of WCPA Regional Vice Chairs:*** *Oceania (Penny Figgis) will focus on young people, especially in the Pacific.*
* *West Asia and North Africa (Imen Meliane) a specific focus on communication PA values*
* *North America (Mike Wong)*
* *South America (Claudio Maretti)*
* *Europe (Andrej Sovinc) through social web)*
 | IUCN Regional Programmes**IUCN Europe Regional Programme (Urban conservation)** *Chantal van Ham***IUCN Members:*** WILD Foundation
* Parks Australia
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| **WCPA/GPAP/WH Result 1.3** **(i) The ecological and functional connectivity of terrestrial and marine ecosystems is enhanced****RELEVANT IUCN RESOLUTIONS:** | Indicators:* Guidance on application of Connectivity Conservation approaches, criteria and identification completed.
* Protected Planet includes identified ACCs.
* Regional support networks for enhanced transboundary conservation functional
* Connectivity is assessed in all nominations of natural World Heritage Sites.
 | IUCN GPAP supports through commentary and editorial of BPG, and communicationsIUCN GPAP promotes regional support networks for transboundary conservation**GPAP Communications Programme:** | **WCPA Connectivity Conservation SG***(Gary Tabor))**Develop the ACC standard***WCPA Transboundary Conservation SG** *(Maja*  *Vasilijević and Kevan Zunckel)***WCPA Freshwater SG***(Ian Harrison)***WCPA Marine** *(Dan Laffoley)***Priority of WCPA Regional Vice Chairs:*** *All support identification and promotion of connectivity conservation initiatives*
* *Oceania (Penny Figgis) will follow up on national conference.*
* *West and Central Africa focus on transboundary conservation.*
* *South America (Claudio Maretti)*
* *Europe (Andrej Sovinc)*
 | **IUCN Regional Programmes:**Support identification and promotion of connectivity conservation initiatives (tbd)**IUCN Members:** |
| **WCPA/GPAP/WH Result 1.3:** **(ii) Criteria for the identification of OECMs developed and applied****RELEVANT IUCN RESOLUTIONS:** | Indicators:* Criteria for identification of OECMs prepared
* Draft guidance submitted to CBD Parties by COP13
* Final guidance submitted to CBD Parties for application by COP 14 (2018)
* OECM identification piloted in six regions by 2020
 | IUCN GPAP supports technical development of guidance/ project management**GPAP Communications Programme:** | **WCPA Task Force on OECMs** Supported in 2017 by CPAWS, possible Swiss extension.**WCPA Freshwater SG***(Ian Harrison) – case studies***WCPA Marine** (*Dan Laffoley*) – contribute to criteria definition and case studies.**WCPA Privately Conserved Areas and Nature Stewardship SG**(*Brent Mitchell*)**Priority of WCPA Regional Vice Chairs:*** *All support national level assessment of OECMS and identify case studies*
* *West and Central Africa (Charlotte Karibuhoye) case studies*
* *Caribbean (Lloyd Gardner) commentary from region*
* *South America (Claudio Maretti)*
 | IUCN Regional Programmes support national assessments of OECMs and liaison with national CBD focal points**IUCN Members:*** BirdLife International
* CPAWS
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| **RESULT AREA 2** | **Activity indicators** | **GPAP /WHP/IUCN programme/ partner resource** | **WCPA thematic or regional resource/responsibility** | **IUCN Region /Member resource/responsibility** |
| **Global Result 2:** Natural resource governance at all levels enables effective conservation and equitable outcomes by integrating principles and rights-based approaches |
| **Sub-Result 2.1:** Credible and trusted knowledge for assessing and improving natural resource governance at all levels**Sub-Result 2.2:** Governance at national and sub-national levels related to nature and natural resources is strengthened through application of rights-based approach**Sub-Result 2.3:** Regional and global governance systems for conservation of nature are established, supported and strengthened |
|  | **Global** | **DRAFT GPAP/WCPA** |
| 1. **gets**
 | 1. IUCN tools, methodologies and approaches for assessing and improving natural resource governance are available and used.
2. Natural resource governance systems assessed (through testing of methodologies) under different management regimes, including protected areas, and corresponding improvement plans developed.
3. Community-led, cultural, grassroots or protected area governance systems that achieve the effective and equitable governance of natural resources are recognised (as best practices/pilot testing), supported and promoted, while respecting the rights of nature.
4. Intervention points in which rights regimes related to natural resources are clear, stable, implementable, enforceable and equitable have increased and are effectively integrated with other rights regimes – particularly for women, indigenous people, youth and the poor – have increased.
5. The capacity of institutions (including protected area and customary institutions) to undertake decision making in a participatory, inclusive, effective and equitable manner is enhanced, especially for facilitating the active participation of women, youth and indigenous peoples as key stakeholders.
6. Intervention points in which natural resource governance has the capacity to halt illegal natural resource use, through the promotion of rule of law and access to justice, have increased.
7. Legal and institutional frameworks for an increased number of transboundary areas, including protected areas, are established and deliver effective and well-implemented natural resource governance.
8. International governance mechanisms for marine areas beyond national jurisdiction, Antarctica and the Arctic are strengthened including the establishment of marine protected areas.
9. The accountability of governments in relation to their commitments under environmental agreements and related policy frameworks is enhanced.
 | IUCN/WCPA methods for assessing governance diversity, quality and vitality of protected area systems and sites are applied in 10 countries. (Res.029, Hawai’i)IUCN/WCPA method for assessing equity of protected and conserved areas is developed and piloted in at least 4 countries.(Res.029, Hawai’i)(SDG-10)PA governance diversity and quality components are integrated in IUCN Natural Resource Governance Framework.(Res.029, Hawai’i)Best examples of effective and equitable PAs governance systems are identified and communicated.(SDG-10)Young professionals integrated and mentored in WCPA Specialist Groups.(Res.093, Hawai’i)Professionalization of PAs management promoted and enabled through: (a) widespread establishment of professional standards and competences; (b) widespread recognition of PA’s work as distinct and skilled profession; and (c) improved organizational effectiveness.(Rec 032, Hawai’i)Innovative, diverse and effective means of CD for PAs personnel promoted and enabled through: (a) widely accessible, recognized, high-quality learning programmes and materials; (b) informal types of learning; (c) performance-based systems of certification; and (d) development and adoption of a system to measure the effectiveness of capacity development.(Rec 032, Hawai’i)Legal and institutional guidance for the establishment and effective management of transboundary PAs is applied.(Res.036, Hawai’i)IUCN/WCPA approaches on enhancing governance for MPAs in the High Seas and Polar regions is applied. (Res.031, Rec.049, Hawai’i)(SDG-14) |
| **2017 Targets** |  | Governance assessments under ICCA Global Support Initiative are implemented in Asia (Philippines, Indonesia), Africa (Tanzania), South America (Ecuador), Central America (Mexico), West Asia (Iran) and in Eastern Europe (Georgia)Equity Assessment pilot project in partnership with IIED and University of Southampton completed..Lessons learned from governance assessments, including role of gender, are compiled and communicated.PA governance diversity and quality components are proposed for integration in IUCN Natural Resource Governance Framework.(Res.029, Hawai’i)Criteria for the identification and communication of best practice solutions for effective and equitable PA governance systems are prepared.WCPA Young Professionals are integrated across WCPA activitiesAn implementation plan for the IUCN/WCPA Strategic Framework for Capacity Development is prepared.Innovative CD activities are implemented in eace region involved in BIOPAMA-2 (ESARO, PACO, ORMACC and ORO), and replicated in other countries where possibleA regional programme on transboundary conservation developed and implemented.A joint programme of work on MPA is prepared.  |

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| **Programme Area 2. GPAP Results and Delivery mechanisms:** |
| **WCPA/GPAP/WH Result 2.1: (i) Governance and equity assessment approaches for protected area systems developed****RELEVANT IUCN RESOLUTIONS:** | Indicators:* IUCN/WCPA methods for assessing governance diversity, quality and vitality of protected area systems and sites, is developed/enhanced.
* IUCN/WCPA method for assessing equity of protected and conserved areas is developed.
* PA governance types integrated in IUCN Natural Resource Governance Framework
* WH processes model and demonstrate IUCN standards, and pilot applicability.
* Socio-economic outcomes of PAs measured
 | IUCN GPAP coordinates programme for IUCNSupported by:Governance assessment using **ICCA Global Support Initiative** in Asia (Philippines, Indonesia), in Africa (Tanzania), in South America (Ecuador), in Central America (Mexico), in West Asia (Iran) and in Eastern Europe (Georgia) in partnership with ICCA Consortium, UNEP-WCMCGovernance assessment using BMUB supported **PA Solutions** project in Vietnam, Colombia, Kenya and PeruEquity Assessment pilot project in partnership with IIED and University of SouthamptonStandards for governance applied in WH Sites, supported through the World Heritage Leadership Programme, and incorporation in mainstream WH evaluation and monitoring **GPAP Communications Programme:** | **WCPA PA Governance SG** *(Terence Hay-Edie and Carmen Miranda)* **promotes regional network****Ad Hoc Working Group on Indigenous Peoples and PA category** (*Nigel Dudley tbc*) **with CEESP****WCPA Indigenous Peoples and Traditional Knowledge SG** (*to be established*) **with CEESP****(Possible role for Commission on Economic, Environmental and Social Policy)** **WCPA Tourism and PA SG** *(Anna Spenceley)* *contributes tourism indicators on community engagement and benefit of tourism***WCPA Marine** (Dan Laffoley) *on international governance of oceans* **Priority of WCPA Regional Vice Chairs:** * *SE Asia*
* *West and Central Africa (Charlotte Karibuhoye)*
* *West Asia and North Africa*
* *(Imen Meliane)*
* *Caribbean (Lloyd Gardner)*
* *North Eurasia (vacant)*
* *South America (Claudio Maretti)*
* *Europe (Andrej Sovinc)*

**WCPA Natural Solutions** (*Nigel Dudley*)*contributes benefit assessment tools* | **IUCN Regional Programmes** (tbd)**IUCN Members:** |
| **WCPA/GPAP/WH Result 2.1: (ii) Pilot governance assessments conducted****RELEVANT IUCN RESOLUTIONS:** | Indicators:* System-level governance assessment is conducted in 10 countries.
* Initial approaches for defining, assessing and enhancing governance vitality are developed
 | Supported by:Governance assessment using **ICCA Global Support Initiative** in Asia (Philippines, Indonesia), in Africa (Tanzania), in South America (Ecuador), in Central America (Mexico), in West Asia (Iran) and in Eastern Europe (Georgia) with ICCA Consortium Governance assessment using BMUB supported **PA Solutions** project in Vietnam, Colombia, Kenya and Peru**GPAP Communications Programme:** | **WCPA PA Governance SG** *(Terence Hay-Edie and Carmen Miranda)***Priority of WCPA Regional Vice Chairs:*** *Caribbean (Lloyd Gardner)*
* *South America (Claudio Maretti)*
 | IUCN Regional Programmes (tbd)**IUCN Members:** |
| **WCPA/GPAP/WH Result 2.2:(i) Governance quality and equity of protected areas is enhanced****RELEVANT IUCN RESOLUTIONS:** | Indicators:* Specific priorities for enhancing governance diversity, quality and vitality are identified and communicated to decision-makers in 10 focal countries.
* General guidance on enhancing governance quality and equity is provided in all regions.
* Legal basis for recognition of governance diversity, including ICCAs and privately conserved areas is established in focal countries
* BPG on Privately Conserved Areas
* WCPA established new SG on Indigenous and Traditional Knowledge
* Global review of PA-branded products supporting communities.
* Global review of tourism benefits to local communities from PAs
 | Supported by:Governance assessment using **ICCA Global Support Initiative** in Asia (Philippines, Indonesia), in Africa (Tanzania), in South America (Ecuador), in Central America (Mexico), in West Asia (Iran) and in Eastern Europe (Georgia) Governance assessment using BMUB supported **PA Solutions** project in Vietnam, Colombia, Kenya and Peru**GPAP Communications Programme:** | **WCPA Privately Conserved Areas and Nature Stewardship SG***(Brent Mitchell) to prepare BPG on Privately Protected Areas***WCPA Task Force on PA branded products** *(Xie Yan) review of experiences)***WCPA Tourism and PAs SG** *(Anna Spenceley) focus on tourism benefits of PAs***Priority of WCPA Regional Vice Chairs*** *West and Central Africa prioritized ITK*
* *Central America*
* *South America (Claudio Maretti)*
 | IUCN Regional Programmes (tbd)**IUCN Members:** |
| **WCPA/GPAP/WH Result 2.3: (i) Legal and institutional approaches for enhancing the role of PAs in natural resource governance are piloted****RELEVANT IUCN RESOLUTIONS:** | Indicators:* Guidance for the integration of protected areas and biodiversity in integrated land-use planning is developed and tested.
* Guidance for the application of transboundary conservation programmes is applied at regional scale.
 | GPAP partner in project with IUCN Environmental Law Centre to implement BMUB supported Project on Integrated Land-Use PlanningGPAP promotes regional support programme on transboundary conservation**GPAP Communications Programme:** | **WCPA/World Commission on Environmental Law Joint SG on Protected Areas Law** *(vacant)***WCPA Transboundary Conservation SG** *(Maja*  *Vasilijević and Kevan Zunckel) -Build capacity for transboundary conservation using BPG.***WCPA Connectivity Conservation SG** *(Gary Tabor)***WCPA Marine** *(Dan Laffoley) focus on transboundary MPAs.***Priorities of WCPA Regional Vice Chairs:*** *West and Central Africa focus on TB and on integrating economic assessment into land-use planning*
* *North Eurasia (vacant) – enhancing PA legislation)*
 | Three IUCN Regional Offices are involved in the project (ESARO, ARO and SUR)**IUCN Members:** |

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| **RESULT AREA 3** | **Activity indicators** | **GPAP /WHP/IUCN programme/ partner resource** | **WCPA thematic or regional resource/responsibility** | **IUCN Region /Member resource/responsibility** |
| **Global Result 3: Societies recognize and enhance the ability of healthy ecosystems to contribute to meeting societal challenges of CC, food, health, economic dev** |
| **Sub-Result 3.1: Credible and trusted knowledge on how nature-based solutions can contribute****Sub-Result 3.2: Inclusive governance and resourcing to facilitate effective deployment of NBS****Sub-Result 3.3: Intact, modified and degraded landscapes, seascapes and watersheds are protected, managed or restored** |
|  | **Global** | **DRAFT GPAP/WCPA** |
| **2020 Targets** | 1. IUCN and partners are equipped to systematically collect and compile disaggregated data that enables the assessment of the material benefits and cultural values that flow from ecosystems to, *inter alia*, indigenous peoples and local communities.
2. IUCN and partners have a peer-reviewed framework and tools to guide the targeting of nature-based solutions and assessment of nature-based solutions effectiveness in contributing to relevant SDGs and Aichi Targets at national or sub-national levels.
3. Key nature-based solutions interventions promoted by IUCN, (e.g. Forest Landscape Restoration, Disaster Risk Reduction, and Mangroves for the Future, river basin management and protected areas) are equipped to systematically assess and monitor the requisite in-country enabling frameworks,
4. Legal, policy and institutional mechanisms (at the national and sub-national level) that support and reward ecosystem stewardship by local communities and other resource managers for the delivery of societal benefits have been piloted and documented.
5. Mechanisms to facilitate the active participation of women, youth and indigenous peoples as key stakeholders in the design and implementation of nature-based solutions are tested, evaluated and promoted.
6. Additional international or national financial mechanisms that encourage the deployment of nature-based solutions are established and /or strengthened.
7. New national, sub-national or corporate planning and investment frameworks are effectively implementedin productive ecosystems to contribute to biodiversity conservation, sustainably deliver ecosystem goods and services and promote ‘land degradation neutrality’.
8. Restoration processes and methodologies make demonstrable contributions to the restitution of key ecosystem services in degradedlandscapes, watersheds and seascapes.
9. Legal, customary and institutional mechanisms and resourcing are effectively implemented to maintain intact, natural and semi-natural ecosystems that deliver benefits to society, including existing and new protected areas.
 | Regional Reference Information System (BIOPAMA) module to assess key ecosystems services is implemented.Criteria to identify key areas of particular importance for ecosystem services are defined. (SDG-13).Technical and policy briefs, based on case studies, document and advocate the contribution of PAs to relevant SDGs and Aichi Targets. (Rec.067, Hawai’i)Technical and policy briefs, based on case studies, document and advocate the enabling legal, policy and institutional mechanisms for protected and conserved areas to deliver societal benefits. (Res.037, Hawai’i)Technical and policy briefs, based on results of governance assessments, GL assessments, and PANORAMA case studies, advocate principles for active participation of women, youth and indigenous peoples in PAs management.Investment mechanisms for enhancing PA capacity, performance and sustainability are documented. |
| **2017 Targets** |  | A programme of work for identifying and mapping ecosystem services including PAs is undertaken.At least 100 case studies on solutions are collated and communicated through PANORAMA.PANORAMA documents nature-based solutions that contribute to relevant SDGs and Aichi Targets.PANORAMA documents case studies that demonstrate the role of local communities and other resource managers to deliver social benefits.PANORAMA documents lessons learned on effective mechanisms to ensure active participation of women, youth and indigenous peoples in PAs management.A joint programme of work involving PA financing is developed. |

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| **Programme Area 3. GPAP Results and Delivery mechanisms:** |
| **WCPA/GPAP/WH Result 3.1(i) Case studies for nature-based solutions involving PAs in a range of sectors are collated****RELEVANT IUCN RESOLUTIONS:** | Indicators:* Marine and coastal case studies are collated
* Climate change case studies are collated
* Human health and well-being case studies are collated
* Disaster-risk reduction case studies are collated
* Urban conservation case studies are collated
* Water security case studies are collated
* Tourism conservation case studies are collated
* World Heritage case studies are collated.
* Events to emphasis the nexus between nature, urban, health
* A new WCPA TF on Health and Well-being established with a clear ambition.
 | GPAP, with WHP, coordinates development of the PANORAMA of solutions for a Healthy Planet in partnership with GIZ (German International Cooperation)**Other IUCN Programmes:*** IUCN Nature-based Solutions Group
* IUCN Global Policy Unit
* IUCN Forest Programme
* IUCN Climate Change Programme
* IUCN Water Programme
* IUCN Drylands Programme

**GPAP Communications Programme:** | **WCPA Natural Solutions** *(Nigel Dudley) - focus on principles on equitable distribution of benefits from ecosystem services; collation of case studies***WCPA Freshwater SG***(Ian Harrison) – conducting regional analyses of PAs and freshwater provision and learning sites***(Possible involvement of Commission on Ecosystem Management )****Priorities of WCPA Regional Vice Chairs:*** *Oceania (Penny Figgis) contributing regional content on health on well-being*
* *West and Central Africa (Charlotte Karibuhoye) focus on economic valuation and PES into development planning;*
* *West Asia and North Africa (Imen Meliane) - assessing value of areas for ecosystem services*
* *Central America (to be identified)*
* *Caribbean (Lloyd Gardner)*
* *East Asia (Yoshi Kumagai)*
* *North Eurasia (vacant)*
* *Europe (Andrej Sovinc)*

**WCPA Health and Well-being SG** *(to be established)***WCPA Marine** *(Dan Laffoley) contributing case studies***WCPA Climate Change SG** *(Leigh Welling, Andrew Rhodes)***WCPA Urban Conservation Strategies SG** *(Ted Trzyna)* | **All IUCN regional offices** potentially implementing projects on NBS involving identification of cases (tbd)**IUCN Members:** |
|  **WCPA/GPAP/WH Result 3.2(i) Dissemination and use of PAs as nature-based solutions across a range of sectors****RELEVANT IUCN RESOLUTIONS:** | Indicators:* PANORAMA web-based platform functional.
* PANORAMA partnership is operational within and beyond IUCN.
* PANORAMA templates for description and analysis of case studies are employed.
* PANORAMA provides basis for a range of policy and advocacy actions in relevant sectors.
* Workshop on migration (Austria) in 2017
 | IUCN GPAP in partnership with GIZ**Other IUCN Programmes:*** IUCN Marine and Polar Programme (Blue Solutions)
* IUCN Drylands Programme
* IUCN Water Programme
* IUCN Forest Programme (plus WWF Forest Programme)

**GPAP Communications Programme:** | **WCPA Natural Solutions** *(Nigel Dudley)***WCPA Grasslands SG** *(Kirk Olson)***WCPA Mountains SG** *(Peter Jacobs) generates case studies***Priorities of WCPA Regional Vice Chairs:*** *West Asia and North Africa (Imen Meliane) contribute case studies on health, employment, climate change and migration*
* *Europe (Andrej Sovinc) contribute case studies on migration*
 | **All IUCN regional offices** potentially implementing projects on NBS involving identification of cases (tbd)IUCN Regional Office for Europe *on migration***IUCN members:** * GIZ
* Austrian Ministry of Environment
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| **WCPA/GPAP/WH Result 3.3(i) Cross-sector learning and application of solutions is enabled****RELEVANT IUCN RESOLUTIONS:** | Indicators:* Linkages between PAs/MPAs and delivery of SDGs analyzed and communicated
* Role of PAs in climate change adaptation analyzed and communicated
* Policy advocacy on climate change and desertification in UNFCCC and UNCCD
* PANORAMA approach to understanding solutions is enabled through web-based application and thematic workshops.
* PANORAMA constituency of solution providers and seekers is established.
* Application of PANORAMA across thematic programmes is enabled and functional
* PARKS for the PLANET Forum addresses key topics.
 | IUCN GPAP in partnership with GIZ and IUCN Nature-based Solutions Group**Other IUCN Programmes:*** IUCN Climate Change
* IUCN Drylands

**IUCN GPAP Communications Programme**: | **WCPA Natural Solutions** *(Nigel Dudley) contributes to learning platform, key messages and dissemination through diverse media***WCPA Marine** *(Dan Laffoley) with focus on guidance and advice, and advocacy to UNFCCC and UN SDGs***WCPA Freshwater SG***(Ian Harrison) – identify PA FW linkages with SDGs; adapting management of FW PAs in the face of CC.***Priorities of WCPA Regional Vice Chairs:*** *West and Central Africa (Charlotte Karibuhoye) integrating CC considerations into PA design and management;*
* *Incorporating PAs into national CC strategies.*
* *North America (Mike Wong)*
* *North Eurasia (vacant)*
* *South America (Claudio Maretti)*
 | **All IUCN regional offices** potentially implementing projects on NBS involving identification of cases (tbd)**IUCN Members:** |